

Corporate Mission

To provide innovative, clean and energy-efficient solutions for a better tomorrow.





Brand PromiseSmarter. Greener. Together.



Corporate Culture

Integrity

Honestly dedicated to achieving quality with our work, upholding the highest level of professional standards

and matching our words with action.

Innovation

Looking ahead to discover future possibilities, embracing continuous learning to innovate on creative

solutions and breaking through the status quo.

Collaboration

Creating synergetic partnerships that achieve shared goals with agility and precision, putting partners, clients and users at the center of our collaborative efforts.

Inclusion

Open to diverse perspectives, respecting of differing opinions and inclusive of various backgrounds that offer

unique contributions.

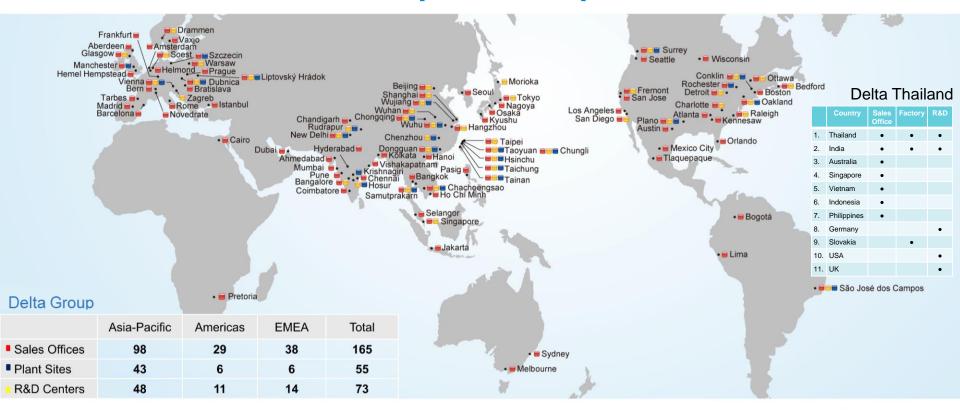
Empowerment

Achieving our own success by empowering others to realize their own goals, encouraging active and enthusiastic growth to fulfill everyone's potential.





Delta Group Global Operation





Delta Group Overview

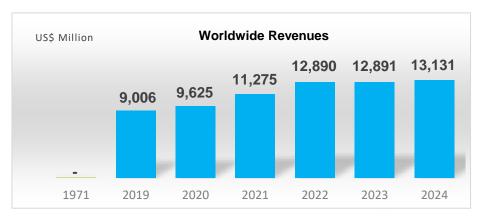
- Founded in 1971
- World's Leader in Switching Power Supplies and DC Brushless Fans
- Dedicated to providing:
 - Telecom Power Systems
 - EV Powertrain Systems
 - Industrial Automation
 - Passive and Magnetic Components
 - Networking Products
 - Visual Displays
 - Building Automation
 - Datacenter Infrastructure
 - Renewable Energy and Energy Storage
 - EV Charging Infrastructure



Bruce Cheng Founder and Honorary Chairman



Ping Cheng Chairman and CEO





Delta Thailand Overview

- Founded in 1988
- Thailand's largest listed electronics manufacturer on the Stock Exchange of Thailand (SET)
- Business management center for Southeast Asia, India and Australia/ New Zealand markets
- Product development management center with R&D centers in Bangkok (Thailand), Soest/ Teningen (Germany), UK, USA and India.
- Manufacturing management center to synergize advanced technologies and highly efficient production across manufacturing plants in Thailand, India and Slovakia.



James Ng **Chairman**

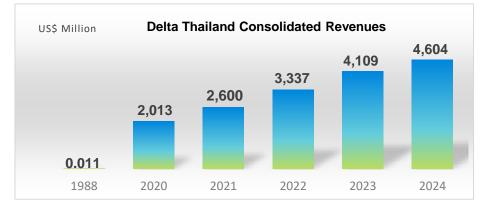


Victor Cheng **CEO**



Jackie Chang

President and COO





Delta Thailand Business Location



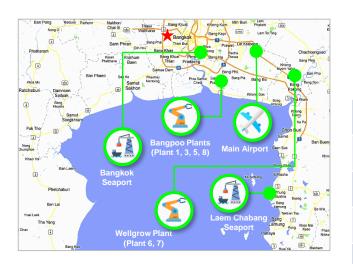




Delta Thailand Diversified Production Facilities

Strategic locations of Thailand factories

Delta Thailand's manufacturing plants are built near important seaports and international airport to ensure efficiency and security of logistics for global and regional delivery.



Country	Location	Occ %*	Product
Thailand	Bangpoo: Plant 1	70%	Automotive Electronics Product
	Bangpoo: Plant 3	84%	DNI Delta networking product Magnetics & Solenoids Product for Internal Use
	Bangpoo: Plant 5	83%	IT/ Appliance/ Industrial Power Solutions/ Customer Design Power/ Communication & Information Solutions/ Industrial & Medical Power
	Bangpoo: Plant 8	78%	Automotive Power, ICT Power
	Wellgrow: Plant 6	75%	DC Fan/ EMI Filter & Solenoids
	Wellgrow: Plant 7	95%	Computer & Networking/ DC Power
India	Gurgaon	89%	Display solutions products/ Industrial Automation
	Rudrapur	98%	Telecom Power System/ UPS/ Wind Power Converter
	Krishnagiri	49%	Power Supply/ Industrial Automation/ Energy Infrastructure Solutions
Slovakia	Nova Dubnica	44%	Medical & Industrial Power/ EV Charging/ Bulk Power/ Telecom Power System
	Liptovsky Hradok	76%	Eltek Telecom Power System
			(C) A ELTA



Major Shareholders

A subsidiary of Delta Electronics, Inc. (Taiwan)

Top Shareholders (as of 28 February 2025)	Holding	%
DELTA ELETRONICS INT'L (SINGAPORE) PTE. LTD	5,344,793,060	42.85%
DELTA INTERNATIONAL HOLDING LIMITED	1,768,611,700	14.17%
CITI (NOMINEES) LIMITED-CBHK-PBGSG-RESTRICTED SHARES	1,728,454,200	13.86%
DELTA ELECTRONICS INC.	691,281,400	5.54%
THE HONGKONG AND SHANGHAI BANKING CORPORATION LIMITED, HONGKONG BRANCH	547,600,000	4.39%
RAFFLES NOMINEES (PTE) LIMITED	543,500,000	4.36%
UBS AG HONG KONG BRANCH	514,100,675	4.12%
THAI NVDR COMPANY LIMITED	357,794,308	2.87%
VAYUPAK FUND 1	111,172,800	0.89%
SOUTH EAST ASIA UK (TYPE C) NOMINEES LIMITED	107,325,884	0.86%
STATE STREET EUROPE LIMITED	78,042,733	0.63%
OTHERS	681,139,380	5.46%
Total Shareholdings	12,473,816,140	100.00%



Business Categories



Components
Power and System
Fans & Thermal Management



EV Powertrain Systems



Automation

Industrial Automation Building Automation



ICT Infrastructure
Energy Infrastructure
Display











Delta Green Solutions







Smart Green Factory

Green Factory + Smart Energy-saving Monitoring Solutions

Delta Electronics Thailand Plant 5 (HQ)



GOLD

LEED Certified Gold
Green Building

Thailand's 1st Green Industrial Factory







Accumulated Energy Savings (2014-2024)

31,945,302 kWh



Accumulated Solar Power Generation (2016-2024)

43,574,609 kWh



Accumulated Water Savings (2014-2024)

158,928 m³

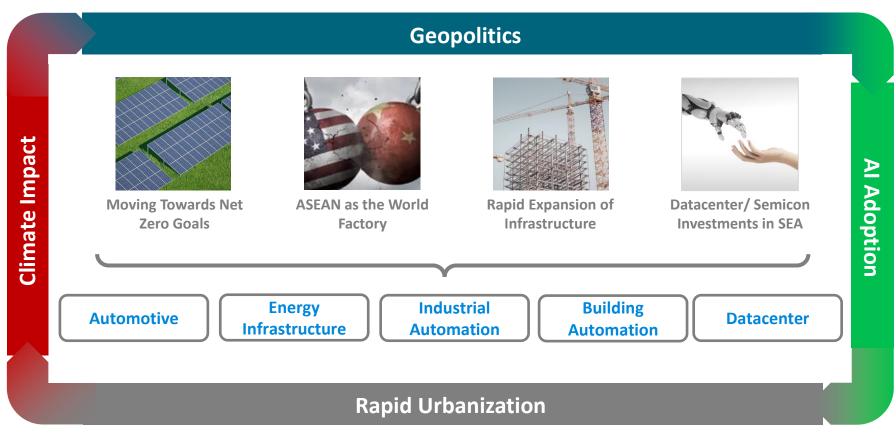


Accumulated CO₂ Emission Reduction (2014-2024)

41,169 tCO2e



Delta Solutions Address Global Megatrends



Power Electronics

Power & System

Data Center and Server Power











DC-DC Converters



Edge Computing and Data Storage Power



Single-Phase UPS Systems





Infrastructure ICT Infrastructure

UPS & Data Center Infrastructure









Modular Data Centers



Power Train Units

Racks



UPSs



Converged Power Systems



Precision Cooling



Power Distribution Units (PDU)



In Room Lithium-ion Battery Cabinet



Data Center Infrastructure Management (DCIM)



48/12Vdc Power Cores



Power Electronics

Fans & Thermal Management



Server, Storage, Industrial and Consumer Fans and Blowers



Thermal Management Products: Liquid and Air Cooling Solutions



Slim Vapor Chambers / Heat Pipes / Slim Fans and Blowers



Automotive Fans and Blowers / Thermal Management Products



Electronically Commutated Fans



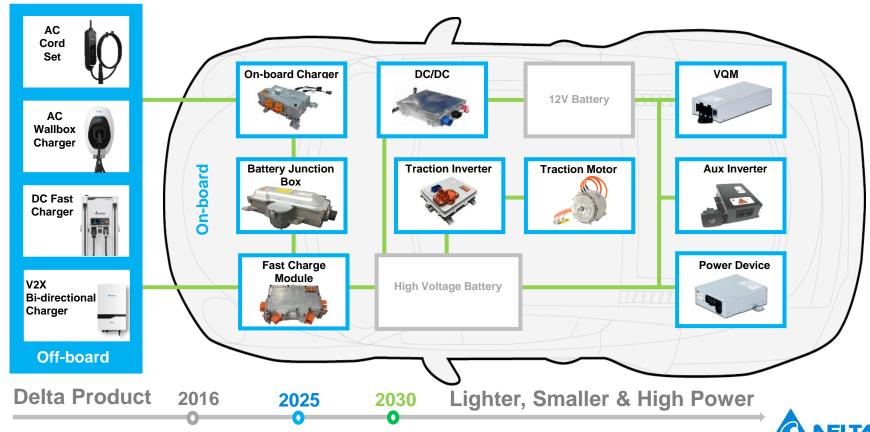
Ventilation Fans / Heater Fans Fresh Air Systems / Circulation Fans



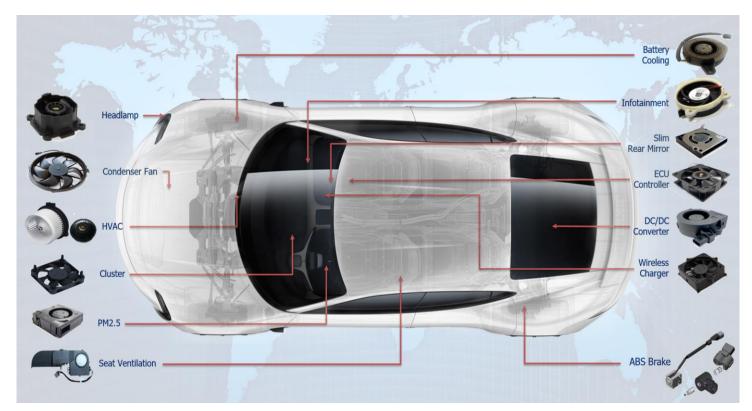
Climate Thermal Solution Products : Air Conditioners and Heat Exchangers



Delta Electric Vehicle Solutions



Delta Thermal Management Products





A Business Built on Sustainability

Environmental, Social, Governance

Mission Statement

"To provide innovative, clean and energy-efficient solutions for a better tomorrow."



Innovation

Eco-efficient operation

Partnership

Delivering Value Add for Stakeholders

Shareholders

Customer

Employee

Supplier

Community

Good Returns

High Value Added Products/ Solutions

Well-being

Partnership

Give Back















RE100

°CLIMATE GROUP





Delta Thailand Recognition











GLOBAL

2021 - 2024 Dow Jones Sustainability World Index By S&P Global



2017 - 2021, 2023 - 2024 FTSE4Good Emerging Index By London Stock Exchange Group 2024 AA in ESG Ratings By MSCI Global for Leadership in Employee Management REGION

2022 ASEAN Asset Class by ASEAN CG Scorecard Project



2024
ASEAN Energy Awards
Cutting-Edge Technology – Energy Efficient Building
ASEAN Centre for Energy



2024 ASEAN's Top Corporate Brand By Chulalongkorn University



2023 The Prime Minister's Best Industry Award By Ministry of Industry

OCAL



2017 - 2024 Thailand Energy Awards By The Ministry of Energy



2016 - 2024 Excellence in CG Score By IOD for CG Report



3Q/FY2025 Financial Performance



Financial Highlights

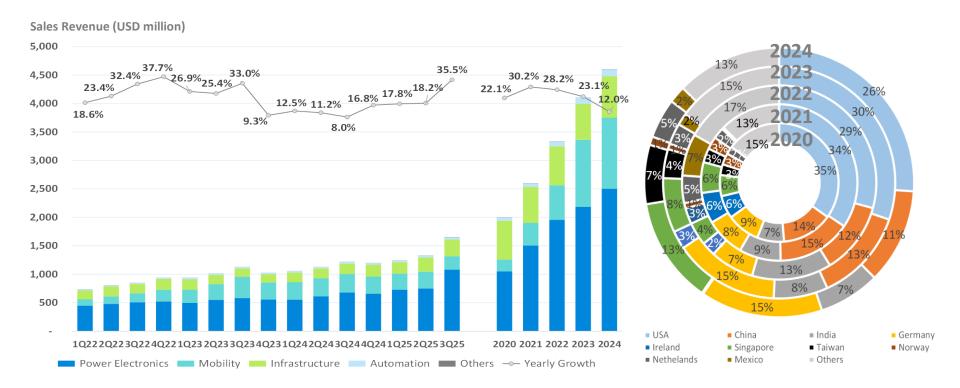
Unit: USD Million

OTHE. COD WHITTON											
Products	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24	4Q24	1Q25	2Q25	3Q25
Power Electronics	495	549	583	556	554	613	681	654	725	751	1,082
Mobility	231	278	372	299	305	317	324	302	287	294	235
Infrastructure	183	158	147	145	169	170	182	210	199	249	290
Automation	30	29	25	25	27	27	32	32	33	37	40
Others	1	1	1	1	1	1	0	1	1	3	4
Sale Revenue	940	1,014	1,129	1,027	1,057	1,128	1,219	1,199	1,245	1,334	1,652
YoY Growth	27%	25%	33%	9%	12%	11%	8%	17%	18%	18%	36%
Gross Profit	195 20.8%	237 23.3%	257 22.8%		232 21.9%			274 22.8%	321 25.8%	339 25.4%	
Operating Profit	97 10.4%	132 13.0%	144 12.8%	127 12.4%	111 10.5%	162 14.4%	169 13.9%	67 5.6%	168 13.5%	157 11.8%	267 16.1%
Net Profit	106 11.3%	134 13.2%	154 13.6%	131 12.7%	120 11.4%	178 15.8%		64 5.3%	161 12.9%	139 10.5%	229 13.9%
YoY Growth	26%	9%	36%	15%	14%	33%	9%	(51%)	34%	(22%)	37%

9M23	9M24	9M25	
1,627	1,849	2,558	
880	946	817	
488	521	738	
85	87	109	
3	2	8	
3,083	3,404	4,231	
29%	10%	24%	
689	888	1,159	
22.3%	26.1%	27.4%	
373	443	591	
12.1%	13.0%	14.0%	
394 12.8%	465 13.7%	529 12.5%	
23%	18%	14%	

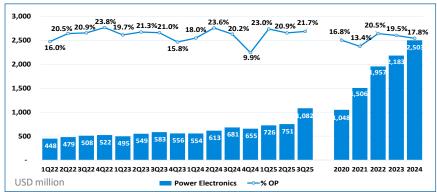
2020	2021	2022	2023	2024
1,048	1,506	1,957	2,183	2,503
207	397	605	1,179	1,248
686	630	686	633	731
54	66	86	110	119
4	4	3	4	3
1,999	2,603	3,337	4,109	4,604
22%	30%	28%	23%	12%
488	539	791	930	1,162
24.4%	20.7%	23.7%	22.6%	25.2%
215	186	412	500	510
10.7%	7.2%	12.3%	12.2%	11.1%
225	219	434	524	529
11.3%	8.4%	13.0%	12.8%	11.5%
139%	(3%)	108%	21%	1%

Revenue Structure & Geographic Profile



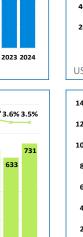


Segmental Revenue Performance

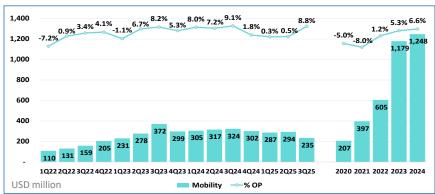


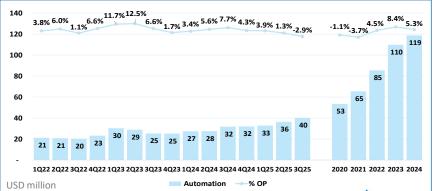
2.1% ^{7.0%} 5.5% 1.6% ^{1.7%} ^{5.2%} 0.1% ^{3.3%} ^{5.6%} ^{4.5%} ^{3.9%} ^{4.6%} ^{8.6%}

■ Infrastructure → % OP



2020 2021 2022 2023 2024







USD million

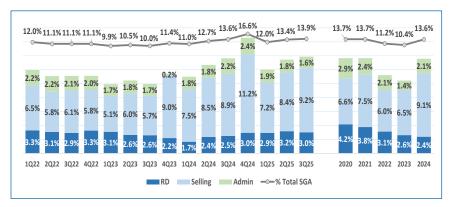
800

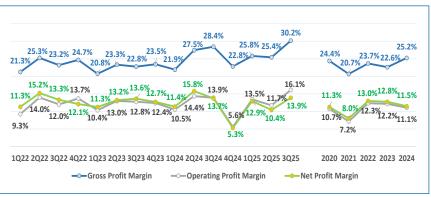
600

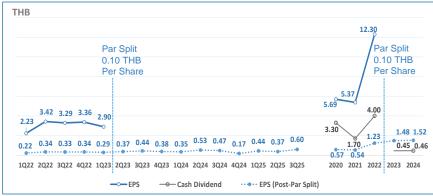
400

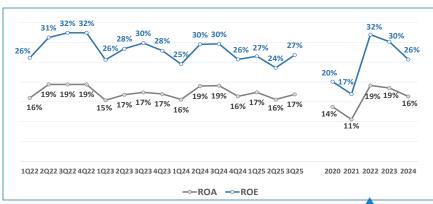
200

Profitability Performance











Smarter. Greener. Together.



ir.th@deltaww.com

To learn more about Delta, please visit www.DeltaThailand.com or scan the QR code



Products and Solutions

Committed to creating a cleaner and more energy-efficient tomorrow



Success Stories of Delta Group



Building control system for a luxury hotel in Tampa Bay



1.500 PV inverters for the largest ground-mounted solar park in Southern Germany.



EV charging solutions installed all across Europe



Modular UPS systems and InfraSuite Manager DCIM systems for cloud services provider in the Netherlands



VOLVO established Delta's charging stations at various dealership locations in Japan.



4.6 MW distributed solar power system with energy storage system in Ako, Japan



2MW/1MWh Energy Storage System for Xia Xing Power Station on Kinmen Island



Providing Low-Carbon and Sustainable Smart Community Management Platform for port of Taichung



Building management solutions for more than 180 buildings at a university in the eastern U.S.



Outdoor telecom power solutions with integrated operator in Africa



Renewable energy solutions for 104 Hospitals in Zimbabwe PV systems for a telecom under the UNDP's program



Modular containerized data center solution for a submarine cable landing station in Myanmar



Smart streetlight total solution including 21,000 LED streetlights for smart city project in Jakarta



Mobile plant-growing control system facilitating agricultural automation in New Zealand



Provide high-power modular UPS for the GDS ultra large scale data center in Johor, Malaysia.



Delta helps with intelligent management of stations along the ChengDu-GuiYang high-speed rail, improving passenger comfort and experience.



A robot workstation designed for FLYCO. comprehensively enhancing the intelligence of the production line



Delta Communication Charging Station and Charging Management System service ICBC Shanghai Data Center.



Delta DP 8K Projection creates a flying cinema for Longfu Temple cultural leisure district in Beijing



Energy Savings for Customers

From 2010 to 2023, Delta's high-efficiency products and solutions helped customers:



Electricity Consumption Savings of 45.5 B kWh

Carbon Emissions
Reduction
23.84 M Tons

This is equivalent to greenhouse gas emissions from:

18,873,553
gasoline-powered
passenger vehicles driven
for one year ⑦

Source: U.S. Environmental Protection Agency



Thailand







- Established in 1999
- Producing DC-DC
 Converters, Consumer
 Electronics Adaptor, Server,
 Networking, Telecom and
 Energy Storage Power
 Supplies
- R&D facility
- 778,250ft² (72,300m²)



- Established in 1990
- Producing Automotive Electronics
- 272,550ft² (25,320m²)



- Established in 2019
- ProducingNetworking Products
- 155,000ft² (14,400m²)





Thailand



- Established in 2024
- Mainly for EV and ICT-related products to meet growing demand
- Both manufacturing and RD facilities
- 327,223ft² (30,400m²)



- Established in 2001
- Producing DC Fans, EMI
 Filters, Magnetic
 Components and
 Solenoids/Valve
- R&D facility
- 376,600ft2 (35,000m2)



High-tech Parylene Coating Process



- Established in 2021
- Producing DC-DC Converters, Server,
 Networking and Storage
 Power Supply
- 531,758 ft2 (49,402m2)





Gurgaon Plant (Head Office)

India



- The company was established since 1992 with current building in operation since 2009
- Major products: Display solutions
- R&D facility
- 118,403ft² (11,000m²)



IGBC Certified PLATINUM Green Building in association with LEED



- Established: 2008
- Certified Gold rated Green Building
- Major products: Telecom Power Systems and UPS
- 215,284ft² (20,000m²)



IGBC Certified GOLD Green Building in association with LEED



India



- Fully operational: Q3 2023
- Main R&D center for India
- Products: Railways(PQC), EV, solar, two wheeler charging
- 209,896.5ft² (19,500m²)



- Established: 2020
- Mainly for EV and ICT related products to meet growing demand
- 2,530,836ft² (235,122m²)



Slovakia

Dubnica Plant





- Established since 2007
- Major products: High end Server Networking, Industrial,
 Medical, Solar Inverter, Telecom Power System, EV chargers
- Total land area: 72,000m²
- IMS: ISO 9001/14001, OHSAS 18001
- Medical: ISO 13485

- Established since 2022
- Major products: Cabinets, IT and Telecom Power Solutions
- Total land area: 5,100 m²



Germany



 Developing advanced power products for storage, server, telecom, networking, automotive and wind energy.





- Established since 2022
- Major products: Cabinets, IT and Telecom Power Solutions
- Total land area: 5,100 m²





Delta is Everywhere

We Provide the Answers with High Value Added Products & Solutions





Delta provides Mitsubishi Thailand with EV charger and battery solutions





Delta EV chargers in major Bangkok mall

Components



Power Chokes for Portable Devices / Cloud Computing / Automotive Ultra Small Sizes down to 1.2*1.0*0.6 mm3 Max Operating Temp. 180°C



Power Modules for Portable Devices / Cloud Computing / Industrial Applications Smallest Sizes down to 2.0*2.5*1.1 mm³



Power Magnetic Components for Portable Devices / Industrial / Automotive Applications



Current Sensing Resistors for Portable Devices / Automotive / Industrial Applications Small Sizes down to 0201mm High Wattage up to 36W



Automotive Shunt Sensor Modules High Accuracy ±0.1% / ASIL-C



EMI Filters / Solenoids



Power & System

Data Center and Server Power











DC-DC Converters







Single-Phase UPS Systems





Power & System

Networking Power

Ethernet Switch and Router Power Supplies



Network Device Power Supplies



Al PC Power Supplies and Al Laptop Adaptors



Client Device Power

Workstation Computer and High-end Desktop Computer Power Supplies



Surveillance and Safety Device Power Supplies



WiFi Router Adapter



CPE Power Supplies and PoE Injectors



Game Console Power Supplies



Portable Adapters



Multi-Function Printer Power Board



Power & System

Industrial Power Supplies

Medical Power Supplies

LED Drivers



Industrial Power Supplies



Medical Power Supplies





Industrial Adapters



DC-UPS & Redundancy Modules



Medical Adapters



Commercial LED Drivers



Signage LED Drivers



Roadway LED Drivers



Outdoor LED Drivers



Refrigerator / Freezer LED Drivers



Power & System

Low-Speed E-Mobility Power



Wireless Charging Systems for Industrial e-Vehicles



Chargers and Adapters for e-Scooters / e-Bikes

Battery Charging / Swapping Stations for e-Scooters / e-Bikes

Hydrogen Power Systems

- Power-to-Gas -



AC/DC Converters



DC/DC Converters



AC/DC Inverter

Appliance Power and Power Tool Chargers



USB-C Socket Outlets



- Gas-to-Power -

Power Tool Chargers







Home / Commercial Appliance Power and Control Boards



Fans & Thermal Management



Server, Storage, Industrial and Consumer Fans and Blowers



Thermal Management Products: Liquid and Air Cooling Solutions



Slim Vapor Chambers / Heat Pipes / Slim Fans and Blowers



Automotive Fans and Blowers / Thermal Management Products



Electronically Commutated Fans



Ventilation Fans / Heater Fans Fresh Air Systems / Circulation Fans



Climate Thermal Solution Products : Air Conditioners and Heat Exchangers



Innergie

A brand of A NELTA

Power Adapters



- One For All Series -30 W - 100 W





- Laptop Series-45 W - 280 W

Power Banks



Pocketcell 5,000 / 10,000 / 25,000 mAh



Mobile Power Stations 200 Wh / 400 Wh

Accessories



C-C Cables (Braided & Silicone)



WTPK (US, EU, UK, AU)



C-Converters



Wireless Magnetic Chargers



MobilityEV Powertrain Systems

EV Power Electronics



400V On Board Chargers



800V Bi-Directional OBC



On Board Generators



800V On Board Chargers



400V DC/DC Converters



EVCC (Electric Vehicle Communication Controller)



400V Bi-Directional OBC



800V DC/DC Converters



Auxiliary Inverters



MobilityEV Powertrain Systems

Traction



48V Traction Motors



400V Traction Inverters



OBCM-DCDC Integration



Bi-directional OBCM-DCDC Integration

X-in-1



400V Traction Motors



800V Traction Inverters



Inverter-OBCM-DCDC Integration



Inverter-OBCM-DCDC-EVCC Integration



800V Traction Motors



Integrated Motor Drives







Industrial Automation

Automation Integration

150,000 135,054 02 92 85.

Manufacturing Management —

DIAEAP

Equipment Automation Program

DIASECS

Semiconductor Equipment Standard Communication and Control Application Software

DIACEX

Electronics Assembly Equipment Standard Communication and Control Application Software

DIALink

Equipment IoT Platform

DIAMES

Manufacturing Execution System

DIAEMS

Equipment Management System

DIASPC

Statistical Process Control

DIASVP

Smart Visualization Platform

DIAAMS

Alarm Management System

Intra-Plant Logistics



DIAWMS

Warehouse Management System

DIAMCS

Material Control System

Digital Twin



DIATwin

Virtual Machine Development Platform

Energy Saving & Facility Monitoring



VTScada | DIAView

SCADA System

DIAEnergie

Industrial Energy Management System (IEMS)



Equipment Predictive Maintenance (PdM AI)



- Passive Components -

Industrial Automation

- Electronics Assembly -

Smart Screwdrivers — Robots

Smart Equipment













- Semiconductors -



Modular Robot

Cobot St

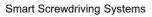
Surface Mount Assembly

Customized Equipment

Wafer Edge Grinding

Winding







SCARA Robot



Articulated Robot



Insertion



Digital Twin Machine Platform



Wafer Edge Profile



SMT Six-Side Inspection



Industrial Automation

Network



IIoT Industrial Cloud Routers / Industrial Fieldbus Solutions



Industrial Network Solutions



Industrial PCs (IPC / PPC)



Programmable Logic Controllers (PLC)



Robot Controllers

— Control



PLC-Based / Standalone Motion Controller



Remote I/O Module



Temperature Controllers

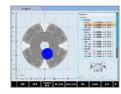


Human Machine Interfaces (HMI)





CNC Controllers



CAD / CAM Computer-Aided Design / Manufacturing



Industrial Automation

Drive & Motion — Field Devices — Field Devices —



AC Motor Drives



Servo Systems



Pressure Sensors



Optical Sensors



Motion Sensors



e-LSV / e-Bike / e-Scooter Powertrains



Planetary Gearboxes



Linear Motion



Industrial Cameras



Machine Vision Systems



Smart Power Meters













Building Automation

Building Management











- HVAC Control & IAQ -

- Room Automation -

- Lighting Control -















Automation Servers / I/O Controllers

Building Controllers

Room Controllers

Lighting Controllers

Touch Panels

















VAV Controllers

Network Thermostats

Indoor Air Quality Monitors

Sensor Hubs

Multi-Sensors

Bluetooth Mesh Modules













Building Automation

LED Intelligent Lighting









SPEC-Grade Commercial Lights

Industrial Lights

Smart Surveillance







Network Video Recorders



- Access -

ulu

License Plate Recognition Camera









Smart Community and City —











Infrastructure ICT Infrastructure

Telecom Power Systems



Outdoor Telecom Power Systems



Outdoor Individual Rectifiers



High Efficiency Rectifiers



Controllers

Delta Confidential



Renewable Hybrid Power Systems



Lithium-ion Battery Outdoor Module 48Vdc IP65



Rectiverters 230Vac / 1500VA 48Vdc / 1200W



Lithium-ion Battery Indoor Module 48Vdc/51.2Vdc



Indoor Telecom Power Systems



Power Cores



Inverters



Remote Monitoring & Management Solutions (RMMS)

Networking Systems



SOHO Wireless Routers



SMB / Enterprise Wireless APs



SMB / Enterprise Ethernet Switches



SD-WAN



Next-Generation Firewalls (NGFW)



Data Center Ethernet Switches



Automotive Ethernet Switches



Level 3/4-Autonomous Driving Systems



Chassis Ethernet Switches



Infrastructure ICT Infrastructure

UPS & Data Center Infrastructure





Micro Data Centers



Modular Data Centers



Power Train Units



UPSs



Converged Power Systems



Precision Cooling



Power Distribution Units (PDU)



In Room Lithium-ion Battery Cabinet



Racks

Data Center Infrastructure Management (DCIM)



48/12Vdc Power Cores



Energy Infrastructure

EV Charging





DC Chargers



AC Chargers



DeltaGrid® EM **Energy Management** Systems





Renewables and Energy Storage

DeltaGrid® Gateway and Controllers



PV Inverters



Wind Power Converters



DC Fast Chargers



DeltaGrid® EVM **EV Charging Management** Systems



Prefabricated Energy Storage Systems



Power Conditioning Systems



Battery Energy Storage Systems



Industrial Solutions

Automatic Test Systems





AC/DC EV Charger Automatic Test Systems



Power Supply **Automatic Test Systems**



High Voltage **Power Supplies**



Power Supplies

Programmable DC Power Supplies



Programmable **AC Power Sources**

Energy Recycling Systems

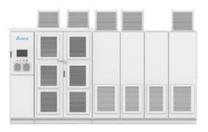


Energy-Recycling Burn-in Chambers



Energy Recycling Systems

High Power Motor Drives



Medium Voltage Drives



Image & Medical

Healthcare







Glucose Meters

Glucose Strips





Fingertip Pulse Oximeters



Electromechanical Drug Delivery Systems

Medical Testing Equipment



Automated Nucleic Acid Analysis Systems



Automated Multi-channel Nucleic Analysis Systems

Imaging Equipment





- · X-ray Sytems for Vets
- X-ray Generators for Humans





Preclinical Micro CT





- Optical Coherence Tomography
- Ultrasound Imaging Systems



Display Solutions

Display & Visualization



Education, Conference & Wireless Collaboration



DLP Video Walls & Distributive Vision Control Systems (DVCS)



8K DLP® Laser Projectors



LED Displays











Conference/ Education/Large Venue Projectors



Satellite MLS



1-DLP & 3-DLP Projectors



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