



March 24, 2026

Re: Notice of the 2026 Annual General Meeting of Shareholders through electronic media (E-AGM)
Delta Electronics (Thailand) Public Company Limited

To: Shareholders

- Attachments:
1. A Copy of the Minutes of 2025 Annual General Meeting of Shareholders;
 2. 2025 Annual Report (QR Code);
 3. Profiles of Director Candidates and Profiles of Directors for Proxy Appointment;
 4. List and Profiles of auditors;
 5. Articles of Association of the Company (Relating to the General Meeting of Shareholders);
 6. Guidelines for Attending the Shareholders' Meeting through Electronic Media and Appointing Proxies;
 7. Proxy Forms (Form A, Form B, and Form C) (the Proxy Forms can be downloaded via the Company's website: www.deltathailand.com/en/shareholder-meeting); and
 8. Privacy Notice for the Shareholders' Meeting.

The Board of Directors of Delta Electronics (Thailand) Public Company Limited (the “**Company**” or “**DELTA**”) resolved to convene the 2026 Annual General Meeting of Shareholders (“**AGM of 2026**”) through electronic media (E-AGM) according to the Emergency Decree on Electronic Meeting B.E. 2563 (as amended) and other related laws and regulations, on **Wednesday, April 8, 2026, at 10.00 a.m.**, which shall be broadcast from the Company's office located at 909 Moo 4, Bangpoo Industrial Estate, Tambon Prakasa, Amphur Muang Samutprakarn, Samutprakarn, to consider the following agenda items:

Agenda Item No. 1: To consider and acknowledge the Company's operating results for the year 2025

Purpose and Reason: The Company has summarized the operating results for the fiscal year ended December 31, 2025, as shown in the 2025 Annual Report under the section “*Management Discussion & Analysis*”, which is being sent to the shareholders together with this notice of the meeting (Attachment No. 2).

Opinion of the Board of Directors: The Board of Directors has considered and deemed it appropriate to propose the Company's operating results for the fiscal year ended December 31, 2025, to the AGM of 2026 for consideration and acknowledgment.

Remarks: This agenda item is for acknowledgment, so no voting is required.

Agenda Item No. 2: To consider and approve the audited statement of financial position and the statement of comprehensive income of the Company for the year ended December 31, 2025, and the auditor's report

Purpose and Reason: In compliance with the Public Limited Companies Act B.E. 2535 (as amended), the Company must prepare and present its audited statement of financial position and statement of comprehensive income as at the end of its fiscal year to the AGM of 2026 for consideration and approval, the details of which are as shown in the 2025 Annual Report under the section “*Financial Statements*”, which is being sent to the shareholders together with this notice of the meeting (Attachment No. 2).



Opinion of the Board of Directors: The Board of Directors has considered and deemed it appropriate to propose the audited financial statements and the statement of comprehensive income of the Company for the fiscal year ended December 31, 2025, and the auditor's report, which have been reviewed by the Audit Committee, as detailed above to the AGM of 2026 for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of the shareholders attending the meeting and casting their votes.

Agenda Item No. 3: To consider and approve the distribution of dividends for the year 2025

Purpose and Reason: To comply with the Company's dividend distribution policy, which provides that the Company shall distribute dividends of at least 30% of its net profit. However, the Company may adjust such rate in line with its investment plan and/or need to use capital in the future. In this regard, the Company will distribute dividends for the fiscal year ended December 31, 2025, from its net profit at the rate of Baht 0.60 (Sixty Satang) per share, whereby such rate is in line with the Company's dividend distribution policy. Also, the Company has determined the date for determination of the names of shareholders who are entitled to receive dividends (Record Date) on February 27, 2026, and the date for dividend distribution on April 28, 2026.

In this regard, a comparison of the dividend distribution for the fiscal year ended December 31, 2025, and the dividend distribution for the fiscal year ended December 31, 2024, is as follows:

Details of Dividend Distribution	Fiscal Year Ended December 31, 2025 (Proposed)	Fiscal Year Ended December 31, 2024
1. Net profit (based on consolidated financial statements) (Baht)	24,814,323,593	18,938,579,925
2. Number of shares (Share)	12,473,816,140	12,473,816,140
3. Dividend per share (Baht)	0.60	0.46
4. Total dividends distributed (Baht)	7,484,289,684	5,737,955,424
5. Percentage of dividend distribution to net profit (%)	30.2	30.3

In this regard, the Company has allocated funds to the legal reserve so that it is not less than 10% of the registered capital as required by law, and the shareholders of the Company are exempt from tax payment assessed on their dividend income derived from the BOI-promoted business.

However, the shareholders' right to receive dividends is still uncertain as it is pending approval from the AGM of 2026.

Opinion of the Board of Directors: The Board of Directors has considered and deemed it appropriate to propose the distribution of dividends for the fiscal year ended December 31, 2025, from the net profit of the Company at the rate of Baht 0.60 (Sixty Satang) per share or 30.2% of the net profit in accordance with the Company's dividend distribution policy as detailed above to the AGM of 2026 for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of the shareholders attending the meeting and casting their votes.



Agenda Item No. 4: To consider and approve the appointment of directors to replace the directors retiring by rotation

Purpose and Reason: In compliance with the Public Limited Companies Act B.E. 2535 (as amended) and Article 15 of the Articles of Association of the Company, at every annual general meeting of shareholders, one-third of the directors shall retire by rotation. If the number of directors cannot be divided exactly into three parts, then the number of directors closest to one-third shall retire, and the director who has been in the position for the longest period shall be the one who retires. For the AGM of 2026, the retiring directors are as follows:

Name	Position	Appointment Date	Meeting Attendance in 2025	
			Board of Directors	Shareholders
1. Mr. Ng Kong Meng	Director	3 May 1990 (35 Years 11 months)	7/7 (100%)	1/1
2. Ms. Xue Li	Director	7 April 2023 (3 years)	6/7 (85.7%)	1/1
3. Dr. Somchai Harnhirun	Independent Director	7 April 2023 (3 years)	7/7 (100%)	1/1

During the period from November 14, 2025, to December 31, 2025, the Company offered shareholders an opportunity to nominate director candidates. However, no shareholder has nominated a director candidate.

The Nomination and Compensation Committee is tasked with reviewing the qualifications of director candidates in various aspects, whereby such director candidates must go through various stages of the screening process where each candidate's qualifications, experience, and expertise, including previous performance as a director will be taken into consideration (please refer to the criteria and process for director selection in the 2025 Annual Report under the section "*Corporate Governance Report*", which is being sent to the shareholders together with this notice of the meeting (Attachment No. 2)). In this regard, the Nomination and Compensation Committee has considered and resolved to propose the re-appointment of the directors retiring by rotation for another term to the Board of Directors and the AGM of 2026 for consideration and approval.

The Nomination and Compensation Committee (by disinterested members) has cautiously and carefully reviewed the qualifications of the above director candidates and viewed that such candidates had passed the screening process as specified by the Company, were qualified in accordance with the relevant regulations, and possessed the knowledge, capability, experience, and expertise which would be beneficial to the Company's operations and suitable for the business operations, and that they did not have any prohibited characteristics according to the Public Limited Companies Act B.E. 2535 (as amended), the Securities and Exchange Act B.E. 2535 (as amended), and the relevant regulations (please refer to the profiles of the director candidates in Attachment No. 3, which is being sent to the shareholders together with this notice of the meeting).

In addition, Dr. Somchai Harnhirun was qualified as an independent director according to relevant laws and rules, as well as the requirements specified by the Company (please refer to the details on the independent director's qualifications (Definition of Independent Director) in the 2025 Annual Report,



under the section “*Managerial Structure*”, which is being sent to the shareholders together with this notice of the meeting (Attachment No. 2)).

Opinion of the Board of Directors: The Board of Directors (by disinterested members), having considered and shared the same view as the Nomination and Compensation Committee in all respects, deemed it appropriate to propose the re-appointment of (1) Mr. Ng Kong Meng (2) Ms. Xue Li and (3) Dr. Somchai Harnhirun, directors retiring by rotation at the AGM of 2026, for another term to the AGM of 2026 as detailed above for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of the shareholders attending the meeting and casting their votes (for the consideration of the appointment of directors in place of those retiring by rotation, the Company will propose that the shareholder’s meeting consider and approve the appointment of each director separately).

Agenda Item No. 5: To consider and approve the determination of compensation of directors for the year 2026

Purpose and Reason: The Company has assigned the Nomination and Compensation Committee to determine the compensation of directors and propose the same to the Board of Directors so that the Board of Director can consider and propose such matter to the shareholders’ meeting for consideration and approval. In this regard, the Company’s policy and guidelines for determination of the compensation of directors are as follows:

1. The compensation package must be appropriate in order to attract and retain competent directors with the Company. Major factors to determine the compensation of directors include:
 - scope of work and responsibilities;
 - average rate of compensation of directors in the market;
 - the Company’s operating results; and
 - others factors as may be considered by the Nomination and Compensation Committee or the Board of Directors.
2. The Chairman of the Board and the chairman of the sub-committees shall receive increased compensation for their increased responsibilities.
3. Non-executive directors shall receive compensation comparable to the market rate, which may be higher than that of the executive directors. This is to attract knowledgeable and capable candidates to become non-executive directors or independent directors.
4. Compensation may be entirely fixed or partially fixed and partially variable. There may be meeting allowances or other compensation as well.

In this regard, the Nomination and Compensation Committee has considered the compensation of directors by taking into account the policy and guidelines for determining the compensation of directors as mentioned above, and, therefore, resolved to propose the determination of compensation of directors for the year 2026, which is equal to the compensation of directors for the year 2025, as detailed below to the Board of Directors and the AGM of 2026 for consideration and approval:



1. Annual compensation of directors (Unit: Baht/Person)

<u>Position</u>	<u>Year 2026</u>	<u>Year 2025</u>
Chairman of the Board	2,475,000	2,475,000
Independent Directors/Non-Executive Directors	1,495,000	1,495,000
Executive Directors	650,000	650,000
Audit Committee Chairman	1,750,000	1,750,000
Nomination and Compensation Committee Chairman	1,750,000	1,750,000

2. Meeting allowances (Unit: Baht/Meeting)

<u>Board of Directors</u>	<u>Year 2026</u>	<u>Year 2025</u>
Chairman of the Board	25,000	25,000
Independent Directors/ Non-Executive Directors	20,000	20,000
Executive Directors	-	-
<u>Sub-Committees</u>		
Chairman	22,000	22,000
Members	20,000	20,000

3. Annual Bonus

It is proposed that the annual bonus should be paid to the Chairman of the Board and the directors at the rate of 60% and 40%, respectively, of the annual compensation of directors under item 1 above same as last year.

4. Others Benefit

<u>Year 2026</u>	<u>Year 2025</u>
Medical treatment and health check-up coverage of up to Baht 50,000 per person per year.	None

Remarks:

- The meeting allowances under item 2 above shall be paid only to the Chairman of the Board, the independent directors/non-executive directors, the chairman of the sub-committees, and members of the sub-committees for their participation in the Board of Directors' meeting, the sub-committee's meeting, or the shareholders' meeting (as the case may be).
- Apart from the above compensation, there is no other compensation or benefit (except for compensation that executive directors are entitled to receive as employees of the Company, such as salary) same as last year.

Opinion of the Board of Directors: The Board of Directors, having considered and shared the same view as the Nomination and Compensation Committee in all respects, deemed it appropriate to propose the determination of compensation of directors for the year 2026 as detailed above to the AGM of 2026 for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of not less than two-thirds of the votes of the shareholders attending the meeting.



Agenda Item No. 6: To consider and approve the appointment of the auditors of the Company and the determination of their compensation for the year 2026

Purpose and Reason: To comply with the Public Limited Companies Act B.E. 2535 (as amended), which provides that the annual general meeting of shareholders must appoint the auditors and determine the audit fee of the Company every year. For the fiscal year ended December 31, 2026, the Audit Committee has resolved to propose the appointment of the auditors from EY Office Limited as the auditors of the Company to the Board of Directors and to the AGM of 2026 for consideration and approval, whereby any one of the following auditors can conduct the audit and offer an opinion on the financial statements of the Company (excluding its subsidiaries):

1. Mr. Chatchai Kasemsrithanawat, CPA No. 5813
(who signed the Company's financial statements for fiscal year ended December 31, 2023, 2024 and 2025); or
2. Ms. Sutthirak Fakon, CPA No. 7712
(who has never signed the Company's financial statements); or
3. Ms. Krongkaew Limkittikul, CPA No. 5874
(who has never signed the Company's financial statements).

The aforementioned auditors are independent, have no relationship or conflict of interests with the Company, its subsidiaries, directors, executives, major shareholders, or their related persons, and are not the Company's shareholders and do not provide consultancy services to the Company. In addition, none of the above auditors have performed their duties as an auditor of the Company for over seven fiscal years. In the event that the aforementioned auditors are unable to perform their duties, EY Office Limited may arrange for other auditors to conduct the audit and offer an opinion on the financial statements of the Company in place of such auditors (please refer to the detail of the auditors in Attachment No. 4, which is being sent to the shareholders together with this notice of the meeting).

In addition, the Audit Committee has resolved to propose the determination of the auditors' compensation in the amount of Baht 4,910,000 for 5,000 audit hours to the Board of Directors and to the AGM of 2026 for consideration and approval whereby should the actual audit hours exceed the estimated fee, the Company would pay the audit fee at 70% of the normal charge-out rate of EY Office Limited. In addition, there shall also be a fee for the review of interim financial information for the preparation of the financial statements of the parent company in the amount of Baht 500,000 and audit fees for three subsidiaries in the amount to Baht 1,460,000.

In this regard, a comparison between the Company's compensation of the auditors for the fiscal year ended December 31, 2026, and the fiscal year ended December 31, 2025, is as follows:

Auditors' Compensation	Fiscal Year Ended December 31, 2026 (Proposed)	Fiscal Year Ended December 31, 2025
1. Audit fee (Baht)	4,910,000	4,910,000 ¹
2. Other fees (Baht)	None	None

Remarks: ¹ In addition to the audit fee for the fiscal year ended December 31, 2025, of Baht 4,910,000, the Company paid the fee for the review of interim financial information for the preparation of the financial statements of the parent company in the amount of Baht 500,000, excluding all out-of-pocket



expenses, such as document charges, travel expenses, logistic costs, and others. Moreover, the Company paid audit fees to EY Office Limited for three subsidiaries in the amount of Baht 1,460,000.

However, the auditors of some of the Company's subsidiaries are the auditors from EY Office Limited and some subsidiaries have engaged other audit firms for their services. The criteria for selection of auditors of each subsidiary are principally based on the service quality and the audit fee, whereby the Board of Directors is responsible for ensuring that the financial statements of those subsidiaries are prepared within the required period.

Opinion of the Board of Directors: The Board of Directors, having considered and shared the same view as the Audit Committee in all respects, deemed it appropriate to propose the appointment of Mr. Chatchai Kasemsrithanawat or Ms. Sutthirak Fakon or Ms. Krongkaew Limkittikul from EY Office Limited as the auditors of the Company and the determination of their compensation for the fiscal year ended December 31, 2026, as detailed above to the AGM of 2026 for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of the shareholders attending the meeting and casting their votes.

Agenda Item No. 7: To consider and approve the transfer of business from Delta Green Industrial (Thailand) Company Limited, a subsidiary of the Company

Purpose and Reason: The Company intends to restructure its group by acquiring the business of Delta Green Industrial (Thailand) Company Limited, a wholly owned subsidiary of the Company. Delta Green Industrial (Thailand) Company Limited operates retail trading of electronic parts as well as solution-based and related services, whereas the Company's core business focuses on manufacturing and wholesale distribution.

The purpose of the business transfer is to integrate the Group's business structure into a unified platform covering the full value chain, from manufacturing and distribution to solution-based services. Such integration is expected to enhance business stability, improve operational coherence, reduce management and administrative redundancies, optimize the use of group resources, and strengthen long-term competitiveness and operational efficiency.

The transfer of business from Delta Green Industrial (Thailand) Company Limited shall include the transfer of assets currently used in the operation of the business, as well as the Company's investments, namely the shares in Eltek Power Company Limited all of which are held by Delta Green Industrial (Thailand) Company Limited in the amount of 100% of the total issued shares. The consideration for such business transfer shall be determined at not less than the fair value, as appraised by an independent valuer who has been certified by the Securities and Exchange Commission.

The Company expects the business transfer to be completed within the year 2026. Upon completion of the transaction, Delta Green Industrial (Thailand) Company Limited will proceed with dissolution and liquidation in accordance with applicable laws which will result in Delta Green Industrial (Thailand) Company Limited ceasing to be a subsidiary of the Company. Furthermore, as the Company holds 100% of the share capital of Delta Green Industrial (Thailand) Company Limited, upon the registration of the dissolution and completion of the liquidation process, any remaining assets of Delta Green Industrial (Thailand) Company Limited, including the consideration received from the business transfer as mentioned above, shall be returned to the Company in accordance with the liquidation procedures.



As the transaction constitutes a group restructuring under common control, it does not fall under the criteria of acquisition or disposal of assets pursuant to the Notification of Capital Market Supervisory Board No. Tor Chor. 20/2551 Re: Rules on Entering into Material Transactions Deemed as Acquisition or Disposal of Assets and the Notification of the Board of Governors of the Stock Exchange Of Thailand Re : Disclosure of Information and Other Acts of Listed Companies Concerning the Acquisition and Disposition of Assets, B.E. 2547 (2004) (as amended). In addition, the transaction qualifies as an exempted transaction from the connected transaction rules under the Notification of Capital Market Supervisory Board No. TorChor 21/2551 Re: Rules on Connected Transactions and the Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Other Acts of Listed Companies Concerning the Connected Transactions, B.E. 2546 (2003) (as amended).

Nevertheless, the transfer of the business constitutes an acquisition or transfer of another company's business pursuant to Section 107 (2) (b) of the Public Limited Companies Act B.E. 2535 (1992) (as amended) and therefore requires approval from the shareholders' meeting by a vote of not less than three-quarters of the total votes of the shareholders attending the meeting and eligible to vote.

The AGM of 2026 is requested to consider approving the delegation of authority to the Board of Directors or any person(s) designated by the Board of Directors to undertake actions in connection with the transfer of the business from Delta Green Industrial (Thailand) Company Limited, with the following authorities:

- (1) to determine the framework, principles, structure, scope, and key terms of the business transfer, ensuring compliance with applicable laws, good corporate governance principles, and the best interests of the Company and its shareholders;
- (2) where the transaction involves the transfer or acquisition of any assets, rights, obligations, or business components, to arrange for an independent valuation at fair value, as well as to obtain a fairness opinion from an Independent Financial Advisor, as required by applicable laws for such transactions;
- (3) upon finalization of the total consideration for the business transfer and receipt of the Independent Financial Advisor's opinion, to submit the transaction details to the Board of Directors for further consideration and approval prior to entering into the transaction;
- (4) following approval by the Board of Directors pursuant to item (3), to prepare, negotiate, execute, amend, and carry out the business transfer agreement and any related agreements, documents, applications, and filings, and to coordinate with relevant governmental authorities or other parties to complete the transaction and the group restructuring;
- (5) to revise, adjust, suspend, or terminate the procedures, timelines, or details of the business transfer as deemed appropriate, provided that such actions shall not be inconsistent with the resolutions of the shareholders' meeting and the resolutions of the Board of Directors approving the business transfer, and are taken with due consideration of the Company's operations and the best interests of the shareholders as a primary consideration; and
- (6) to undertake any other acts necessary and related to the completion of the aforesaid business transfer transaction, including the appointment and authorization of any appropriate person(s) as sub-delegate(s) to carry out any of the foregoing actions.



Opinion of the Board of Directors: The Board of Directors has considered and deemed it appropriate to propose that the AGM of 2026 consider and approve the transfer of the business from Delta Green Industrial (Thailand) Company Limited, a wholly owned subsidiary of the Company, and that the AGM of 2026 consider and approve the delegation of authority to the Board of Directors or any person(s) designated by the Board to undertake actions in connection with the transfer of the business from Delta Green Industrial (Thailand) Company Limited as detailed above.

Remarks: A resolution on this agenda item must be passed by a majority vote of not less than three-quarters of the total votes of the shareholders attending the meeting and eligible to vote.

Agenda Item No. 8: To consider any other business (if any)

You are cordially invited to attend the E-AGM on the date and at the time as stated above. In this regard, registration for attending the E-AGM will be opened at 9.00 a.m. on the meeting date. However, if shareholders are not able to attend the meeting through electronic media, the Company recommends the shareholders to appoint an independent director of the Company as their proxy to attend the meeting on their behalf. Please feel free to study the Guidelines for Attending the Shareholders' Meeting through Electronic Media and Appointing Proxies (Attachment 6) and the User Manual e-Shareholder Meeting System at <https://deltathailand.com/en/shareholder-meeting>.

In organizing this E-AGM, the Company has arranged Online Asset Co., Ltd., a meeting control system provider and service provider of the IR PLUS AGM application, certified by the Electronic Transactions Development Agency, to be the administrator of all systems relating to the organization of the E-AGM.

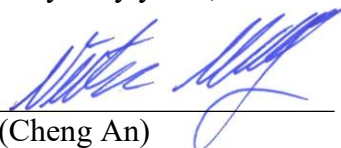
Registration for identity verification will be open from March 30, 2026, at 9.00 a.m. until April 8, 2026, at 11.30 a.m. In this regard, shareholders who wish to have the Company register on their behalf are requested to submit their documentation to prove their identity to the Company by April 7, 2026, via the following channels:

- E-mail: supinya@deltaww.com / wilailak@deltaww.com; or
- Facsimile: 02-781-9695; or
- Post: Miss Wilailak Funghanakun (Corporate Secretary Office)
Delta Electronics (Thailand) Public Company Limited,
909 Soi 9, Moo 4, Bangpoo Industrial Estate, Tambon Prakasa, Amphur Muang Samutprakarn,
Samutprakarn, 10280.

The Company has implemented the e-Proxy Voting system to facilitate shareholders to grant proxies to the independent directors to attend the shareholders' meeting and vote conveniently via Investor Portal of Thailand Securities Depository Co., Ltd (IVP) <https://ivp.tsd.co.th>. and stamp duties for the proxies will be provided without charge.

In this regard, shareholders who have any question concerning the meeting or any key matters related to the Company may submit such questions in advance to the Corporate Secretary Office pursuant to the above details or *via* e-mail: info@deltathailand.com.

Very truly yours,



(Cheng An)
Director

Minutes of the 2025 Annual General Meeting of Shareholders of Delta Electronics (Thailand) Public Company Limited

Date, time, and place

The 2025 Annual General Meeting of Shareholders (the “**AGM of 2025**”) through electronic media (E-AGM) of Delta Electronics (Thailand) Public Company Limited (the “**Company**”) was held on April 2, 2025, at 10.00 a.m., which was broadcast from the Company’s office located at 909 Moo 4, Bangpoo Industrial Estate, Tambol Prakasa, Amphur Muang Samutprakarn, Samutprakarn (the “**Meeting**”).

Preliminary proceedings

Ms. Wilailak Funghanakun, the Company Secretary (the “**Company Secretary**”), introduced the members of the Board of Directors, executives, and advisors in attendance as follows:

Directors present:

Mr. Ng Kong Meng	Chairman of the Board
Mr. Cheng An	Director/Chief Executive Officer (CEO)/Chairman of the Executive Committee/Corporate Governance Committee
Mr. Ko Tzu-shing	Director (joining the meeting through electronic media)
Mr. Chang Tsai-hsing	Director/President & Chief Operating Officer (COO)/Chairman of the Corporate Governance Committee/Executive Committee
Ms. Xue Li	Director/Executive Committee (joining the meeting through electronic media)
Mr. Anusorn Muttaraid	Director/Chairman of the Nomination and Compensation Committee/Chairman of the Privilege Committee/Corporate Governance Committee Member
Mrs. Tipawan Chayutimand	Independent Director/Chairman of the Audit Committee/Nomination and Compensation Committee Member/Privilege Committee Member
Dr. Somchai Harnhirun	Independent Director/Audit Committee Member/ Nomination and Compensation Committee Member/ Privilege Committee Member
Mrs. Saowanee Kamolbutr	Independent Director/Audit Committee Member/ Nomination and Compensation Committee Member/ Privilege Committee Member

(All nine directors of the Company were in attendance, representing 100% of the total number of directors.)

Executives present:

Ms. Nipaporn Jiarajareevong	Chief Financial Officer (CFO)
Ms. Anchalee Jieratham	Investor Relations Director (IR)
Ms. Wilailak Funghanakun	Company Secretary

Advisors present:

Mr. Chatchai Kasemsritanawat	Auditor from EY Office Limited (joining the meeting through electronic media)
Mr. Karinevidch Olivero	Legal advisor from Wise Equity Legal Counsel Limited (joining the meeting through electronic media)
Mr. Narat Aphiphunya	Legal advisor and inspector from Wise Equity Legal Counsel Limited. (joining the meeting through electronic media)

At the commencement of the meeting , there were 4 shareholders, holding an aggregate of 2,600 shares, and 1,111 proxies, holding an aggregate of 11,892,530,815 shares, or a total of 1,115 shareholders and proxies, holding an aggregate of 11,892,533,415 shares, or equivalent to 95.34% of the total 12,473,816,140 issued shares, in attendance, constituting a quorum according to Article 33 of the Articles of Association of the Company, which requires that a minimum of 25 shareholders holding not less than one-third of the total issued shares of the Company must be in attendance.

Prior to the consideration of Agenda Item No. 1, 1 additional shareholder attended the meeting in person, bringing the total number of shareholders present at the meeting to 1,116 shareholders, holding an aggregate of 11,892,533,425 shares, representing 95.34% of the total issued shares.

Mr. Ng Kong Meng, the Chairman of the Board, who presided as the Chairman of the Meeting (the “**Chairman**”), welcomed all shareholders and assigned Mr. Anusorn Muttaraid to act as the meeting conductor (the “**Conductor**”).

The Conductor thanked the shareholders for attending the AGM of 2025 and assigned the Company Secretary to explain the meeting procedures and vote counting and present the business on the agenda of the meeting.

The Company Secretary explained that for this E-AGM, the Company has arranged Online Asset Co., Ltd., a meeting control system provider and service provider of the IR PLUS AGM application, which is certified by the Electronic Transactions Development Agency (ETDA) and complied with ISO/IEC 27001:2022, to be the administrator of all systems relating to the E-AGM and explained the procedures for attending the meeting through electronic media via the IR PLUS AGM application to be used in conjunction with the Zoom meeting, which is a standardized system that complies with the conditions and methods under the Emergency Decree on Electronic Meetings B.E. 2563 and the Notification of the Ministry of Digital Economy and Society Re: Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563 (as amended), as well as the procedures for casting votes and submitting questions or expressing opinions as detailed in the notice of the meeting. Prior to proposing that the Meeting vote on each agenda item, the Company would provide an opportunity to the Meeting to submit questions or express opinions relevant to that agenda item as appropriate. In addition, one share would be equal to one vote and if shareholders did not vote on a matter through the IR PLUS AGM application, it would be considered that they had voted to approve such matter. As for the agenda item on the appointment of directors in place of those retiring by rotation, the voting would be conducted for each director individually. As for the vote counting, the Company had counted the votes as specified in the proxy forms and e-Proxy Voting via Investor Portal (IVP) of Thailand Securities Depository Co., Ltd. (TSD) and recorded those votes in advance upon meeting registration. Then, the Company Secretary proposed the business on the agenda as set out in the notice of the meeting and in compliance with the Articles of Association of the Company as follows:

Agenda Item No. 1: To consider and acknowledge the Company's operating results for the year 2024

The Company Secretary informed the Meeting that the Company had summarized the operating results for the fiscal year ended December 31, 2024, as shown in the 2024 Annual Report (Form 56-1 One Report) under the section “*Management Discussion & Analysis*”, and then invited Mr. Cheng An, the CEO, to present the Company's overall business for 2024, which can be summarized as follows:

- In 2024, the Company generated sales and service revenue of USD 4.6 billion, a healthy growth of 12% from 2023, with gross profit increased by 25% year-over-year, whereas operating margin slipped over the last quarter of 2024, due to softened conditions in subsectors, increased expenditures, research & development investment in Germany, royalty payment, and legal expenses. leading to a net profit of USD 529 million, a mild increase by 1% in 2024.
- The Company's sales revenue increased by 16.7% year-over-year, rising from USD 1.02 billion in the fourth quarter of 2023 to USD 1.2 billion in the fourth quarter of 2024.
- The Company has established the strategic priorities for 2025 as follows:
 - Achieve sustainable double-digit growth driven through diversified products/solutions;
 - Enhance business growth through AI;
 - Expand manufacturing and research & development operations in Thailand and India
 - Develop personnel capabilities
 - Expand regional presence by establishing new offices in Vietnam and Malaysia
 - Invest to meet RE100 and SBTi targets.

In addition, the Company's manufacturing highlights key activities and notable awards in recognition of its achievements in 2024, can be summarized as follows:

- Delta Thailand
 - Six new factories are under construction within the Bangpoo Industrial Estate, Samutprakan. Completion is expected between the second and third quarters of 2026, in order to support future growth.
 - Two new factories in Wellgrow Industrial Estate, Chachoengsao, are scheduled for completion by mid-2025 to support component and thermal solution businesses.
 - Ranked on the Dow Jones Sustainability Indices (DJSI) 2024- DJSI World list.
 - Won the 2024 Prime Minister's Industry Award for Excellence in Industry and Services of the Future.
 - Won IAA Awards 2024 for Outstanding CEO, Outstanding CFO, and Outstanding Investor Relations within the Technology & Communication sector.
 - Brand Finance ranked Delta Thailand as Thailand's 13th most valuable brand with AA+ rating.
- Delta India
 - Krishnagiri factory was honored at the Great Indian Plant Leaders' Summit 2024, winning Plant of the Year awards for both renewable energy integration and employee engagement & education, showcasing its excellence in sustainable operations and workforce development.

- Delta India inaugurated its new head quarter and research & development center in Bengaluru to enhance local innovation in power, IoT, and AI solutions.
- Delta Philippines
 - Launched the country's first off-grid hybrid BESS project, starting with 16 remote sites on Palawan to enhance energy access and sustainability.
- Delta Indonesia
 - Inaugurated PT Delta Electronics Indonesia to extend market penetration in the region and enhance domestic service efficiency which Delta is already a leading provider of electric vehicle (EV) charger installations in Indonesia.
- As for anti-corruption initiatives in 2024; the Company has revised its Anti-Corruption Policy and Code of Conduct Handbook to strengthen its anti-corruption measures. Additionally, the Integrity Undertaking document has been updated with stricter measures, and all suppliers both existing and new are required to sign the document to acknowledge the Company's commitment to conducting business with integrity.

The Conductor informed the Meeting that the Board of Directors considered and deemed it appropriate to propose the Company's operating results for the fiscal year ended December 31, 2024, to the AGM of 2025 as detailed above for consideration and acknowledgment and provided an opportunity to the Meeting to submit questions or express opinions relevant to this agenda item, there were two shareholders who raised the questions as follows:

1. Mr. Akaradech Wassra (Shareholder) raised the following questions:

Question 1: Mr. Akaradech Wassra asked the Company to elaborate the significant increase in royalty fees, which have nearly doubled in 2024.

Answer 1: Mr. Cheng An, CEO, explained that products related to Artificial Intelligence (AI) experienced significant growth over the past year, necessitating an appropriate year-end assessment of royalty fees. However, as these products were relatively new, the evaluation process by the third-party assessor, PwC Taiwan, required considerable time to gather all relevant data. The Company reached an agreement in the fourth quarter. The substantial increase in figures was due to the calculation of revenue base in the fourth quarter, which included the calculation of the annual revenue base covering both AI and non-AI segments. Each year, the Company would continue to carry out a similar annual assessment process appropriately, based on industry benchmarks.

Question 2: Mr. Akaradech Wassra inquired about the business unit that recorded the weakest performance within the Group, and requested clarification on the Company's plans to enhance its performance to align with that of other business units.

Answer 2: Mr. Cheng An, CEO, explained that the product groups under Delta Electronics could be categorized into three main segments:

1. **Products for IT Applications** – The Company continued to demonstrate strong performance in this segment, particularly in power electronics and power systems used in various IT applications. Both revenue and profit in this segment had shown high growth rates.
2. **Thermal Systems and Solutions** - These products were diverse in their applications, ranging from electric vehicles (EVs) to other cooling-related uses. This segment had experienced moderate growth. The Company had made plans to expand applications into AI-related products, which were in high demand.

3. **Products for EV Applications** – This segment had shown a relatively weaker performance since 2023, with only moderate growth in 2024. The Company was working to enhance manufacturing efficiency, focus on quality control, and improve overall customer satisfaction.
2. Mr. Boonprasith Rojanapruk (Proxy) raised the following questions:

Question 3: Mr. Boonprasith Rojanapruk requested the Company to provide details regarding the claim amount in the ongoing lawsuit in the United States, along with its current status, the expected timeline for resolution, and the potential liability involved. In the event that Delta Taiwan loses the case, whether the Company would be required by the parent company to contribute to the settlement or damages, and if so, what the expected amount of such contribution would be.

Answer 3: Mr. Cheng An, CEO, explained that the lawsuit was ongoing in the Eastern District Court of Texas. The outcome and potential damages could not yet be assessed. However, it was expected that the related expenses would be jointly managed in coordination with the parent company in Taiwan.

Question 4: Mr. Boonprasith Rojanapruk inquired the Company to explain the method of calculating royalty fees and requested information on the expected revenue in 2025 from products subject to royalty fees, or alternatively, the percentage of total revenue that these products represent.

Answer 4: Ms. Anchalee Jieratham, Director of Investor Relations, explained that the parent company categorized products into two groups for royalty fee calculation: AI-related and non-AI products. The calculation was based on a range of rates derived from industry benchmarks. These rates had been carefully reviewed to ensure they were appropriate for products with comparable technologies to those used in Delta's production.

As for the revenue proportion, products subject to royalty fees accounted for approximately 40% of total revenue. The revenue forecast for 2025 would likely depend on the overall growth trend of the Company, which continued to aim for double-digit growth. Accordingly, both revenue and related expenses, including royalty fees, were expected to increase in line with that growth.

Question 5: Mr. Boonprasith Rojanapruk inquired the Company to clarify the role of the independent directors and the Audit Committee in assessing the appropriateness of related-party transactions between the Company and Delta Taiwan, particularly with respect to royalty fees including any backdated or retrospective assessments.

Answer 5: Mrs. Tipawan Chayutimand, Audit Committee Chairman, explained that the Audit Committee had consistently placed importance on ensuring that related-party transactions were conducted in accordance with the Arm's Length Principle. In the case of the royalty fees, these were determined under normal commercial terms.

The Audit Committee inquired into and monitored the transfer pricing information studied and benchmarked by PwC Taiwan and found that the applied rates were indeed in line with the Arm's Length Principle. As for AI-related products, being based on advanced technology in their development, resulted in higher royalty fee.

PwC Taiwan began its study on the royalty rate in the second quarter, with the agreement being finalized in the fourth quarter. Since the agreement was structured on an annual basis, it applied to the entire year. Therefore, the royalty calculation was not considered retrospective or backdated.

Remark: This agenda item is for acknowledgement, so no voting is required.

Agenda Item No. 2: To consider and approve the audited statement of financial position and the statement of comprehensive income of the Company for the year ended December 31, 2024, and the auditor’s report

The Company Secretary informed the Meeting that in order to be in compliance with the Public Limited Companies Act B.E. 2535 (as amended), the Company must prepare and present its audited statement of financial position and statement of comprehensive income as at the end of its fiscal year to the AGM of 2025 for consideration and approval, the details of which were as shown in the 2024 Annual Report (Form 56-1 One Report) under the section “*Financial Statements*”. The Company Secretary then invited Ms. Nipaporn Jiarajareevong, the Chief Financial Officer (CFO), to provide details on this agenda item to the Meeting as summarized below.

In 2024, the Company’s revenue reached Baht 164.7 billion, representing a 12.5% increase from the previous year. This marked a continued double-digit growth trend since 2019. A key driver of this growth was the power electronics product segment. In addition to energy management solutions for data centers, there was a strong demand over the past year for DC power products, which play a vital role in supporting AI technology operations.

The gross profit was Baht 40.5 billion, representing 24.6% of the revenues, which increased by 20.9% from that of the previous year. In addition to the sales growth mentioned above, the significant improvement in gross profit was also driven by effective inventory management.

The operating profit was Baht 17.9 billion, representing 10.8% of the total revenue, which is relatively close to the previous year. This was due to increased expenses in several areas, including investments in research and development at the Company’s subsidiary in Germany.

The net profit amounted to Baht 18.94 billion, representing 11.5% of total revenue, and marked a 2.8% increase from the previous year.

The key financial ratios in comparison to those in the past 10 years, remained at healthy levels across all indicators, reflecting the Company’s strong financial position.

The Conductor informed the Meeting that the Board of Directors considered and deemed it appropriate to propose the audited statement of financial position and the statement of comprehensive income of the Company for the year ended December 31, 2024, and the auditor’s report, which had been reviewed by the Audit Committee as detailed above to the AGM of 2025 for consideration and approval, and provided an opportunity to the Meeting to submit questions or express opinions relevant to this agenda item, but no one submitted any question or expressed any opinion.

Therefore, the Conductor requested the Meeting to pass a resolution on this agenda item, which required a majority vote of the shareholders attending the meeting and casting their votes.

Resolution: After due consideration, the Meeting approved the statement of financial position and the statement of comprehensive income of the Company for the year ended December 31, 2024, and the auditor’s report, which had been reviewed by the Audit Committee as proposed above in all respects, with the following voting results:

Shareholders’ Votes	No. of Votes	Percent
Approval	11,892,533,425	100.0000
Disapproval	0	0.0000
Abstention	0	-
Voided ballot	0	0.0000
Total (1,116 shareholders)	11,892,533,425	-

Agenda Item No. 3: To consider and approve the distribution of dividends for the year 2024

The Company Secretary informed the Meeting that to comply with the Company's dividend distribution policy, which provides that the Company shall distribute dividends of at least 30% of its net profits; however, the Company may adjust such rate in line with its investment plan and/or need to use the capital in the future, the Company would, therefore, distribute dividends for the fiscal year ended December 31, 2024, from its net profit at the rate of Baht 0.46 (Forty-Six Satang) per share, whereby such rate was in line with the Company's dividend distribution policy. Also, the Company had determined the date for determination of the names of shareholders who were entitled to receive dividends (Record Date) on February 28, 2025, and the date for dividend distribution on April 28, 2025.

In this regard, a comparison of the dividend distribution for the fiscal year ended December 31, 2024, and the dividend distribution for the fiscal year ended December 31, 2023, was as follows:

Details of Dividend Distribution	Fiscal Year Ended December 31, 2024 (Proposed)	Fiscal Year Ended December 31, 2023
1. Net profit (based on consolidated financial statements) (Baht)	18,938,579,925	18,422,539,989
2. Number of shares (Share)	12,473,816,140	12,473,816,140
3. Dividend per share (Baht)	0.46	0.45
4. Total dividends distributed (Baht)	5,737,955,424	5,613,217,263
5. Percentage of dividend distribution to net profit (%)	30.3	30.4

In this regard, the Company had allocated funds to the legal reserve to be not less than 10% of the registered capital as required by law, and the shareholders of the Company would be exempt from tax payment assessed on their dividend income derived from the BOI-promoted business.

The Conductor informed the Meeting that the Board of Directors had considered and deemed it appropriate to propose the distribution of dividends for the fiscal year ended December 31, 2024, from the net profit of the Company at the rate of Baht 0.46 per share or 30.3% of the net profit in accordance with the Company's dividend distribution policy as detailed above to the AGM of 2025 for consideration and approval, and provided an opportunity to the Meeting to submit questions or express opinions relevant to this agenda item, but no one submitted any question or expressed any opinion.

Therefore, the Conductor requested the Meeting to pass a resolution on this agenda item, which required a majority vote of the shareholders attending the meeting and casting their votes.

Resolution: After due consideration, the Meeting approved the distribution of dividends for the fiscal year ended December 31, 2024, from the net profit of the Company at the rate of Baht 0.46 (Forty-Six Satang) per share or equivalent to 30.3% of the net profit as proposed above in all respects, with the following voting results:

Shareholders' Votes	No. of Votes	Percent
Approval	11,892,533,425	100.0000
Disapproval	0	0.0000
Abstention	0	-
Voided ballot	0	0.0000
Total (1,116 shareholders)	11,892,533,425	-

Agenda Item No. 4: To consider and approve the appointment of directors to replace the directors retiring by rotation

The Company Secretary informed the Meeting that in compliance with the Public Limited Companies Act B.E. 2535 (as amended) and Article 15 of the Articles of Association of the Company, at every annual general meeting of shareholders, one-third of the directors shall retire by rotation. If the number of directors cannot be divided exactly into three parts, then the number of directors closest to one-third shall retire, and the directors who have been in the position for the longest shall retire. For the AGM of 2025, the retiring directors were as follows:

Name	Position	Appointment Date	Meeting Attendance in 2024	
			Board of Directors	Shareholders
1. Mr. Cheng An	Director	December 1, 2023 (1 years and 4 months)	8/8 (100%)	2/2
2. Mr. Ko Tzu-shing	Director	June 24, 2019 (5 years and 10 months)	8/8 (100%)	2/2
3. Mr. Chang Tsai-hsing	Director	June 24, 2019 (5 years and 10 months)	8/8 (100%)	2/2

During the period from November 15, 2024, to December 31, 2024, the Company offered shareholders an opportunity to nominate director candidates. However, no shareholder nominated any director candidate.

The Nomination and Compensation Committee is tasked with reviewing the qualifications of director candidates in various aspects, whereby such director candidates must go through various stages of the screening process where each candidate's qualifications, experience, and expertise, including previous performance as a director will be taken into consideration (please refer to the criteria and process for director selection in the 2024 Annual Report (Form 56-1 One Report) under the section "Corporate Governance Report", which was sent to the shareholders together with the notice of the meeting (Attachment No. 2)). In this regard, the Nomination and Compensation Committee has considered and resolved to propose the re-appointment of the directors retiring by rotation for another term to the Board of Directors and the AGM of 2025 for consideration and approval.

The Nomination and Compensation Committee has cautiously and carefully reviewed the qualifications of the above director candidates and viewed that such candidates had passed the screening process as specified by the Company, were qualified in accordance with the relevant regulations, and possessed the knowledge, capability, experience, and expertise which would be beneficial to the Company's operations and suitable for the business operations, and that they did not have any prohibited characteristics according to the Public Limited Companies Act B.E. 2535 (as amended), the Securities and Exchange Act B.E. 2535 (as amended), and the relevant regulations (please refer to the profiles of the director candidates in Attachment No. 3, which was sent to the shareholders together with the notice of the meeting)

The Conductor informed the Meeting that the Board of Directors (by disinterested members), having considered and shared the same view as the Nomination and Compensation Committee in all respects, deemed it appropriate to propose the re-appointment of (1) Mr. Cheng An (2) Mr. Ko Tzu-shing and (3) Mr. Chang Tsai-hsing, directors retiring by rotation at the AGM of 2025, for another term to the AGM of 2025 as detailed above for consideration and approval, and provided an opportunity to the Meeting to submit questions or express opinions relevant to this agenda item, but no one submitted any question or expressed any opinion.

Therefore, the Conductor requested the Meeting to pass a resolution on this agenda item, which required a majority vote of the shareholders attending the meeting and casting their votes.

Resolution: After due consideration, the Meeting approved the re-appointment of (1) Mr. Cheng An (2) Mr. Ko Tzu-shing and (3) Mr. Chang Tsai-hsing, directors retiring by rotation at the AGM of 2025, for another term, as proposed above in all respects, with the following voting results:

(1) Mr. Cheng An:

Shareholders' Votes	No. of Votes	Percent
Approval	11,882,034,509	99.9252
Disapproval	8,900,226	0.0748
Abstention	1,598,690	-
Voided ballot	0	0.0000
Total (1,116 shareholders)	11,892,533,425	-

(2) Mr. Ko Tzu-shing:

Shareholders' Votes	No. of Votes	Percent
Approval	11,871,117,903	99.8199
Disapproval	21,415,522	0.1801
Abstention	0	-
Voided ballot	0	0.0000
Total (1,116 shareholders)	11,892,533,425	-

(3) Mr. Chang Tsai-hsing:

Shareholders' Votes	No. of Votes	Percent
Approval	11,878,719,913	99.8838
Disapproval	13,813,512	0.1162
Abstention	0	-
Voided ballot	0	0.0000
Total (1,116 shareholders)	11,892,533,425	-

Agenda Item No. 5: To consider and approve the determination of compensation of directors for the year 2025

The Company Secretary informed the Meeting that the Board of Directors had assigned the Nomination and Compensation Committee to determine the compensation of directors and propose the same to the Board of Directors so that the Board of Directors could consider and propose such matter to the shareholders' meeting for consideration and approval. In this regard, the Company's policy and guidelines for determination of the compensation of directors were as follows.

- The compensation package must be appropriate in order to attract and retain competent directors with the Company. Major factors to determine the compensation of directors include:
 - scope of works and responsibilities;
 - average rate of compensation of directors in the market;
 - the Company's operating results; and
 - others factors as may be considered by the Nomination and Compensation Committee or the Board of Directors.

2. The Chairman of the Board and the chairman of the sub-committees shall receive increased compensation for their increased responsibilities.
3. Non-executive directors shall receive compensation comparable to the market rate, which may be higher than that of the executive directors to attract knowledgeable and capable candidates to become non-executive directors or independent directors.
4. Compensation may be entirely fixed or partially fixed and partially variable. There may be meeting allowances or other compensation as well.

In this regard, the Nomination and Compensation Committee had considered the compensation of directors by taking into account the policy and guidelines for determining the compensation of directors as mentioned above, and, therefore, resolved to propose the determination of compensation of directors for the year 2025, which was equal to the compensation of directors for the year 2024, as detailed below to the Board of Directors and the AGM of 2025 for consideration and approval:

1. Annual compensation of directors (Unit: Baht/Person)

<u>Position</u>	<u>Year 2025</u>	<u>Year 2024</u>
Chairman of the Board	2,475,000	2,475,000
Independent directors/non-executive directors	1,495,000	1,495,000
Executive directors	650,000	650,000
Audit Committee Chairman	1,750,000	1,750,000
Nomination and Compensation Committee Chairman	1,750,000	1,750,000

2. Meeting allowances (Unit: Baht/meeting)

<u>Board of Directors</u>	<u>Year 2025</u>	<u>Year 2024</u>
Chairman of the Board	25,000	25,000
Independent directors/non-executive directors	20,000	20,000
Executive directors	-	-
<u>Sub-committees</u>		
Chairman	22,000	22,000
Members	20,000	20,000

3. Annual bonus

It is proposed that the 2024 annual bonus should be paid to the Chairman of the Board and the directors at the rate of 60% and 40%, respectively, of the 2025 annual compensation of directors under item 1 above same as last year.

4. Others Benefit

None

Remarks:

1. The meeting allowances under item 2 above shall be paid only to the Chairman of the Board, the independent directors/non-executive directors, the chairman of the sub-committees, and members of the sub-committees for their participation in the Board of Directors' meeting, the sub-committee's meeting, or the shareholders' meeting (as the case may be).

2. Apart from the above compensation, there is no other compensation or benefit (except for compensation that executive directors are entitled to receive as employees of the Company, such as salary), the same as last year.

The Conductor informed the meeting that the Board of Directors, having considered and shared the same view as the Nomination and Compensation Committee in all respects, deemed it appropriate to propose the determination of compensation of directors for the year 2025 as detailed above to the AGM of 2025 for consideration and approval, and provided an opportunity to the shareholders to submit questions or express opinions relevant to this agenda item, but no one submitted any question or expressed any opinion.

Therefore, the Conductor requested the Meeting to pass a resolution on this agenda item, which required a majority vote of not less than two-thirds of the total votes of the shareholders attending the meeting.

Resolution: After due consideration, the Meeting approved the directors' compensation for the year 2025 as proposed above in all respects, with the following voting results:

Shareholders' Votes	No. of Votes	Percent
Approval	11,884,692,301	99.9341
Disapproval	7,841,124	0.0659
Abstention	0	0.0000
Voided ballot	0	0.0000
Total (1,116 shareholders)	11,892,533,425	-

Agenda Item No. 6: To consider and approve the appointment of the auditors of the Company and the determination of their compensation for the year 2025

The Company Secretary informed the Meeting that to comply with the Public Limited Companies Act B.E. 2535 (as amended), which provides that the annual general meeting of shareholders must appoint the auditors and determine the audit fee of the Company every year, the Audit Committee had resolved to propose the appointment of the auditors from EY Office Limited as the auditors of the Company for the fiscal year ended December 31, 2025, whereby any of the following auditors may conduct the audit and offer an opinion on the financial statements of the Company (excluding its subsidiaries):

1. Mr. Chatchai Kasemsrithanawat, CPA No. 5813
(who signed the Company's financial statements for fiscal year ended December 31, 2023, and 2024); or
2. Ms. Sutthirak Fakon, CPA No. 7712
(who has never signed the Company's financial statements); or
3. Ms. Krongkaew Limkittikul, CPA No. 5874
(who has never signed the Company's financial statements)

The aforementioned auditors were independent, had no relationship and/or conflict of interests with the Company, its subsidiaries, directors, executives, major shareholders, or their related persons, and were not the Company's shareholders and did not provide consultancy services to the Company. In addition, none of the above auditors had performed their duties as an auditor of the Company for over seven fiscal years. Should the aforementioned auditors be unable to perform their duties, EY Office Limited may arrange for other auditors to conduct the audit and offer an opinion on the financial statements of the Company in place of such auditors.

In addition, the Audit Committee had resolved to propose the determination of the auditors' compensation in the amount of Baht 4,910,000 for 5,000 audit hours to the Board of Directors and to the AGM of 2025 for consideration and approval whereby should the actual audit hours exceed the estimated fee, the Company would pay the audit fee at 70% of the normal charge-out rate of EY Office Limited. In addition, there shall also be a fee for the review of interim financial information for the preparation of the financial statements of the parent company in the amount of Baht 500,000 and audit fees for three subsidiaries in the amount to Baht 1,460,000.

In this regard, a comparison between Company's compensation of the auditors for the fiscal year ended December 31, 2025, and the fiscal year ended December 31, 2024, was as follows:

Auditors' Compensation	Fiscal Year Ended December 31, 2025 (Proposed)	Fiscal Year Ended December 31, 2024
1. Audit fee (Baht)	4,910,000	4,910,000 ¹
2. Others fee (Baht)	None	None

Remarks: ¹ In addition to the audit fee for the fiscal year ended December 31, 2024, of Baht 4,910,000, the Company paid the fee for the review of interim financial information for preparation of the financial statements of the parent company in the amount of Baht 500,000, excluding all out-of-pocket expenses, such as document charges, travel expenses, logistic costs, and others. Moreover, the Company paid audit fees to EY Office Limited for three subsidiaries in the amount of Baht 1,460,000, which used the same audit firm as the Company.

However, the auditors of some of the Company's subsidiaries were the auditors from EY Office Limited and some subsidiaries had engaged other audit firms for their services. The criteria for selection of auditors of each subsidiary were principally based on the service quality and the audit fee, whereby the Board of Director was responsible for ensuring that the financial statements of those subsidiaries were prepared within the required period.

The Conductor informed the Meeting that the Board of Directors, having considered and shared the same view as the Audit Committee in all respects, deemed it appropriate to propose the appointment of Mr. Chatchai Kasemsrithanawat or Ms. Sutthirak Fakon or Ms. Krongkaew Limkittikul from EY Office Limited as the auditors of the Company and the determination of their compensation for the fiscal year ended December 31, 2025, as detailed above to the AGM 2025 for consideration and approval, and provided an opportunity to the Meeting to submit questions or express opinions relevant to this agenda item, but no one submitted any question or expressed any opinion.

Therefore, the Conductor requested the Meeting to pass a resolution on this agenda item, which required a majority vote of the shareholders attending the meeting and casting their votes.

Resolution: After due consideration, the Meeting approved the appointment of the auditors of the Company and the determination of their compensation for the fiscal year ended December 31, 2025, as proposed above in all respects, with the following voting results:

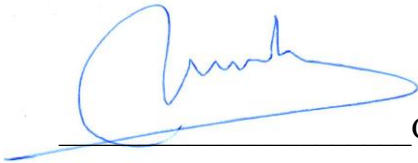
Shareholders' Votes	No. of Votes	Percent
Approval	11,888,622,324	99.9671
Disapproval	3,911,101	0.0329
Abstention	0	-
Voided ballot	0	0.0000
Total (1,116 shareholders)	11,892,533,425	-

Agenda Item No. 7: To consider any other business (if any)

During the period from November 15, 2024, to December 31, 2024, the Company offered shareholders an opportunity to propose business on the agenda. However, no shareholders proposed any agenda or submitted any questions in advance.

Since the Meeting had considered all business on the agenda, the Meeting was provided with an opportunity to submit questions or express opinions relevant to the Company, but no other business was proposed to the Meeting for consideration and no one submitted any question or expressed any opinion additionally, the Conductor invited the Chairman to declare the meeting adjourned. In this regard, the Company had also recorded the Meeting in a video.

The Chairman thanked all shareholders for attending the meeting and declared the meeting adjourned at 11.43 a.m.



Chairman of the Meeting

(Mr. Ng Kong Meng)

Chairman of the Board of Directors

Director retiring by rotation and being proposed for re-election

Type of director being proposed : Director of the Board/ Chairman of the Board

Ng Kong Meng (James)

Age 78 years

**Position**

Director / Chairman of the Board, Delta Electronics (Thailand) PCL

Tenure of Directorship : 35 Years 11 months (Since 3 May 1990)**Nationality** : Malaysia**Education**

- : • M. Sc (Electronic Engineering), University of Southampton, UK
- : • Bachelor's Degree in Electrical Engineering, National Taiwan University, Taiwan

Thai Institute of Directors Association Program

- : • Director Accreditation Program (DAP), Thai Institute of Directors Association Year 2007
- : • Director Certification Program (DCP), Thai Institute of Directors Association, Year 2009
- : • Financial Statements Demystified for Directors (FDD), Thai Institute of Directors Association, Year 2009

Meeting Attendance in previous year

- : • Board of Directors' Meeting 7/7 times
- : • Annual General Meeting of Shareholders 1/1 time

Work Experience for the past 5 years**Listed Company**

1990-Present

- : Chairman of the Board, Delta Electronics (Thailand) PCL

Securities holding in the Company
(as of 28 February 2026)

- : - None - (0.00% of the voting rights)

Prohibitions

- : • No criminal record of an offence against property
- : • No record of any conflict of interest against the Company during the year

Management positions and/or directorships in other listed companies : - None -

Management positions and/or directorships in other non-listed companies (excl. subsidiaries) : - None -

Management positions and/or directorships in other companies that may cause a conflict of interest : - None -

Blood relationship with executives or major shareholders of the Company and its subsidiaries : - None -

Director retiring by rotation and being proposed for re-election

Type of director being proposed : Director

Ms. Xue Li

Age 57 years

**Position**

Director, Delta Electronics (Thailand) PCL

Tenure of Directorship : 3 Years (Since 7 Apr 2023)**Nationality** : China**Education**

- MBA, Asian Institute of Technology, Thailand
- Bachelor of Electronics Engineering, Shanghai Jiaotong University

Thai Institute of Directors Association Program

- Director Accreditation Program (DAP), Thai Institute of Directors Association Year 2023
- Director Certification Program (DCP), Thai Institute of Directors Association, Year 2024

Meeting Attendance in previous year

- Board of Directors' Meeting 6/7 times
- Annual General Meeting of Shareholders 1/1 time

Work Experience for the past 5 years**Listed Company**

2025-Present	: General Manager of EVSBG, Delta Electronics, Inc.
2023-Present	: Director of the Board, Delta Electronics (Thailand) PCL
2022-Present	: Executive Committee Member, Delta Electronics (Thailand) PCL
2021-2024	: Deputy BG head/ EVSBG, Delta Electronics, Inc.
2017-2021	: CDBU head, Delta Electronics (Thailand) PCL

Securities holding in the Company : - None - (0.00% of the voting rights)
(as of 28 February 2026)

Prohibitions : • No criminal record of an offence against property
• No record of any conflict of interest with the Company during the year

Management positions and/or directorships in other listed companies : - 1 company -
• General Manager of EVSBG, Delta Electronics, Inc.

Management positions and/or directorships in other non-listed companies (excl. subsidiaries) : - None -

Management positions and/or directorships in other companies that may cause a conflict of interest : - None -

Blood relationship with executives or major shareholders of the Company and its subsidiaries : - None -

Director retiring by rotation and being proposed for re-election

Type of director being proposed : Director / Independent Director / Audit Committee

Dr. Somchai Harnhirun

Age 69 years

**Position**

- Director
- Independent Director
- Audit Committee Member

Delta Electronics (Thailand) PCL

Tenure of Directorship : 3 Years (Since 7 Apr 2023)**Nationality** : Thai**Education**

- Ph.D. (Economics), Concordia University, Canada
- Master of Economics, Queen's University, Canada
- Master of Economics, National Institution of Development Administration, Thailand
- BA (Economics), Thammasat University, Thailand

Thai Institute of Directors Association Program : Director Accreditation Program (DAP), Thai Institute of Directors Association Year 2009

Meeting Attendance in previous year : • Board of Directors' Meeting 7/7 times
• Annual General Meeting of Shareholders 1/1 time

Work Experience for the past 5 years**Listed Company**

2025-Present : Independent Director, T.K.S. Technology PCL

2023-Present : • Independent Director
• Audit Committee Member
• Nomination & Compensation Committee Member
• Privilege Committee Member
Delta Electronics (Thailand) PCL
• Director, Somboon Advance Technology PCL
• Independent Director, Interhides PCL
• Independent Director, Pacific Pipe PCL

2022-2025 : Independent Director, Synnex (Thailand) PCL

Non-Listed Company

2019-2024 : Senator

2017-2019 : Deputy Minister of Industry

Securities holding in the Company (as of 28 February 2026) : - None - (0.00% of the voting rights)

Prohibitions : • No criminal record of an offence against property
• No record of any conflict of interest against the Company during the year

Attachment 3

Management positions and/or directorships in other listed companies

: - 4 companies -

- Independent Director, T.K.S. Technology PCL
- Director, Somboon Advance Technology PCL
- Independent Director, Interhides PCL
- Independent Director, Pacific Pipe PCL

Management positions and/or directorships in other non-listed companies (excl. subsidiaries)

: - None -

Management positions and/or directorships in other companies that may cause a conflict of interest

: - None -

Blood relationship with executives or major shareholders of the Company and its subsidiaries

: - None -

Relationship with the Company, its subsidiaries, associates or any business entities that may cause a conflict of interest during the past 2 years

1. Being an executive director, employee or advisor on the payroll(s)

: - No -

2. Being a specialist (i.e. auditor or legal consultant)

: - No -

3. Significant business relationship that may inhibit independence

: - None -

Definition of Independent Directors

Qualifications of independent director have been defined based on the requirement of the Capital Market Supervisory Board and the details are in the 2025 Annual Report under the section of Corporate Governance Report.

Selection of Directors and Independent Directors

Please see details in the 2025 Annual Report under the section of Corporate Governance Report.

Method and Process for Director & Independent Directors Selection

The Board of Directors assigned the Nomination and Compensation Committee to search, select and nominate qualified candidates to be a director or member of any committee. The committee selections are considered on the basis of whether that person is knowledgeable and experienced in areas such as accounting, finance, management, strategy and possess individual skill and expertise in line with the company's business and strategies without restrictions on gender, race or nationality. This is in order to have board diversity and a solid company structure to achieve business objectives under management according to the principles of good corporate governance standards. Currently, the company has provided the opportunity to the shareholder to nominate candidates to be company directors with basic qualifications set forth on the company website. The Board will consider and approve the selected candidate by majority votes of the board meeting. After selection, the Board shall nominate such candidate to the shareholders' meeting for approval.

Appointment of Directors

After the Nomination and Compensation Committee considers and selects a qualified director, they will propose the candidate to the Board of Directors. After that, the Board of Directors will nominate the candidate to the shareholders' meeting for approval. Based on the Article of Association of the company, an appointment of a director is made through a majority of the votes of the shareholders attending the meeting and casting their votes. One share shall count for one vote, and each shareholder shall exercise all the votes he has to appoint the nominated person or nominated persons to be a director on a person-by-person basis or en-bloc basis. Shareholders cannot divide votes for any person. The person obtaining the most votes in descending order shall be elected as directors equal to the number of directors required. In the event that persons receiving votes in respective order receive equal votes and the number of positions exceed the positions required, the Chairman of the meeting shall have a casting vote.

Details of Directors for Proxy

1. Name : Mrs. Tipawan Chayutimanta
Age : 69
Address : 100/73 Tedsabansongkror Rd., Ladyao, Jatujak, Bangkok 10900
Position : Independent Director/ Audit Committee Member
Securities holding in the Company (as of 28 February 2026) : - None - (0.00% of the voting rights)
Interests in the AGM of 2026 : Have conflicts of interests in agenda item no. 5 (the compensation of directors)
Major conflicts : - None -
2. Name : Mrs. Saowanee Kamolburt
Age : 74
Address : 133 Soi Chokechai 4 Soi 30, Chokechai 4 Rd., Ladprao, Bangkok 10230, Thailand.
Position : Independent Director/ Audit Committee Member
Securities holding in the Company (as of 28 February 2026) : None - (0.00% of the voting rights)
Interests in the AGM of 2026 : Have conflicts of interests in agenda item no. 5 (the compensation of directors)
Major conflicts : - None -


List and profile of the auditors

- **Names of auditors and the audit firm:**

- (1) Mr. Chatchai Kasemsrithanawat C.P.A. Registration No. 5813 and/or
- (2) Ms. Sutthirak Fakon C.P.A. Registration No. 7712 and/or
- (3) Ms. Krongkaew Limkittikul C.P.A. Registration No. 5874

These are the auditors of EY Office Limited

Brief profiles of the three auditors:

1. Mr. Chatchai Kasemsrithanawat		
Certified Public Accountant (Thailand) No.	5813	
Age	52 years	
Highest education	Master of Business Administration Chulalongkorn University	
Professional Experience	More than 20 years of public accounting experience with EY serving clients in a wide range of industries, including both multinational corporations and listed companies in Thailand. His industry knowledge and experience includes manufacturing and trading, service, real estate, construction and power sectors. In addition, he is Certified Public Accountant of The Securities and Exchange Commission, Thailand.	
Relationship or Conflict of Interest with The Company / its subsidiaries / Executives / Major Shareholders or any related persons	- None	
Criminal Record	- None -	
Shareholding Proportion	- None -	
Number of Years in Auditing for the Company	3 years (2023 - 2025)	
Contact	EY Office Limited 1875 One Bangkok Tower 3, Level 34 – 37 Rama 4 Road, Lumphini, Pathumwan, Bangkok 10330 Telephone 02-494-9323	

2. Ms. Sutthirak Fakon

Certified Public Accountant (Thailand) No. 7712

Age 45 years

Highest education Master of Business Administration
Chulalongkorn University

Professional Experience She has experience working as an auditor with EY Office Limited for more than 23 years, in the business of agriculture, manufacturing and distribution, power plant, and automotive both domestically and internationally. In addition, she is Certified Public Accountant of the Securities and Exchange Commission, Thailand.



Relationship or Conflict of Interest with The Company / its subsidiaries / Executives / Major Shareholders or any related persons - None -

Criminal Record - None -

Shareholding Proportion - None -

Number of Years in Auditing for the Company - None -

Contact EY Office Limited
1875 One Bangkok Tower 3, Level 34 – 37 Rama 4 Road,
Lumphini, Pathumwan, Bangkok 10330
Telephone 02-494-9342

3. Ms. Krongkaew Limkittikul**Certified Public** 5874**Accountant (Thailand) No.****Age** 53 years**Highest education** Master of Business Administration
Assumption University**Professional Experience** She has experience working as an auditor with EY Office Limited for more than 28 years, has been the auditor of many large companies which covers many types of businesses both listed companies in the Stock Exchange of Thailand and foreign businesses with branches all over the world. She has great expertise in the business of manufacturing, distribution, services, retail, and construction. In addition, she is Certified Public Accountant of The Securities and Exchange Commission, Thailand.**Relationship or Conflict of Interest with The Company / its subsidiaries / Executives / Major Shareholders or any related persons** - None**Criminal Record** - None -**Shareholding Proportion** - None -**Number of Years in Auditing for the Company** - None -**Contact** EY Office Limited
1875 One Bangkok Tower 3, Level 34 – 37 Rama 4 Road,
Lumphini, Pathumwan, Bangkok 10330
Telephone 02-494-9314

- **Audit Fee**

For the Company's 2026 financial statements, the audit of EY Office Limited proposes the audit fee for 2026 of Baht 4,910,000.

- **Non-Audit Fee**

- Review of group reporting package amount Baht 500,000.
- Audit fees for 3 subsidiaries a total amount of Baht 1,460,000

- **Relationship with the Company**

The proposed auditors do not have any relationship with or any interest in the Company, subsidiary companies, associated companies, executives, and major shareholders. As a result, they are independent in carrying out their duties and in expressing their opinions on the financial statements.

- **Number of years as auditors of the Company**

All three proposed auditors were approved by the Annual General Meetings of Shareholders and have been auditing for the Company in the past with the following details:

Name	Approval by AGM	No. of years as auditor of the Company
Mr. Chatchai Kasemsrithanawat	2023 - 2025	3
Miss Supanee Triyanantakul	-	-
Miss Krongkaew Limkittikul	-	-

- **Auditor of the Company's subsidiary companies**

The auditors of EY Office Limited are the auditors of the Company and its subsidiary in Thailand. The auditors of some of its subsidiaries are the auditors from the same audit firm but different offices in various countries, as the majority of the Company's subsidiaries are abroad. The rest of overseas subsidiaries engage other audit firms as their auditors. In this regard, the Board of Directors will ensure that the financial statements of those subsidiaries are prepared within the required period.

- **Opinion of the Audit Committee**

The Audit Committee has considered and passed a resolution approving the proposal of the auditors of EY Office Limited named above as the auditors of the Company and its subsidiaries.

**Articles of Association
of
Delta Electronics (Thailand) Public Company Limited
(Relating to the Annual General Meeting of Shareholders)**

Board of Directors

Article 13

The Company shall be managed by a Board of Directors, consisting of not less than five (5) persons, and not less than half of the total number of directors shall have residence within the Kingdom and must have qualifications as prescribed by the law.

The remuneration of the directors of the Company shall be fixed by a meeting of Shareholders of the Company.

Article 14

The election of the Board of Directors shall be in accordance with the rules and procedures as follows:

- (1) Each shareholder shall have one vote on each share.
- (2) Each shareholder shall exercise all the votes he or she has under (1) to appoint the nominated person or nominated persons to be a director on a person-by-person basis or an en bloc basis, provided that he or she cannot divide his or her vote to any person or in the basis extent.
- (3) The persons obtaining the most votes in descending order will be elected as directors equal to the number of directors required or ought to be elected at such a meeting. In the event that persons receiving votes in respective orders receive equal votes and the number of positions exceeds the positions required or ought to be, the Chairman of the meeting shall have a casting vote.

Article 15

At every annual general ordinary meeting, one-third (1/3) of the directors shall retire from office. If the number of directors is not a multiple of three, the number of directors closest to one-third (1/3) shall retire from office.

The directors retiring in the first and second years after registration shall be made by drawing lots. For subsequent years, the directors who have held office longest shall retire. The directors who retired under this Clause are eligible for re-election.

Article 19

The meeting of shareholders may pass a resolution to remove any director prior to retirement by rotation by a vote of not less than three-fourths (3/4) of the number of shareholders attending the meeting and having the right to vote, and having shares in aggregation not less than a half of the number of shares held by shareholders attending at the meeting and having the voting rights.

General Meeting

Article 30

The general meetings of the Company shall be held at the registered office of the Company or at such other place and such date and time as the directors may decide and indicate in the notice for the meeting.

Article 31

- 1) The Board of Directors shall arrange for an annual ordinary meeting of shareholders within four (4) months from the last day of the accounting period of the Company.
- 2) All other general meetings are called “extraordinary meeting”.
- 3) One or more shareholders holding shares amounting to not less than ten (10) percent of the total number of shares sold may submit a written request to the Board of Directors for calling an extraordinary general meeting at any time, but the subjects and reasons for calling such meeting shall be clearly stated in such request. In this regard, the Board of Directors shall proceed to call a meeting of shareholders to be held within forty-five (45) days from the date of receipt of such request from the shareholders.

In the case that the Board of Directors does not hold such meeting within the period specified in the first paragraph, the shareholders who have submitted the requestor other shareholders holding the aggregate number of shares as prescribed in this Article may hold the meeting by themselves within forty-five days from the lapse of the period referred in the first paragraph. In this case, it shall be deemed that such shareholder’s meeting is the meeting called by the Board of Directors. The Company shall be responsible for all necessary expenses incurring from the holding of the meeting and reasonable facilitation.

In the case that the quorum of the meeting convened as requested by the shareholders according to the second paragraph cannot be formed as required by this Articles of Association, the shareholders under the second paragraph shall be jointly responsible for any expenses incurring from the convening of such meeting.

Article 32

In summoning a meeting of shareholders, whether ordinary or extraordinary, the Board of Directors shall deliver to shareholders and the registrar notice of the meeting specifying the place, day, time and agenda of the meeting and the business to be transacted at the meeting together with sufficient details, stating clearly whether they will be for acknowledgment, for approval or for consideration, including the opinions of the Board of Directors on the matters, not less than seven (7) days before the date of the meeting. Besides, the notice of the meeting shall also be published three (3) consecutive days in a newspaper with the last publication appearing not less than three (3) days prior to the date of the meeting.

Article 33

The meeting of shareholders must be attended by shareholders or proxies (if any) not less than twenty-five (25) persons or not less than half the total number of shareholders holding in an aggregated number of shares not less than one-third (1/3) of the shares issued, to constitute a quorum.

Article 34

If at any meeting of shareholders, after one hour from the time fixed for the meeting a quorum is not constituted, and if such meeting of shareholders is requested by the shareholders, such meeting shall be dissolved. If such meeting of shareholders is not called for by the shareholders, the meeting shall be adjourned to a new date to be notified in writing to every shareholder whose name appears in the Share Register within seven (7) days and at such adjourned meeting, any number of shareholders actually present shall constitute a quorum.

Article 35

- 1) At a meeting of shareholders, a shareholder may appoint any other legally recognized person as a proxy to appear and vote on his or her behalf. The proxy form must be dated and signed by the principal in the form prescribed by the Registrar, and must contain at least the following:
 - 1) number of shares held by the principal;
 - 2) name of the proxy;
 - 3) serial number of the meeting at which the proxy is authorized to attend and vote.
- 2) The instrument appointing the proxy must be deposited with the Chairman or other person designated by the Chairman at that meeting before the commencement of the meeting.
- 3) In the event that the proxy appointed who is or is not a shareholder receives more than one (1) appointment as a proxy, he or she shall be entitled to cast as many votes as appointments he or she holds in addition to his or her personal vote if he or she is a shareholder.

Article 36

The Chairman of the Board of Directors shall preside over the meeting of shareholders. In the event that the Chairman is absent or unable to perform the duty, and in the case that there is a Vice Chairman, the Vice Chairman shall act as the Chairman. In the case that there is no Vice Chairman or if there is one but he or she is absent or unable to perform the duty, the shareholders present shall elect a shareholder to act as Chairman.

Article 37

A resolution at the meeting of shareholders shall be supported by the following votes:

- 1) in a normal case, by a majority vote of the shareholders who attend the meeting and have the right to vote. In the case of a tied vote, the chairman of the meeting has a casting vote.
- 2) in the following cases, by a vote of not less than three-fourths (3/4) of the total number of shareholders present at the meeting and entitled to vote:
 - a) the sale or transfer of the whole or a substantial part of the Company to other person.
 - b) the purchase or acceptance of the transfer of businesses of other companies or private companies to the Company.
 - c) entering into, amending or terminating the contract relating to the leasing out of the whole or a substantial part of the business of the Company; the assignment to anyone else to manage the business of the Company or the amalgamation of the business with other persons with an objective to share profit and loss.
 - d) the amendment of the memorandum of association or articles of association.
 - e) an increase or reduction in the capital of the Company or the issuance of debentures.
 - f) the amalgamation of companies or liquidation of the Company.

Auditor

Article 38

The shareholders in a general meeting shall appoint an auditor and fix his or her remuneration.

Article 39

A retiring auditor is eligible for re-appointment.

Article 40

The auditor must not be a director, official, employee or person holding any position within the company.

Article 41

The auditor shall have access at all business hours of the Company to the books and account and other evidence relating to revenue, expenditure, assets and liabilities of the company, and shall be entitled to require from the Directors and other officers and employees of the Company such information and explanation as may be necessary for the performance of the duties of auditor. The auditor shall make a report to the annual general meeting on the balance sheet and profit and loss accounts and must state in such report whether in their opinion the balance sheet and profit and loss accounts is properly prepared so as to exhibit a true and correct view of the state of affairs of the company.

Article 42

The auditor has the duty to attend every meeting of shareholders whenever it is held to consider the balance sheet, the profit and loss statement and problems concerning the accounts of the Company in order to give explanations to shareholders about the auditing of accounts and the Company shall also send to the auditor the reports and documents of the company that should be sent to shareholders in the meeting of shareholders.

Dividends and Reserve

Article 43

No dividend shall be paid other than out of profit. In the case where the Company has accumulated losses, no dividend shall be paid.

The dividend shall be paid according to the number of shares, each share being equally paid and the payment of the dividend requires the approval of the shareholders' meeting.

The Board of Directors may pay to the shareholders such interim dividends as may be justified by the profits of the Company. When these dividends are paid, the next meeting of shareholders shall be notified.

Dividends must be paid within one (1) month after the resolution of the meeting of shareholders or of the Board of Directors is passed, as the case may be. Notice of the distribution of a dividend must be sent to the shareholders and publication of the notice of the payment of a dividend shall also be made in a newspaper. No interest can be charged against the company if a dividend payment has been made within the time specified by law.

Article 44

The Company must appropriate to a reserve fund at least five (5) percent of its annual net profit less accumulated losses (if any) until the reserve fund reaches not less than ten (10) percent of the registered capital. The Board of Directors may propose to the shareholders' meeting to adopt a resolution for a particular reserve as it deems appropriate for the purpose of the Company's business operations.

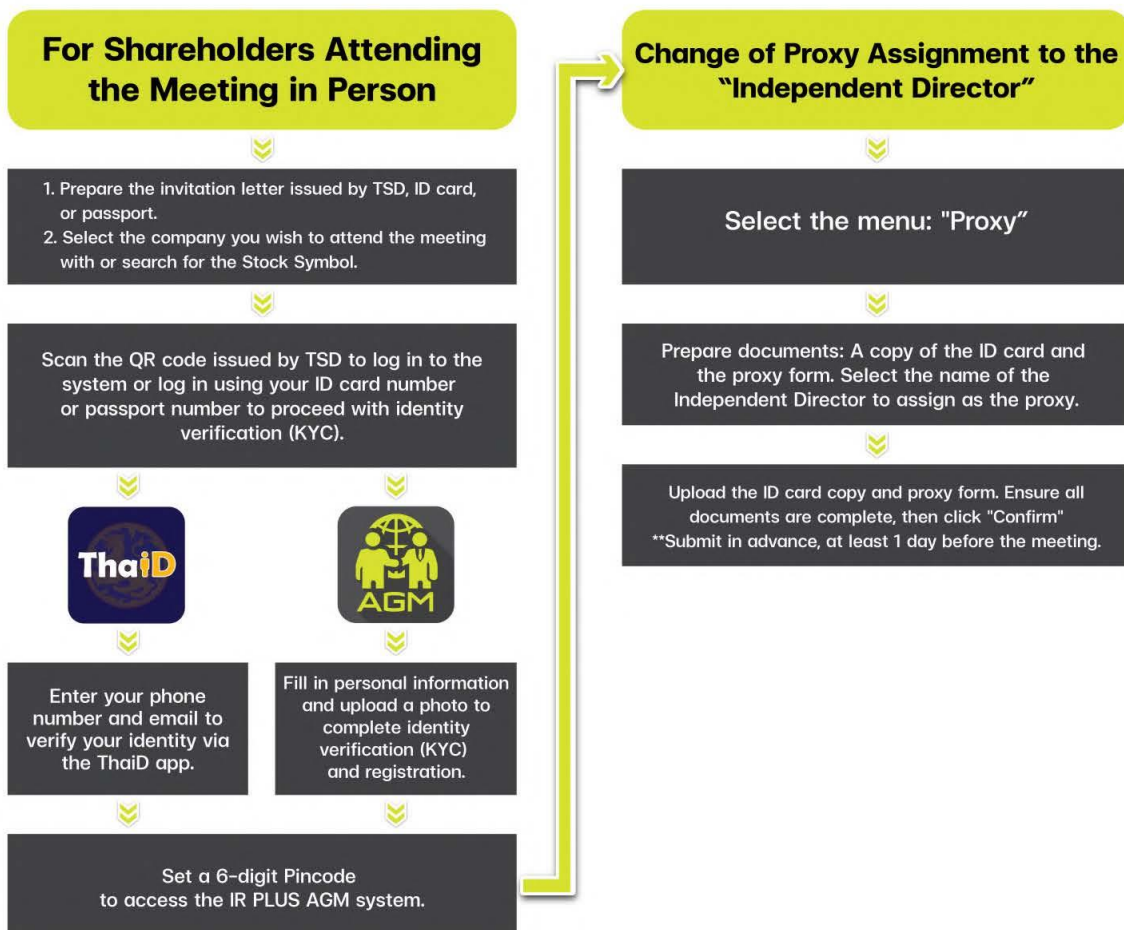
The complete Articles of Association of the company can be downloaded from

<https://deltathailand.com/en/company-regulations>.

Guidelines for Attending the Shareholders' Meeting through Electronic Media and Appointing Proxies



Steps for Shareholders / Proxy Holders to Verify Identity (KYC) through the IR PLUS AGM System



On the meeting day, shareholders/proxy holders log in to the IR PLUS AGM system and enter the 6-digit Pincode to register for the meeting.

Download the Application IR PLUS AGM iOS system ver. 15 or higher

Download the Application IR PLUS AGM Android system ver. 9 or higher

User Manual IR PLUS AGM system TH and ENG

Meeting on Web App "webagm.irplus.in.th"

Contact Us
Add us on Line

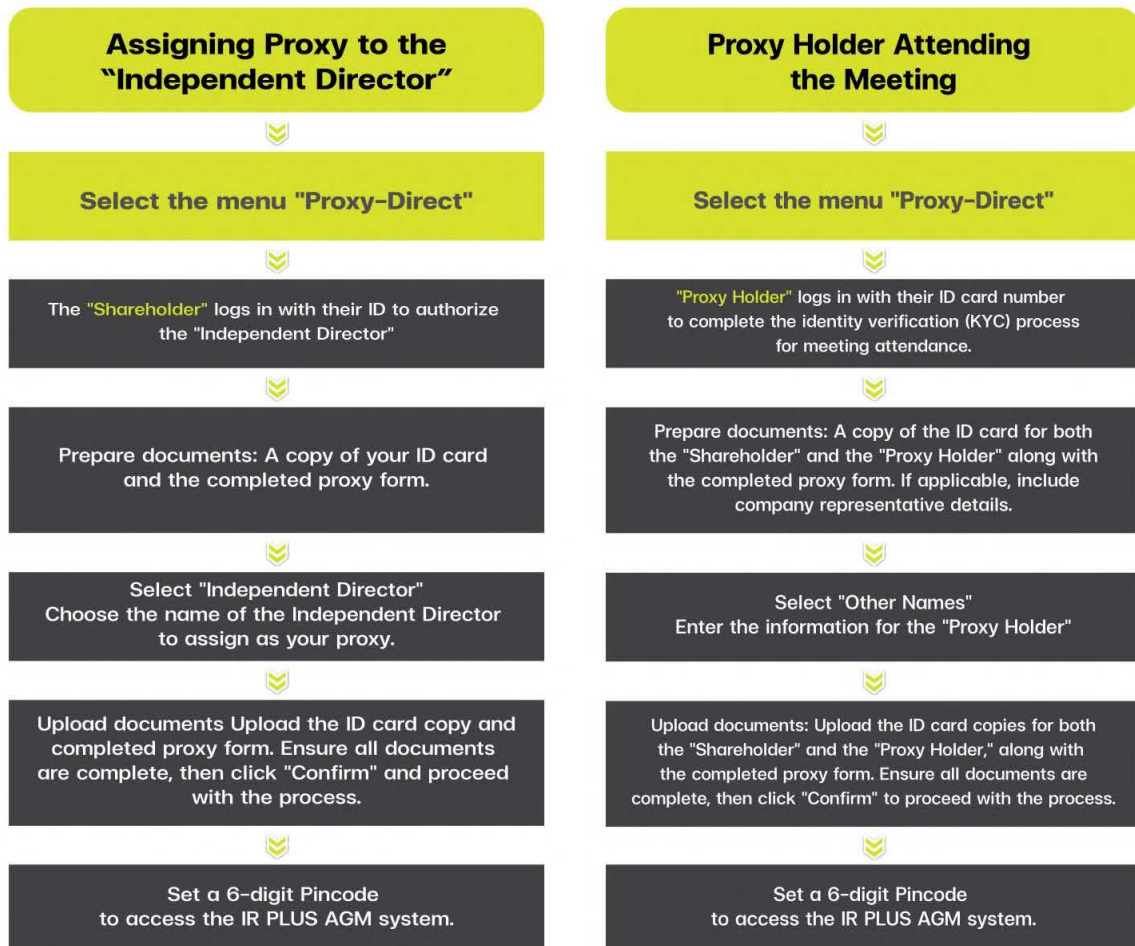
@irplusagm

SCAN QR Code

Call center : 02-023-8800 ext 2
e-mail : irplus.agm@irplus.in.th



Steps for Shareholders / Proxy Holders to Verify Identity (KYC) through the IR PLUS AGM System



On the meeting day, shareholders/proxy holders log in to the IR PLUS AGM system and enter the 6-digit Pincode to register for the meeting.

			
Download the Application IR PLUS AGM iOS system ver. 15 or higher	Download the Application IR PLUS AGM Android system ver. 9 or higher	User Manual IR PLUS AGM system TH and ENG	Meeting on Web App "webagm.irplus.in.th"

Contact Us
Add us on Line



@irplusagm

Call center : 02-023-8800 ext 2
e-mail : irplus.agm@irplus.in.th

Documents for Registration and Proxy**1. Natural person**

- **In case the shareholder attending the meeting by themselves:** – An identification card / a passport (for foreigner only) / other official documents issued by government authority which is not expired
- **In case the shareholder appointing a proxy to attend the meeting:**
 - a) A Proxy Form which is completely filled and signed by the proxy grantor and the proxy
 - b) A certified true copy of an identification card / a passport (for foreigner only) / other official documents issued by government authority of the grantor which is not expired.
 - c) An identification card / a passport (for foreigner only) / other official documents issued by government authority of the proxy which is not expired.

2. Juristic person

- **In case the representative of the juristic person attending the meeting on its behalf :**
 - a) A certified true copy of the company's affidavit specifying the authorization of the representative attending the meeting to act on behalf of the company
 - b) An identification card / a passport (for foreigner only) / other official documents issued by government authority of the legal representative which is not expired.
- **In case the juristic person appointing a proxy to attend the meeting:**
 - a) A Proxy Form which is completely filled and signed by the proxy grantor and the proxy
 - b) A certified true copy of the company's affidavit specifying the authorization of the legal representative to appoint proxy as an act on behalf of the company
 - c) A certified true copy of an identification card / a passport (for foreigner only) of authorized directors whose signatures appear in the letter of proxy
 - d) An identification card / a passport (for foreigner only) / other official documents issued by government authority of the proxy which is not expired.

If the shareholder wishes to grant a proxy to the independent director and requires the Company to register for the shareholder, please send the proxy form and a copy of the supporting documents to the Company **by April 7, 2026**, via the following channels:

- **Email:** supinya@deltaww.com / wilailak@deltaww.com or **Fax:** 02-781-9695 and
- **Hard copy by Post:** Ms. Wilailak Fungthanakun (Corporate Secretary Office)
Delta Electronics (Thailand) Public Company Limited, 909 Moo 4, Bangpoo Industrial Estate,
Tambol Prakasa, Amphur Muang Samutprakarn, Samutprakarn 10280

Attending the Meeting and Voting via Electronic Media

1. The right to attend meeting and cast votes via electronic media is an exclusive right of shareholders and proxies who attend the meeting by himself/herself only. Therefore, username and pin code may not be available to log-in the IR PLUS AGM to attend the meeting simultaneously on multiple devices.
2. In the case that a person is appointed as a proxy by several shareholders, the proxy can add a grantor via the button “Add Proxy” in the system and can attend the meeting on behalf of several shareholders in one device.
3. At the commencement of the meeting, shareholders or proxies may cast their votes via electronic media on every agenda item in advance or cast their votes during the consideration of such agenda item. The system will count the votes until that agenda item is closed.
4. In the vote tallying process, the system shall deduct the votes of shareholders who disapprove or abstain from the total votes of shareholders attending the meeting or those entitled to vote, as the case may be. The remaining votes shall be considered as approved.
5. In the case that a shareholder or proxy logs out from the system before voting for any agenda item, the shareholder or proxy will not be counted as part of the quorum for that agenda item and the votes of such shareholder or proxy will not be counted in that agenda. However, if a shareholder or proxy logs out from any agenda item, the right to log in into the meeting and vote for the remaining agenda items shall not be prejudiced.

Raising Questions and Expressing Opinions during the Meeting

1. The meeting will be broadcast via electronic media only. In order to ensure that the meeting shall be conducted smoothly, in the event that a shareholder or proxy has any question or would like to express his or her opinion on any agenda item, the shareholder or proxy can choose the question mark icon on the screen to submit questions or to express an opinion in the system. The system will arrange the questions and opinions by the order of time requested. The Company reserves the right to consider only questions and opinions related to the agenda items.
2. During the meeting, if any shareholder or proxy engages in any act that interferes with the meeting or causes annoyance to other attendees, the Company reserves the right to take appropriate measures in order to stop such actions.

Other Requirements

1. The Company reserves the right to take legal action against those who record, modify or publish video and audio of the meeting since the content, video and audio of the meeting are the sole intellectual property of the Company.
2. In the case that any shareholder fails to comply with this Guidelines, the Company reserves the right to suspend the shareholder’s right to attend the meeting via electronic media in order to avoid annoyance to other attendees.

Attendee of E-AGM can study the procedures of the electronic meeting including broadcasting, voting and raising questions in “Manual for E-AGM System” at <https://deltathailand.com/en/shareholder-meeting>

Any questions or problems regarding the Annual General Meeting of Shareholders through electronic media, please contact Tel. no. 089-666-0569

แบบหนังสือมอบฉันทะ แบบ ก
Proxy (Form A)

(แบบทั่วไปซึ่งเป็นแบบที่ง่ายและไม่ซับซ้อน)
(General and Simple Form)

(ปิดอากรแสตมป์ 20 บาท)
(Please attach stamp duty of Baht 20)

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration number

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อยู่เลขที่ _____ ซอย _____
I/We _____ nationality _____ residing/located at no. Soi _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____
Road Tambol/Kwaeng Amphur/Khet Province
รหัสไปรษณีย์ _____
Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท เดลต้า อิเลคโทรนิคส์ (ประเทศไทย) จำกัด (มหาชน) (“บริษัทฯ”)
Being a shareholder of Delta Electronics (Thailand) Public Company Limited (“Company”)
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows
 หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
ordinary share _____ shares and have the rights to vote equal to _____ votes
 หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
preference share _____ shares and have the rights to vote equal to _____ votes

(3) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
Hereby appoint (Please choose one of following)

กรณีเลือกข้อ 1. กรุณาทำเครื่องหมาย
✓ ที่ 1.ระบุชื่อผู้รับมอบอำนาจ
If you make proxy by choosing No.1,
please mark ✓ at 1. and give the
details of proxy (proxies).

1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name age years residing/located at no.
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road Tambol/Kwaeng Amphur/Khet
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

หรือ/Or

ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name age years residing/located at no.
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road Tambol/Kwaeng Amphur/Khet
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

คนหนึ่งคนใดเพียงคนเดียว
anyone of these persons as my/our proxy.

2. มอบฉันทะให้กรรมการอิสระของบริษัท

Appoint Independent Directors of the Company as my/our proxy.

นางทิพวรรณ ชยุดิมนต์ / Mrs. Tipawan Chayutimanta

นางสาวนีย์ กมลบุตร / Mrs. Saowanee Kamolburt

(รายละเอียดประวัติกรรมการที่เป็นผู้รับมอบฉันทะปรากฏตามเอกสารแนบ 3 ของหนังสือเชิญประชุมสามัญผู้ถือหุ้นประจำปี 2569)

(Profiles of the above proxies are provided in Attachment No. 3 attached to the Notice of the 2026 Annual General Meeting of Shareholders)

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบฉันทะคนใดคนหนึ่ง ไม่สามารถเข้าประชุมได้ ให้กรรมการอิสระที่เหลือเป็นผู้รับมอบฉันทะแทนกรรมการอิสระที่ไม่สามารถเข้าประชุม

In this regard, in the case where any of such Independent Directors being appointed as a proxy is unable to attend the meeting, the other Independent Director shall be appointed as a proxy instead of the Independent Director who is unable to attend the meeting.

เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์ในวันที่ 8 เมษายน 2569 เวลา 10.00 น. หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

as my/our proxy ("proxy") to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders through electronic media on April 8, 2026, at 10.00 hours or such other date, time, and place as the Meeting may be held.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting, except in the event that the proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/Signed ผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/Signed ผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/Signed ผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/Signed ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remark

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.

แบบหนังสือมอบฉันทะ แบบ ข
Proxy (Form B)

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration number

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อยู่เลขที่ _____ ซอย _____
I/We _____ nationality _____ residing/located at no. _____ Soi _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____ Province _____
รหัสไปรษณีย์ _____
Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท เดลต้า อิเลคทรอนิกส์ (ประเทศไทย) จำกัด (มหาชน) (“บริษัทฯ”)
Being a shareholder of Delta Electronics (Thailand) Public Company Limited (“Company”)
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows
 หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
ordinary share _____ shares and have the rights to vote equal to _____ votes
 หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
preference share _____ shares and have the rights to vote equal to _____ votes

(3) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
Hereby appoint (Please choose one of following)

กรุณาเลือกข้อ 1. กรุณาทำเครื่องหมาย
✓ ที่ 1.ระบุชื่อผู้รับมอบอำนาจ
If you make proxy by choosing No.1,
please mark ✓ at 1. and give the
details of proxy (proxies).

1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years residing/located at no. _____
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal Code

หรือ/Or

ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name _____ age _____ years residing/located at no. _____
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road _____ Tambol/Kwaeng _____ Amphur/Khet _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal Code

คนหนึ่งคนใดเพียงคนเดียว
anyone of these persons as my/our proxy

2. มอบฉันทะให้กรรมการอิสระของบริษัท
Appoint Independent Directors of the Company as my/our proxy.

- นางทิพวรรณ ชยุดิมนต์ / Mrs. Tipawan Chayutimanta
 นางสาวนีย์ กมลบุตร / Mrs. Saowanee Kamolburt

(รายละเอียดประวัติกรรมการที่เป็นผู้รับมอบฉันทะปรากฏตามเอกสารแนบ 3 ของหนังสือเชิญประชุมสามัญผู้ถือหุ้นประจำปี 2569) (Profiles of the above proxies are provided in Attachment No. 3 attached to the Notice of the 2026 Annual General Meeting of Shareholders)

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบฉันทะคนใดคนหนึ่ง ไม่สามารถเข้าประชุมได้ ให้กรรมการอิสระที่เหลือเป็นผู้รับมอบฉันทะแทนกรรมการอิสระที่ไม่สามารถเข้าประชุม

In this regard, in the case where any of such Independent Directors being appointed as a proxy is unable to attend the meeting, the other Independent Director shall be appointed as a proxy instead of the Independent Director who is unable to attend the meeting.

เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์ในวันที่ 8 เมษายน 2569 เวลา 10.00 น. หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

as my/our proxy ("proxy") to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders through electronics media on April 8, 2026, at 10.00 hours or such other date, time and place as the Meeting may be held.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ดังนี้

In this Meeting, I/we grant my/our proxy to consider and vote on my/our behalf as follows:

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote as per my/our desire as follows:

วาระที่ 1

พิจารณารับทราบผลการดำเนินงานของบริษัทฯ สำหรับปี 2568

Agenda Item No. 1 To consider and acknowledge the Company's operating results for the year 2025

(ไม่มีการลงมติในวาระนี้ / No casting of votes for this agenda)

วาระที่ 2

พิจารณาอนุมัติงบแสดงฐานะทางการเงิน และงบกำไรขาดทุนเบ็ดเสร็จ สำหรับรอบปีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568 และรายงานของผู้สอบบัญชี

Agenda Item No. 2 To consider and approve the audited statement of financial position and the statement of comprehensive income of the Company for the year ended December 31, 2025, and the auditor's report

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve in accordance with my/our intention as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 3

พิจารณาอนุมัติการจ่ายเงินปันผลประจำปี 2568

Agenda Item No. 3 To consider and approve the distribution of dividends for the year 2025

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve in accordance with my/our intention as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 4

พิจารณาอนุมัติการแต่งตั้งกรรมการแทนกรรมการที่ต้องออกจากตำแหน่งตามวาระ

Agenda Item No. 4 To consider and approve the appointment of directors to replace the directors retiring by rotation

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve in accordance with my/our intention as follows:

- แต่งตั้งกรรมการทั้งชุด
Vote for all of the directors nominated
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

แต่งตั้งกรรมการเป็นรายบุคคล

Vote for each nominated director individually

ชื่อกรรมการ นายอึ้ง กวง มั่ง

Director's name Mr. Ng Kong Meng

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

ชื่อกรรมการ นางสาวเซี่ย ลี

Director's name Ms. Xue Li

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

ชื่อกรรมการ ดร. สมชาย หาญหิรัญ

Director's name Dr. Somchai Hamhirun

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 5

Agenda Item No. 5

พิจารณาอนุมัติการกำหนดค่าตอบแทนของกรรมการประจำปี 2569

To consider and approve the determination of compensation of directors for the year 2026

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 6

Agenda Item No. 6

พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีของบริษัทฯ และกำหนดค่าตอบแทนของผู้สอบบัญชีประจำปี 2569

To consider and approve the appointment of the auditors of the Company and the determination of their compensation for the year 2026

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 7

Agenda Item No. 7

พิจารณาอนุมัติการรับโอนกิจการจากบริษัท เดลต้า กรีน อินดัสเตรียล (ประเทศไทย) จำกัด ซึ่งเป็นบริษัทย่อยของบริษัทฯ

To consider and approve the transfer of business from Delta Green Industrial (Thailand) Company Limited, a subsidiary of the Company

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 8

Agenda Item No. 8

พิจารณาเรื่องอื่น ๆ (ถ้ามี)

To consider any other business (if any)

- (5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

If the proxy does not vote consistently with my/our voting intentions as specified herein, such vote shall be deemed incorrect and is not made on my/our behalf as the Company's shareholders.

- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใดให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In the event that I/we have not specified my/our voting intention on any agenda item or have not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting, except in the event that the proxy does not vote consistently with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/Signedผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/Signedผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/Signedผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/Signedผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.

2. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

In case where the statement exceeds those specified above, additional details may be specified in the Attachment to this Proxy Form B. provided.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Attachment to Proxy Form (Form B.)

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท เดลต้า อิเล็กทรอนิกส์ (ประเทศไทย) จำกัด (มหาชน)

A proxy is granted by a shareholder of Delta Electronics (Thailand) Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์ในวันที่ 8 เมษายน 2569 เวลา 10.00 น. หรือที่จะพึงเลื่อนไปในวัน เวลาและสถานที่อื่นด้วย
For the 2026 Annual General Meeting of Shareholders through electronic media on April 8, 2026, at 10.00 hours or such other date, time and place as the Meeting may be held.

วาระที่ _____ เรื่อง _____

Agenda Item No. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่ _____ เรื่อง _____

Agenda Item No. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

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Agenda Item No. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่ _____ เรื่อง _____

Agenda Item No. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

แบบหนังสือมอบฉันทะ แบบ ค.

(เปิดอากรแสตมป์ 20 บาท)

(Please attach stamp duty of Baht 20)

Proxy (Form C.)

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

(For the shareholders who are registered as foreign investors and have appointed a custodian in Thailand to be their share depository and keeper)

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration numberเขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____
I/We _____ nationality
อยู่เลขที่ _____ ซอย _____ ถนน _____ ตำบล/แขวง _____
residing/located at no. Soi Road Tambol/Kwaeng
อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____
Amphur/Khet Province Postal Code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____

As the Custodian of

ซึ่งเป็นผู้ถือหุ้นของบริษัท เดลต้า อิเล็กทรอนิกส์ (ประเทศไทย) จำกัด (มหาชน) (“บริษัทฯ”)

who is a shareholder of Delta Electronics (Thailand) Public Company Limited (“Company”)

(2) โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows
 หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
ordinary share _____ shares and have the rights to vote equal to _____ votes
 หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
preference share _____ shares and have the rights to vote equal to _____ votes

(3) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
Hereby appoint (Please choose one of following)

กรณีเลือกข้อ 1. กรุณาทำเครื่องหมาย
✓ ที่ 1.ระบุชื่อผู้รับมอบอำนาจIf you make proxy by choosing No.1,
please mark ✓ at 1. and give the
details of proxy (proxies).

1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name age years residing/located at no.
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Tambol/Kwaeng Amphur/Khet
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

หรือ/Or

ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name age years residing/located at no.
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Tambol/Kwaeng Amphur/Khet
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

คนหนึ่งคนใดเพียงคนเดียว

anyone of these persons as my/our proxy.

 2. มอบฉันทะให้กรรมการอิสระของบริษัท

Appoint Independent Directors of Company

 นางทิพวรรณ ชยติมันต์ / Mrs. Tipawan Chayutimanta นางสาวนีย์ กมลบุตร / Mrs. Saowanee Kamolburt

วาระที่ 3
Agenda Item No. 3

พิจารณาอนุมัติการจ่ายเงินปันผลประจำปี 2568
To consider and approve the distribution of dividends for the year 2025

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ 4
Agenda Item No. 4

พิจารณาอนุมัติการแต่งตั้งกรรมการแทนกรรมการที่ต้องออกจากตำแหน่งตามวาระ
To consider and approve the appointment of directors to replace the directors retiring by rotation

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

- แต่งตั้งกรรมการทั้งหมด

Vote for all of the directors nominated

- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

- แต่งตั้งกรรมการเป็นรายบุคคล

Vote for each nominated director individually

ชื่อกรรมการ นายอึ้ง กวง มิ่ง

Director's name Mr. Ng Kong Meng

- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ นางสาวเชียว ลี

Director's name Ms. Xue Li

- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

ชื่อกรรมการ ดร.สมชาย หาญหิรัญ

Director's name Dr. Somchai Harnhirun

- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ 5
Agenda Item No. 5

พิจารณาอนุมัติการกำหนดค่าตอบแทนของกรรมการประจำปี 2569
To consider and approve the determination of compensation of directors for the year 2026

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.

- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve in accordance with my/our intention as follows:

- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

หมายเหตุ

1. หนังสือมอบฉันทะแบบ ค. นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
This Proxy Form C. is only used for the shareholder who is specified in the register as a foreign investor and has appointed a custodian in Thailand to be a share depository and keeper.
2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
The documents needed to be attached to this Proxy form C. are:
 - (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
Power of attorney from the shareholder empowering the custodian to sign this Proxy form C. on his/her behalf.
 - (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทน ได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)
Document confirming that the person who signed this Proxy Form C. is permitted to operate the custodian business.
3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.
4. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ
In case where the statement exceeds those specified above, additional details may be specified in the Attachment to this Proxy Form C. provided.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

Attachment to Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท เดลต้า อิเลคทรอนิกส์ (ประเทศไทย) จำกัด (มหาชน)
A proxy is granted by a shareholder of Delta Electronics (Thailand) Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์ในวันที่ 8 เมษายน 2569 เวลา 10.00 น. หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย
For the 2026 Annual General Meeting of Shareholders through electronic media on April 8, 2026, at 10.00 hours or such other date, time and place as the Meeting may be held.

วาระที่ _____ เรื่อง _____

Agenda Item No. Re :

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve in accordance with my/our intention as follows:
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งคออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ _____ เรื่อง _____

Agenda Item No. Re :

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งคออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ _____ เรื่อง _____

Agenda Item No. Re :

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right on my/our behalf to consider and approve independently as it deems appropriate.
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- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งคออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ _____ เรื่อง _____

Agenda Item No. Re :

- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
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The proxy shall have the right to approve in accordance with my/our intention as follows:
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งคออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

**Privacy Notice for the Shareholder's Meeting
Delta Electronics (Thailand) Public Company Limited**

Delta Electronics (Thailand) Public Company Limited (the “**Company**”) realizes the importance of the personal data of shareholders and/or proxy holders. This privacy notice, pursuant to the Personal Data Protection Act B.E. 2562 (2019), shall be applied for the collection, use, disclosure, and processing of personal data to verify the identity of shareholders and/or proxy holders directly and/or indirectly. Shareholders are kindly requested to study the information and rights for a clearer understanding.

1. Personal Data to be Collected

The Company will receive and collect personal data directly from shareholders and/or proxy holders and from Thailand Securities Depository Company Limited (TSD), the Company's share registrar. Personal data consists of the following:

1.1 General Personal Data such as name, surname, identification number, date of birth, gender, shareholder identification number, image, and video recording; and

1.2 Contact Information such as address, telephone, and email.

2. Purpose of Collection, Use, and Disclosure of Personal Data

The Company collects, uses, and discloses personal data for the following purposes:

2.1 To call, arrange and conduct the Annual General Meeting of Shareholders of the Company pursuant to the Company's Articles of Association as well as applicable laws, notifications, and criteria for meeting arrangement and preparation of minutes as stipulated by the government and the delivery of the annual report.

2.2 To probably disclose personal data to persons or agencies related to items 2.1 as well as meeting consultants.

3. Rights of Data Subjects

Pursuant to the applicable laws, the data subjects have the rights, pursuant to the Personal Data Protection Act B.E. 2562 (2019), which includes the right to withdraw consent, to request access to and obtain a copy of their personal data or to request the disclosure of the acquisition of the personal data without consent, to request for transferring the personal data to other persons as specified by laws, to object the collection, use, or disclosure of the personal data, to request for deletion or destruction of their personal data or anonymize the personal data to become the anonymous data which cannot identify the data subject, to restrain the use of personal data, to request for making personal data to be accurate, up-to-date and not misleading, and to file a complaint in the event that the data controller or the data processor violates or does not comply with the Data Protection Act.

4. Personal Data Retention Period

The Company will retain personal data under item 1 within the period specified by relevant laws and/ or as deemed necessary to achieve the purpose under item 2.

5. Contact Information

Corporate Secretary Office, Delta Electronics (Thailand) Public Company Limited, 909 Soi 9, Moo 4, Bangpoo Industrial Estate, Tambon Prakasa, Amphur Muang Samutprakarn, Samutprakarn Province 10280 Telephone: 0 2709 2800