



March 24, 2026

Re: Notice of the 2026 Annual General Meeting of Shareholders through electronic media (E-AGM)
Delta Electronics (Thailand) Public Company Limited

To: Shareholders

- Attachments:
1. A Copy of the Minutes of 2025 Annual General Meeting of Shareholders;
 2. 2025 Annual Report (QR Code);
 3. Profiles of Director Candidates and Profiles of Directors for Proxy Appointment;
 4. List and Profiles of auditors;
 5. Articles of Association of the Company (Relating to the General Meeting of Shareholders);
 6. Guidelines for Attending the Shareholders' Meeting through Electronic Media and Appointing Proxies;
 7. Proxy Forms (Form A, Form B, and Form C) (the Proxy Forms can be downloaded via the Company's website: www.deltathailand.com/en/shareholder-meeting); and
 8. Privacy Notice for the Shareholders' Meeting.

The Board of Directors of Delta Electronics (Thailand) Public Company Limited (the “**Company**” or “**DELTA**”) resolved to convene the 2026 Annual General Meeting of Shareholders (“**AGM of 2026**”) through electronic media (E-AGM) according to the Emergency Decree on Electronic Meeting B.E. 2563 (as amended) and other related laws and regulations, on **Wednesday, April 8, 2026, at 10.00 a.m.**, which shall be broadcast from the Company's office located at 909 Moo 4, Bangpoo Industrial Estate, Tambon Prakasa, Amphur Muang Samutprakarn, Samutprakarn, to consider the following agenda items:

Agenda Item No. 1: To consider and acknowledge the Company's operating results for the year 2025

Purpose and Reason: The Company has summarized the operating results for the fiscal year ended December 31, 2025, as shown in the 2025 Annual Report under the section “*Management Discussion & Analysis*”, which is being sent to the shareholders together with this notice of the meeting (Attachment No. 2).

Opinion of the Board of Directors: The Board of Directors has considered and deemed it appropriate to propose the Company's operating results for the fiscal year ended December 31, 2025, to the AGM of 2026 for consideration and acknowledgment.

Remarks: This agenda item is for acknowledgment, so no voting is required.

Agenda Item No. 2: To consider and approve the audited statement of financial position and the statement of comprehensive income of the Company for the year ended December 31, 2025, and the auditor's report

Purpose and Reason: In compliance with the Public Limited Companies Act B.E. 2535 (as amended), the Company must prepare and present its audited statement of financial position and statement of comprehensive income as at the end of its fiscal year to the AGM of 2026 for consideration and approval, the details of which are as shown in the 2025 Annual Report under the section “*Financial Statements*”, which is being sent to the shareholders together with this notice of the meeting (Attachment No. 2).



Opinion of the Board of Directors: The Board of Directors has considered and deemed it appropriate to propose the audited financial statements and the statement of comprehensive income of the Company for the fiscal year ended December 31, 2025, and the auditor's report, which have been reviewed by the Audit Committee, as detailed above to the AGM of 2026 for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of the shareholders attending the meeting and casting their votes.

Agenda Item No. 3: To consider and approve the distribution of dividends for the year 2025

Purpose and Reason: To comply with the Company's dividend distribution policy, which provides that the Company shall distribute dividends of at least 30% of its net profit. However, the Company may adjust such rate in line with its investment plan and/or need to use capital in the future. In this regard, the Company will distribute dividends for the fiscal year ended December 31, 2025, from its net profit at the rate of Baht 0.60 (Sixty Satang) per share, whereby such rate is in line with the Company's dividend distribution policy. Also, the Company has determined the date for determination of the names of shareholders who are entitled to receive dividends (Record Date) on February 27, 2026, and the date for dividend distribution on April 28, 2026.

In this regard, a comparison of the dividend distribution for the fiscal year ended December 31, 2025, and the dividend distribution for the fiscal year ended December 31, 2024, is as follows:

Details of Dividend Distribution	Fiscal Year Ended December 31, 2025 (Proposed)	Fiscal Year Ended December 31, 2024
1. Net profit (based on consolidated financial statements) (Baht)	24,814,323,593	18,938,579,925
2. Number of shares (Share)	12,473,816,140	12,473,816,140
3. Dividend per share (Baht)	0.60	0.46
4. Total dividends distributed (Baht)	7,484,289,684	5,737,955,424
5. Percentage of dividend distribution to net profit (%)	30.2	30.3

In this regard, the Company has allocated funds to the legal reserve so that it is not less than 10% of the registered capital as required by law, and the shareholders of the Company are exempt from tax payment assessed on their dividend income derived from the BOI-promoted business.

However, the shareholders' right to receive dividends is still uncertain as it is pending approval from the AGM of 2026.

Opinion of the Board of Directors: The Board of Directors has considered and deemed it appropriate to propose the distribution of dividends for the fiscal year ended December 31, 2025, from the net profit of the Company at the rate of Baht 0.60 (Sixty Satang) per share or 30.2% of the net profit in accordance with the Company's dividend distribution policy as detailed above to the AGM of 2026 for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of the shareholders attending the meeting and casting their votes.



Agenda Item No. 4: To consider and approve the appointment of directors to replace the directors retiring by rotation

Purpose and Reason: In compliance with the Public Limited Companies Act B.E. 2535 (as amended) and Article 15 of the Articles of Association of the Company, at every annual general meeting of shareholders, one-third of the directors shall retire by rotation. If the number of directors cannot be divided exactly into three parts, then the number of directors closest to one-third shall retire, and the director who has been in the position for the longest period shall be the one who retires. For the AGM of 2026, the retiring directors are as follows:

Name	Position	Appointment Date	Meeting Attendance in 2025	
			Board of Directors	Shareholders
1. Mr. Ng Kong Meng	Director	3 May 1990 (35 Years 11 months)	7/7 (100%)	1/1
2. Ms. Xue Li	Director	7 April 2023 (3 years)	6/7 (85.7%)	1/1
3. Dr. Somchai Harnhirun	Independent Director	7 April 2023 (3 years)	7/7 (100%)	1/1

During the period from November 14, 2025, to December 31, 2025, the Company offered shareholders an opportunity to nominate director candidates. However, no shareholder has nominated a director candidate.

The Nomination and Compensation Committee is tasked with reviewing the qualifications of director candidates in various aspects, whereby such director candidates must go through various stages of the screening process where each candidate's qualifications, experience, and expertise, including previous performance as a director will be taken into consideration (please refer to the criteria and process for director selection in the 2025 Annual Report under the section "*Corporate Governance Report*", which is being sent to the shareholders together with this notice of the meeting (Attachment No. 2)). In this regard, the Nomination and Compensation Committee has considered and resolved to propose the re-appointment of the directors retiring by rotation for another term to the Board of Directors and the AGM of 2026 for consideration and approval.

The Nomination and Compensation Committee (by disinterested members) has cautiously and carefully reviewed the qualifications of the above director candidates and viewed that such candidates had passed the screening process as specified by the Company, were qualified in accordance with the relevant regulations, and possessed the knowledge, capability, experience, and expertise which would be beneficial to the Company's operations and suitable for the business operations, and that they did not have any prohibited characteristics according to the Public Limited Companies Act B.E. 2535 (as amended), the Securities and Exchange Act B.E. 2535 (as amended), and the relevant regulations (please refer to the profiles of the director candidates in Attachment No. 3, which is being sent to the shareholders together with this notice of the meeting).

In addition, Dr. Somchai Harnhirun was qualified as an independent director according to relevant laws and rules, as well as the requirements specified by the Company (please refer to the details on the independent director's qualifications (Definition of Independent Director) in the 2025 Annual Report,



under the section “*Managerial Structure*”, which is being sent to the shareholders together with this notice of the meeting (Attachment No. 2)).

Opinion of the Board of Directors: The Board of Directors (by disinterested members), having considered and shared the same view as the Nomination and Compensation Committee in all respects, deemed it appropriate to propose the re-appointment of (1) Mr. Ng Kong Meng (2) Ms. Xue Li and (3) Dr. Somchai Harnhirun, directors retiring by rotation at the AGM of 2026, for another term to the AGM of 2026 as detailed above for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of the shareholders attending the meeting and casting their votes (for the consideration of the appointment of directors in place of those retiring by rotation, the Company will propose that the shareholder’s meeting consider and approve the appointment of each director separately).

Agenda Item No. 5: To consider and approve the determination of compensation of directors for the year 2026

Purpose and Reason: The Company has assigned the Nomination and Compensation Committee to determine the compensation of directors and propose the same to the Board of Directors so that the Board of Director can consider and propose such matter to the shareholders’ meeting for consideration and approval. In this regard, the Company’s policy and guidelines for determination of the compensation of directors are as follows:

1. The compensation package must be appropriate in order to attract and retain competent directors with the Company. Major factors to determine the compensation of directors include:
 - scope of work and responsibilities;
 - average rate of compensation of directors in the market;
 - the Company’s operating results; and
 - others factors as may be considered by the Nomination and Compensation Committee or the Board of Directors.
2. The Chairman of the Board and the chairman of the sub-committees shall receive increased compensation for their increased responsibilities.
3. Non-executive directors shall receive compensation comparable to the market rate, which may be higher than that of the executive directors. This is to attract knowledgeable and capable candidates to become non-executive directors or independent directors.
4. Compensation may be entirely fixed or partially fixed and partially variable. There may be meeting allowances or other compensation as well.

In this regard, the Nomination and Compensation Committee has considered the compensation of directors by taking into account the policy and guidelines for determining the compensation of directors as mentioned above, and, therefore, resolved to propose the determination of compensation of directors for the year 2026, which is equal to the compensation of directors for the year 2025, as detailed below to the Board of Directors and the AGM of 2026 for consideration and approval:



1. Annual compensation of directors (Unit: Baht/Person)

<u>Position</u>	<u>Year 2026</u>	<u>Year 2025</u>
Chairman of the Board	2,475,000	2,475,000
Independent Directors/Non-Executive Directors	1,495,000	1,495,000
Executive Directors	650,000	650,000
Audit Committee Chairman	1,750,000	1,750,000
Nomination and Compensation Committee Chairman	1,750,000	1,750,000

2. Meeting allowances (Unit: Baht/Meeting)

<u>Board of Directors</u>	<u>Year 2026</u>	<u>Year 2025</u>
Chairman of the Board	25,000	25,000
Independent Directors/ Non-Executive Directors	20,000	20,000
Executive Directors	-	-
<u>Sub-Committees</u>		
Chairman	22,000	22,000
Members	20,000	20,000

3. Annual Bonus

It is proposed that the annual bonus should be paid to the Chairman of the Board and the directors at the rate of 60% and 40%, respectively, of the annual compensation of directors under item 1 above same as last year.

4. Others Benefit

<u>Year 2026</u>	<u>Year 2025</u>
Medical treatment and health check-up coverage of up to Baht 50,000 per person per year.	None

Remarks:

- The meeting allowances under item 2 above shall be paid only to the Chairman of the Board, the independent directors/non-executive directors, the chairman of the sub-committees, and members of the sub-committees for their participation in the Board of Directors' meeting, the sub-committee's meeting, or the shareholders' meeting (as the case may be).
- Apart from the above compensation, there is no other compensation or benefit (except for compensation that executive directors are entitled to receive as employees of the Company, such as salary) same as last year.

Opinion of the Board of Directors: The Board of Directors, having considered and shared the same view as the Nomination and Compensation Committee in all respects, deemed it appropriate to propose the determination of compensation of directors for the year 2026 as detailed above to the AGM of 2026 for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of not less than two-thirds of the votes of the shareholders attending the meeting.



Agenda Item No. 6: To consider and approve the appointment of the auditors of the Company and the determination of their compensation for the year 2026

Purpose and Reason: To comply with the Public Limited Companies Act B.E. 2535 (as amended), which provides that the annual general meeting of shareholders must appoint the auditors and determine the audit fee of the Company every year. For the fiscal year ended December 31, 2026, the Audit Committee has resolved to propose the appointment of the auditors from EY Office Limited as the auditors of the Company to the Board of Directors and to the AGM of 2026 for consideration and approval, whereby any one of the following auditors can conduct the audit and offer an opinion on the financial statements of the Company (excluding its subsidiaries):

1. Mr. Chatchai Kasemsrithanawat, CPA No. 5813
(who signed the Company's financial statements for fiscal year ended December 31, 2023, 2024 and 2025); or
2. Ms. Sutthirak Fakon, CPA No. 7712
(who has never signed the Company's financial statements); or
3. Ms. Krongkaew Limkittikul, CPA No. 5874
(who has never signed the Company's financial statements).

The aforementioned auditors are independent, have no relationship or conflict of interests with the Company, its subsidiaries, directors, executives, major shareholders, or their related persons, and are not the Company's shareholders and do not provide consultancy services to the Company. In addition, none of the above auditors have performed their duties as an auditor of the Company for over seven fiscal years. In the event that the aforementioned auditors are unable to perform their duties, EY Office Limited may arrange for other auditors to conduct the audit and offer an opinion on the financial statements of the Company in place of such auditors (please refer to the detail of the auditors in Attachment No. 4, which is being sent to the shareholders together with this notice of the meeting).

In addition, the Audit Committee has resolved to propose the determination of the auditors' compensation in the amount of Baht 4,910,000 for 5,000 audit hours to the Board of Directors and to the AGM of 2026 for consideration and approval whereby should the actual audit hours exceed the estimated fee, the Company would pay the audit fee at 70% of the normal charge-out rate of EY Office Limited. In addition, there shall also be a fee for the review of interim financial information for the preparation of the financial statements of the parent company in the amount of Baht 500,000 and audit fees for three subsidiaries in the amount to Baht 1,460,000.

In this regard, a comparison between the Company's compensation of the auditors for the fiscal year ended December 31, 2026, and the fiscal year ended December 31, 2025, is as follows:

Auditors' Compensation	Fiscal Year Ended December 31, 2026 (Proposed)	Fiscal Year Ended December 31, 2025
1. Audit fee (Baht)	4,910,000	4,910,000 ¹
2. Other fees (Baht)	None	None

Remarks: ¹ In addition to the audit fee for the fiscal year ended December 31, 2025, of Baht 4,910,000, the Company paid the fee for the review of interim financial information for the preparation of the financial statements of the parent company in the amount of Baht 500,000, excluding all out-of-pocket



expenses, such as document charges, travel expenses, logistic costs, and others. Moreover, the Company paid audit fees to EY Office Limited for three subsidiaries in the amount of Baht 1,460,000.

However, the auditors of some of the Company's subsidiaries are the auditors from EY Office Limited and some subsidiaries have engaged other audit firms for their services. The criteria for selection of auditors of each subsidiary are principally based on the service quality and the audit fee, whereby the Board of Directors is responsible for ensuring that the financial statements of those subsidiaries are prepared within the required period.

Opinion of the Board of Directors: The Board of Directors, having considered and shared the same view as the Audit Committee in all respects, deemed it appropriate to propose the appointment of Mr. Chatchai Kasemsrithanawat or Ms. Sutthirak Fakon or Ms. Krongkaew Limkittikul from EY Office Limited as the auditors of the Company and the determination of their compensation for the fiscal year ended December 31, 2026, as detailed above to the AGM of 2026 for consideration and approval.

Remarks: A resolution on this agenda item must be passed by a majority vote of the shareholders attending the meeting and casting their votes.

Agenda Item No. 7: To consider and approve the transfer of business from Delta Green Industrial (Thailand) Company Limited, a subsidiary of the Company

Purpose and Reason: The Company intends to restructure its group by acquiring the business of Delta Green Industrial (Thailand) Company Limited, a wholly owned subsidiary of the Company. Delta Green Industrial (Thailand) Company Limited operates retail trading of electronic parts as well as solution-based and related services, whereas the Company's core business focuses on manufacturing and wholesale distribution.

The purpose of the business transfer is to integrate the Group's business structure into a unified platform covering the full value chain, from manufacturing and distribution to solution-based services. Such integration is expected to enhance business stability, improve operational coherence, reduce management and administrative redundancies, optimize the use of group resources, and strengthen long-term competitiveness and operational efficiency.

The transfer of business from Delta Green Industrial (Thailand) Company Limited shall include the transfer of assets currently used in the operation of the business, as well as the Company's investments, namely the shares in Eltek Power Company Limited all of which are held by Delta Green Industrial (Thailand) Company Limited in the amount of 100% of the total issued shares. The consideration for such business transfer shall be determined at not less than the fair value, as appraised by an independent valuer who has been certified by the Securities and Exchange Commission.

The Company expects the business transfer to be completed within the year 2026. Upon completion of the transaction, Delta Green Industrial (Thailand) Company Limited will proceed with dissolution and liquidation in accordance with applicable laws which will result in Delta Green Industrial (Thailand) Company Limited ceasing to be a subsidiary of the Company. Furthermore, as the Company holds 100% of the share capital of Delta Green Industrial (Thailand) Company Limited, upon the registration of the dissolution and completion of the liquidation process, any remaining assets of Delta Green Industrial (Thailand) Company Limited, including the consideration received from the business transfer as mentioned above, shall be returned to the Company in accordance with the liquidation procedures.



As the transaction constitutes a group restructuring under common control, it does not fall under the criteria of acquisition or disposal of assets pursuant to the Notification of Capital Market Supervisory Board No. Tor Chor. 20/2551 Re: Rules on Entering into Material Transactions Deemed as Acquisition or Disposal of Assets and the Notification of the Board of Governors of the Stock Exchange Of Thailand Re : Disclosure of Information and Other Acts of Listed Companies Concerning the Acquisition and Disposition of Assets, B.E. 2547 (2004) (as amended). In addition, the transaction qualifies as an exempted transaction from the connected transaction rules under the Notification of Capital Market Supervisory Board No. TorChor 21/2551 Re: Rules on Connected Transactions and the Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Other Acts of Listed Companies Concerning the Connected Transactions, B.E. 2546 (2003) (as amended).

Nevertheless, the transfer of the business constitutes an acquisition or transfer of another company's business pursuant to Section 107 (2) (b) of the Public Limited Companies Act B.E. 2535 (1992) (as amended) and therefore requires approval from the shareholders' meeting by a vote of not less than three-quarters of the total votes of the shareholders attending the meeting and eligible to vote.

The AGM of 2026 is requested to consider approving the delegation of authority to the Board of Directors or any person(s) designated by the Board of Directors to undertake actions in connection with the transfer of the business from Delta Green Industrial (Thailand) Company Limited, with the following authorities:

- (1) to determine the framework, principles, structure, scope, and key terms of the business transfer, ensuring compliance with applicable laws, good corporate governance principles, and the best interests of the Company and its shareholders;
- (2) where the transaction involves the transfer or acquisition of any assets, rights, obligations, or business components, to arrange for an independent valuation at fair value, as well as to obtain a fairness opinion from an Independent Financial Advisor;
- (3) upon finalization of the total consideration for the business transfer and receipt of the Independent Financial Advisor's opinion, to submit the transaction details to the Board of Directors for further consideration and approval prior to entering into the transaction;
- (4) following approval by the Board of Directors pursuant to item (3), to prepare, negotiate, execute, amend, and carry out the business transfer agreement and any related agreements, documents, applications, and filings, and to coordinate with relevant governmental authorities or other parties to complete the transaction and the group restructuring;
- (5) to revise, adjust, suspend, or terminate the procedures, timelines, or details of the business transfer as deemed appropriate, provided that such actions shall not be inconsistent with the resolutions of the shareholders' meeting and the resolutions of the Board of Directors approving the business transfer, and are taken with due consideration of the Company's operations and the best interests of the shareholders as a primary consideration; and
- (6) to undertake any other acts necessary and related to the completion of the aforesaid business transfer transaction, including the appointment and authorization of any appropriate person(s) as sub-delegate(s) to carry out any of the foregoing actions.



Opinion of the Board of Directors: The Board of Directors has considered and deemed it appropriate to propose that the AGM of 2026 consider and approve the transfer of the business from Delta Green Industrial (Thailand) Company Limited, a wholly owned subsidiary of the Company, and that the AGM of 2026 consider and approve the delegation of authority to the Board of Directors or any person(s) designated by the Board to undertake actions in connection with the transfer of the business from Delta Green Industrial (Thailand) Company Limited as detailed above.

Remarks: A resolution on this agenda item must be passed by a majority vote of not less than three-quarters of the total votes of the shareholders attending the meeting and eligible to vote.

Agenda Item No. 8: To consider any other business (if any)

You are cordially invited to attend the E-AGM on the date and at the time as stated above. In this regard, registration for attending the E-AGM will be opened at 9.00 a.m. on the meeting date. However, if shareholders are not able to attend the meeting through electronic media, the Company recommends the shareholders to appoint an independent director of the Company as their proxy to attend the meeting on their behalf. Please feel free to study the Guidelines for Attending the Shareholders' Meeting through Electronic Media and Appointing Proxies (Attachment 6) and the User Manual e-Shareholder Meeting System at <https://deltathailand.com/en/shareholder-meeting>.

In organizing this E-AGM, the Company has arranged Online Asset Co., Ltd., a meeting control system provider and service provider of the IR PLUS AGM application, certified by the Electronic Transactions Development Agency, to be the administrator of all systems relating to the organization of the E-AGM.

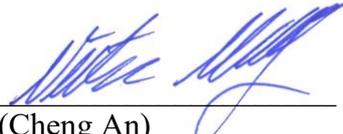
Registration for identity verification will be open from March 30, 2026, at 9.00 a.m. until April 8, 2026, at 11.30 a.m. In this regard, shareholders who wish to have the Company register on their behalf are requested to submit their documentation to prove their identity to the Company by April 7, 2026, via the following channels:

- E-mail: supinya@deltaww.com / wilailak@deltaww.com; or
- Facsimile: 02-781-9695; or
- Post: Miss Wilailak Funghanakun (Corporate Secretary Office)
Delta Electronics (Thailand) Public Company Limited,
909 Soi 9, Moo 4, Bangpoo Industrial Estate, Tambon Prakasa, Amphur Muang Samutprakarn,
Samutprakarn, 10280.

The Company has implemented the e-Proxy Voting system to facilitate shareholders to grant proxies to the independent directors to attend the shareholders' meeting and vote conveniently via Investor Portal of Thailand Securities Depository Co., Ltd (IVP) <https://ivp.tsd.co.th>. and stamp duties for the proxies will be provided without charge.

In this regard, shareholders who have any question concerning the meeting or any key matters related to the Company may submit such questions in advance to the Corporate Secretary Office pursuant to the above details or *via* e-mail: info@deltathailand.com.

Very truly yours,



(Cheng An)

Director