

Delta Thailand Briefing

4Q/FY2025 Earnings - Twelve Month Period Ended 31 December 2025

February 2026

Delta Confidential



4Q/FY2025 Financial Performance

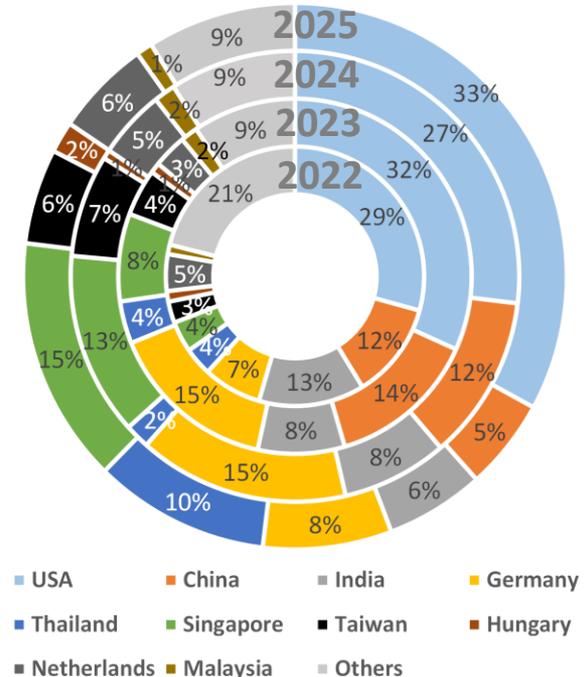
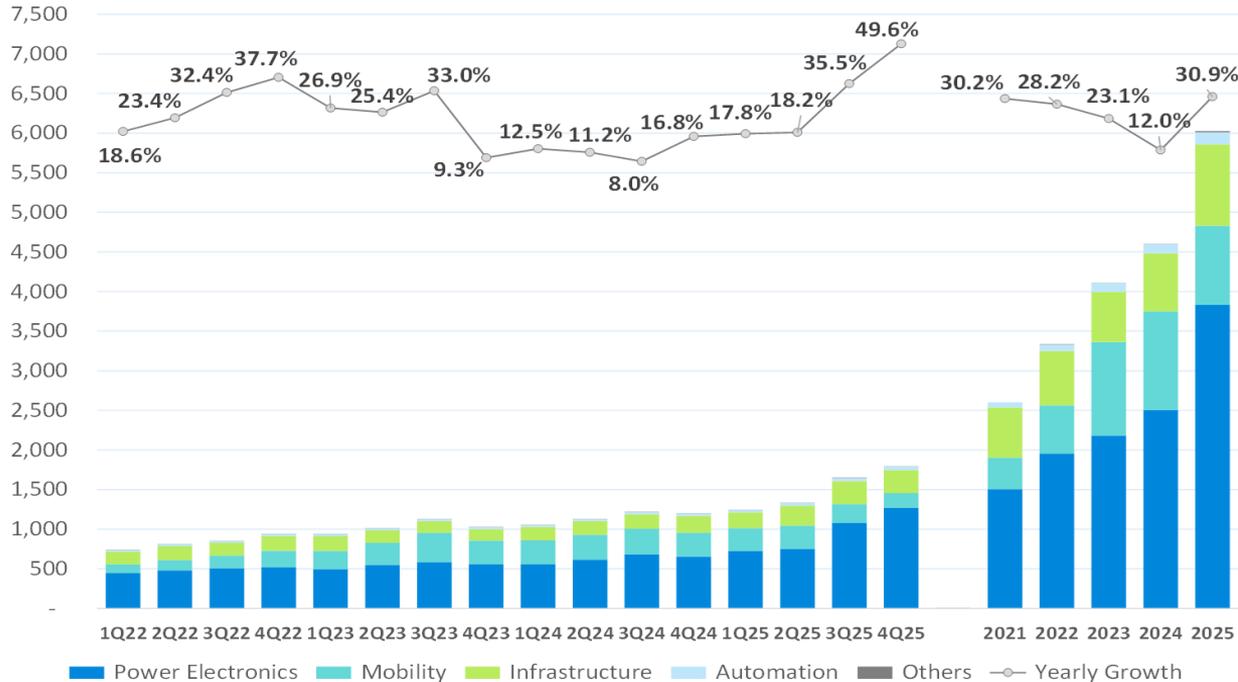
Financial Highlights

Unit : USD Million

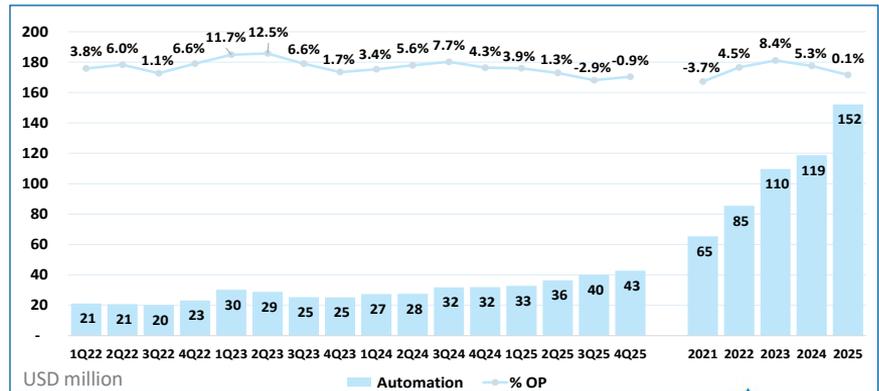
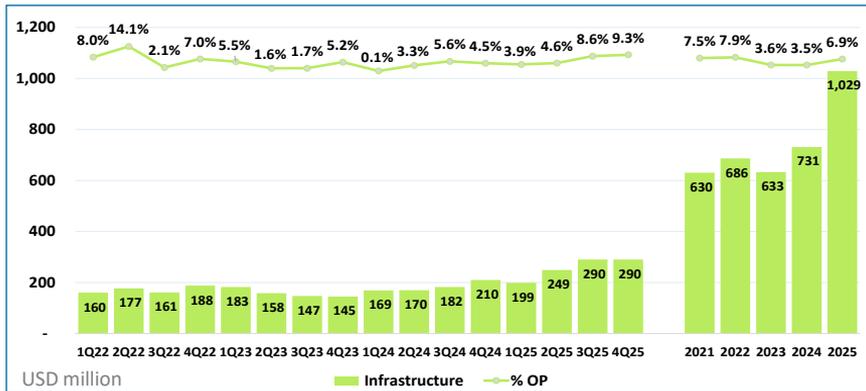
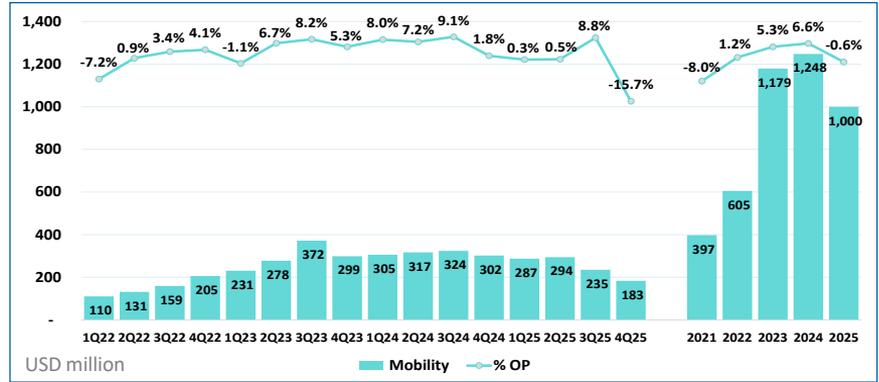
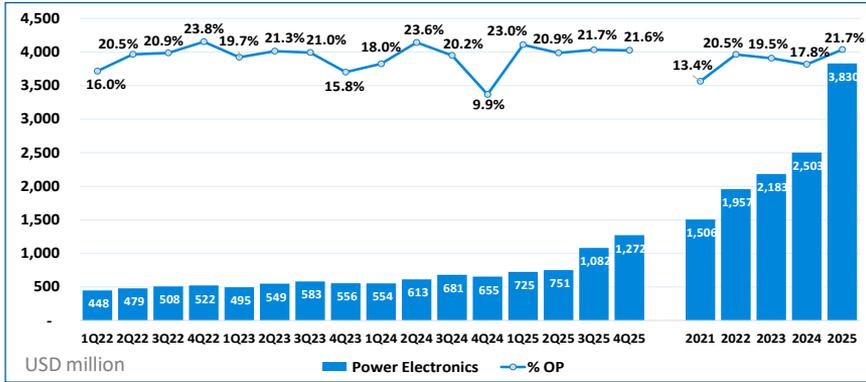
Products	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24	4Q24	1Q25	2Q25	3Q25	4Q25	1H25	2H25	2021	2022	2023	2024	2025
Power Electronics	495	549	583	556	554	613	681	654	725	751	1,082	1,272	1,476	2,353	1,506	1,957	2,183	2,503	3,830
Mobility	231	278	372	299	305	317	324	302	287	294	235	183	582	418	397	605	1,179	1,248	1,000
Infrastructure	183	158	147	145	169	170	182	210	199	249	290	290	448	581	630	686	633	731	1,029
Automation	30	29	25	25	27	27	32	32	33	37	40	43	69	83	66	86	110	119	152
Others	1	1	1	1	1	1	0	1	1	3	4	7	4	11	4	3	4	3	15
Sale Revenue	940	1,014	1,129	1,027	1,057	1,128	1,219	1,199	1,245	1,334	1,652	1,795	2,579	3,446	2,603	3,337	4,109	4,604	6,026
YoY Growth	27%	25%	33%	9%	12%	11%	8%	17%	18%	18%	36%	50%	18%	43%	30%	28%	23%	12%	31%
Gross Profit	195 20.8%	237 23.3%	257 22.8%	241 23.5%	232 21.9%	310 27.5%	347 28.4%	274 22.8%	321 25.8%	339 25.4%	498 30.2%	525 29.2%	661 25.6%	1,023 29.7%	539 20.7%	791 23.7%	930 22.6%	1,162 25.2%	1,684 27.9%
Operating Profit	97 10.4%	132 13.0%	144 12.8%	127 12.4%	111 10.5%	162 14.4%	169 13.9%	67 5.6%	168 13.5%	157 11.8%	267 16.1%	256 14.3%	324 12.6%	522 15.2%	186 7.2%	412 12.3%	500 12.2%	510 11.1%	847 14.0%
Net Profit	106 11.3%	134 13.2%	154 13.6%	131 12.7%	120 11.4%	178 15.8%	167 13.7%	64 5.3%	161 12.9%	139 10.5%	229 13.9%	224 12.5%	300 11.6%	453 13.1%	219 8.4%	434 13.0%	524 12.8%	529 11.5%	754 12.5%
YoY Growth	26%	9%	36%	15%	14%	33%	9%	(51%)	34%	(22%)	37%	252%	1%	96%	(3%)	108%	21%	1%	42%

Revenue Structure & Geographic Profile

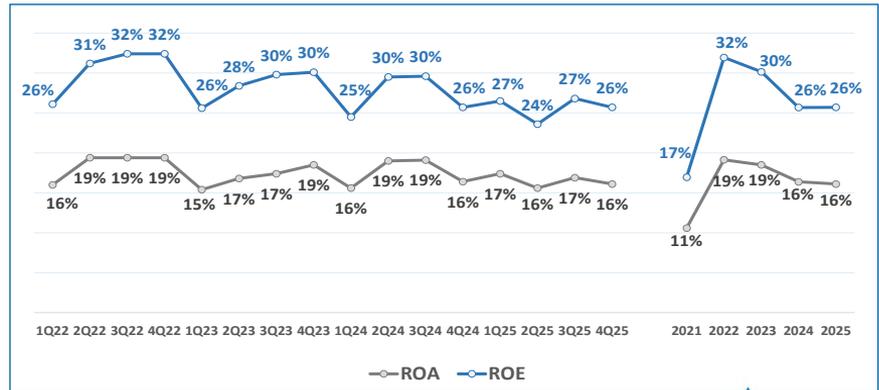
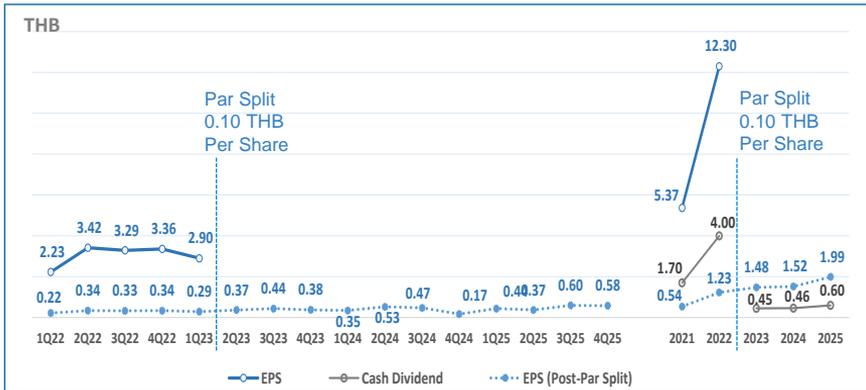
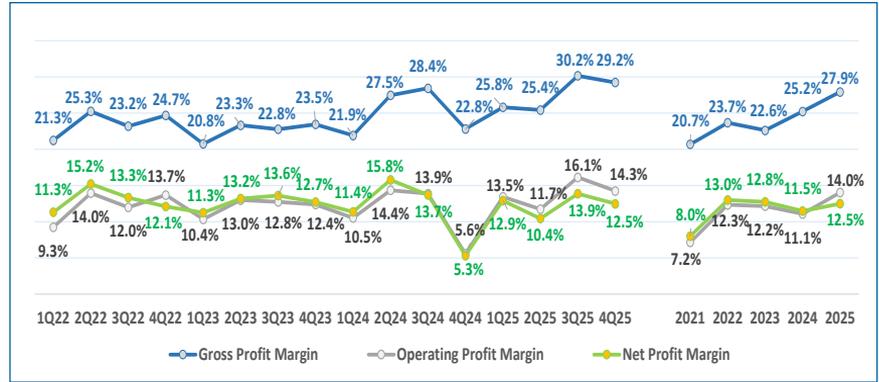
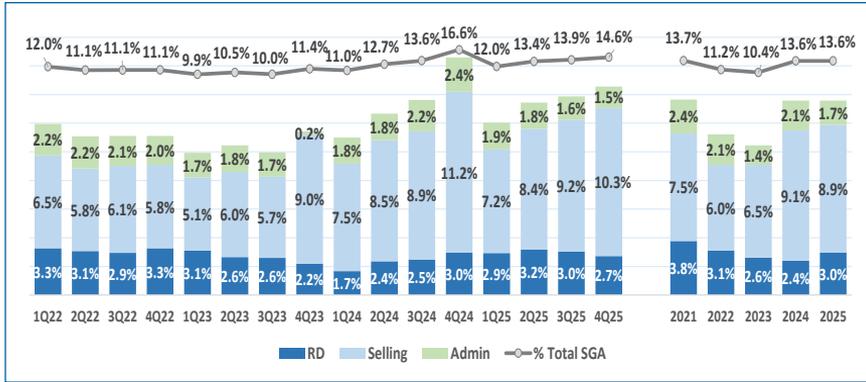
Sales Revenue (USD million)



Segmental Revenue Performance



Profitability Performance



Smarter. Greener. Together.



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