

Corporate Mission

To provide innovative, clean and energy-efficient solutions for a better tomorrow.





Brand PromiseSmarter. Greener. Together.



Corporate Culture

Integrity

Honestly dedicated to achieving quality with our work, upholding the highest level of professional standards

and matching our words with action.

Innovation

Looking ahead to discover future possibilities, embracing continuous learning to innovate on creative

solutions and breaking through the status quo.

Collaboration

Creating synergetic partnerships that achieve shared goals with agility and precision, putting partners, clients and users at the center of our collaborative efforts.

Inclusion

Open to diverse perspectives, respecting of differing opinions and inclusive of various backgrounds that offer

unique contributions.

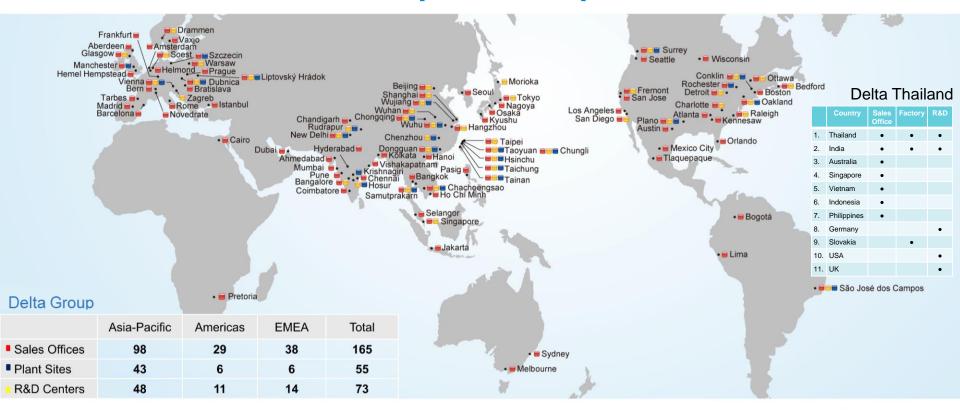
Empowerment

Achieving our own success by empowering others to realize their own goals, encouraging active and enthusiastic growth to fulfill everyone's potential.





Delta Group Global Operation





Delta Group Overview

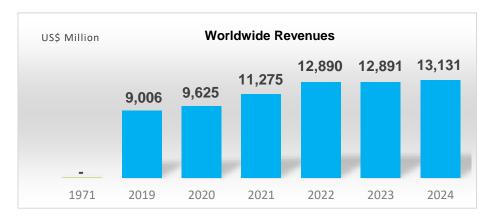
- Founded in 1971
- World's Leader in Switching Power Supplies and DC Brushless Fans
- Dedicated to providing:
 - Telecom Power Systems
 - Industrial Automation
 - Passive and Magnetic Components
 - Networking Products
 - Visual Displays
 - Building Automation
 - Datacenter Infrastructure
 - Renewable Energy and Energy Storage
 - EV Charging Infrastructure



Bruce Cheng Founder and Honorary Chairman



Ping Cheng
Chairman and CEO





Delta Thailand Overview

- Founded in 1988
- Thailand's largest listed electronics manufacturer on the Stock Exchange of Thailand (SET)
- Business management center for Southeast Asia, India and Australia/ New Zealand markets
- Product development management center with R&D centers in Bangkok (Thailand), Soest/ Teningen (Germany), UK, USA and India.
- Manufacturing management center to synergize advanced technologies and highly efficient production across manufacturing plants in Thailand, India and Slovakia.



James Ng **Chairman**

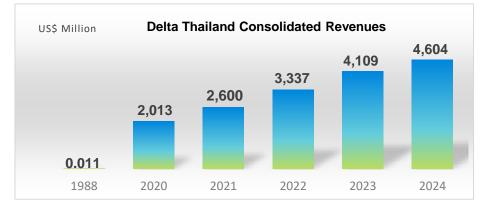


Victor Cheng **CEO**



Jackie Chang

President and COO





Delta Thailand Business Location



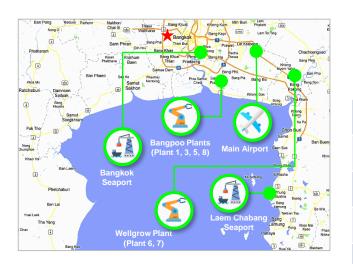




Delta Thailand Diversified Production Facilities

Strategic locations of Thailand factories

Delta Thailand's manufacturing plants are built near important seaports and international airport to ensure efficiency and security of logistics for global and regional delivery.



Country	Location	Occ %*	Product							
Thailand	Bangpoo: Plant 1	70%	Automotive Electronics Product							
	Bangpoo: Plant 3	84%	DNI Delta networking product Magnetics & Solenoids Product for Internal Use							
	Bangpoo: Plant 5	83%	IT/ Appliance/ Industrial Power Solutions/ Customer Design Power/ Communication & Information Solutions/ Industrial & Medical Power							
	Bangpoo: Plant 8	78%	Automotive Power, ICT Power							
	Wellgrow: Plant 6	75%	DC Fan/ EMI Filter & Solenoids							
	Wellgrow: Plant 7	95%	Computer & Networking/ DC Power							
India	Gurgaon	89%	Display solutions products/ Industrial Automation							
	Rudrapur	98%	Telecom Power System/ UPS/ Wind Power Converter							
	Krishnagiri	49%	Power Supply/ Industrial Automation/ Energy Infrastructure Solutions							
Slovakia	Nova Dubnica	44%	Medical & Industrial Power/ EV Charging/ Bulk Power/ Telecom Power System							
	Liptovsky Hradok	76%	Eltek Telecom Power System							
			(C) A ELTA							



Major Shareholders

A subsidiary of Delta Electronics, Inc. (Taiwan)

Top Shareholders (as of 28 February 2025)	Holding	%
DELTA ELETRONICS INT'L (SINGAPORE) PTE. LTD	5,344,793,060	42.85%
DELTA INTERNATIONAL HOLDING LIMITED	1,768,611,700	14.17%
CITI (NOMINEES) LIMITED-CBHK-PBGSG-RESTRICTED SHARES	1,728,454,200	13.86%
DELTA ELECTRONICS INC.	691,281,400	5.54%
THE HONGKONG AND SHANGHAI BANKING CORPORATION LIMITED, HONGKONG BRANCH	547,600,000	4.39%
RAFFLES NOMINEES (PTE) LIMITED	543,500,000	4.36%
UBS AG HONG KONG BRANCH	514,100,675	4.12%
THAI NVDR COMPANY LIMITED	357,794,308	2.87%
VAYUPAK FUND 1	111,172,800	0.89%
SOUTH EAST ASIA UK (TYPE C) NOMINEES LIMITED	107,325,884	0.86%
STATE STREET EUROPE LIMITED	78,042,733	0.63%
OTHERS	681,139,380	5.46%
Total Shareholdings	12,473,816,140	100.00%



Business Categories



Components
Power and System
Fans & Thermal Management



EV Powertrain Systems



Automation

Industrial Automation Building Automation



ICT Infrastructure
Energy Infrastructure
Display











Delta Green Solutions







Smart Green Factory

Green Factory + Smart Energy-saving Monitoring Solutions

Delta Electronics Thailand Plant 5 (HQ)



GOLD

LEED Certified Gold
Green Building

Thailand's 1st Green Industrial Factory







Accumulated Energy Savings (2014-2024)

31,945,302 kWh



Accumulated Solar Power Generation (2016-2024)

43,574,609 kWh



Accumulated Water Savings (2014-2024)

158,928 m³

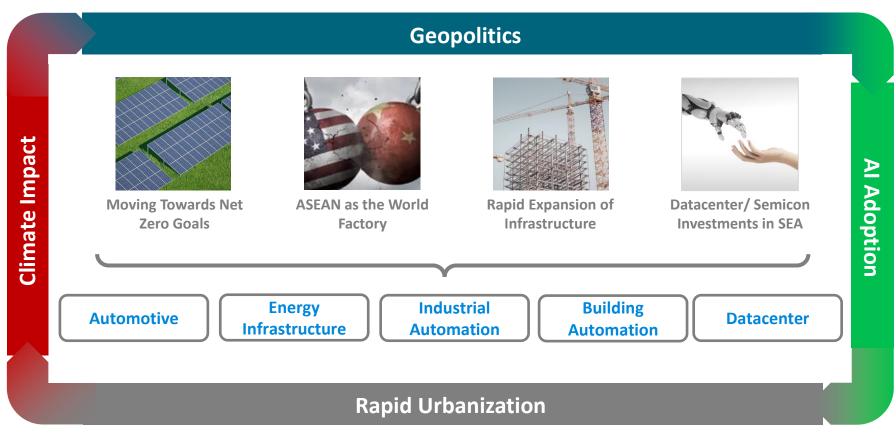


Accumulated CO₂ Emission Reduction (2014-2024)

41,169 tCO2e



Delta Solutions Address Global Megatrends



Power Electronics

Power & System











DC-DC Converters



Edge Computing and Data Storage Power



Single-Phase UPS Systems

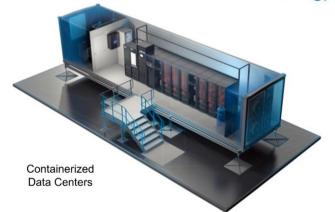




Infrastructure

ICT Infrastructure

UPS & Data Center Infrastructure









Micro Data Centers

Modular Data Centers

Power Train Units







UPSs



Converged Power Systems



Precision Cooling



48/12Vdc Power Cores



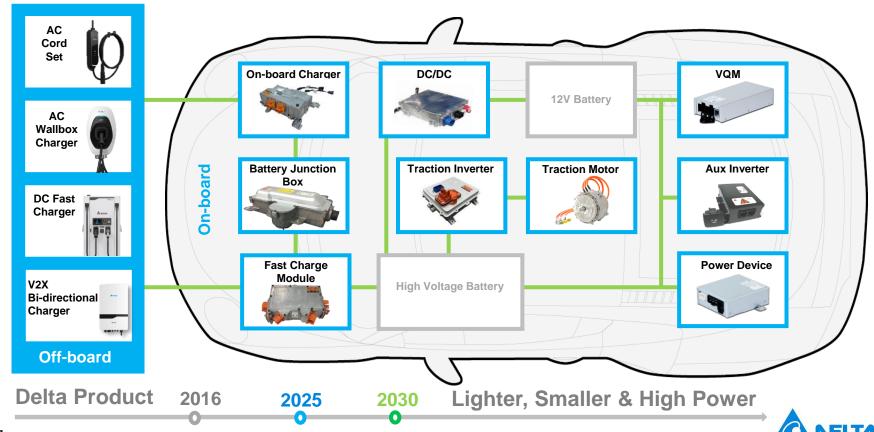
Racks



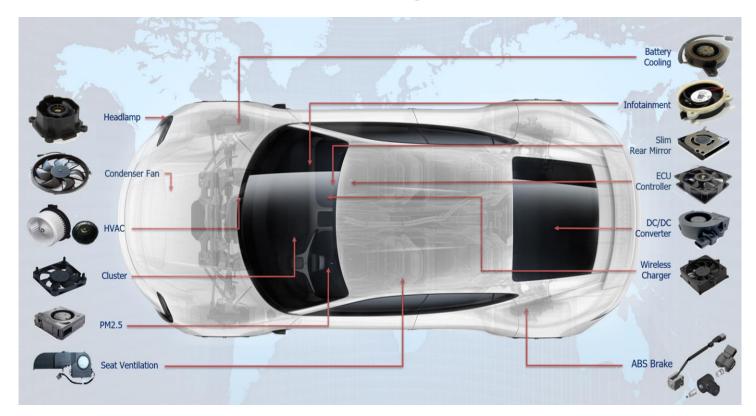
Power Distribution Units (PDU)



Delta Electric Vehicle Solutions



Delta Thermal Management Products





A Business Built on Sustainability

Environmental, Social, Governance

Mission Statement

"To provide innovative, clean and energy-efficient solutions for a better tomorrow."



Innovation

Eco-efficient operation

Partnership

Delivering Value Add for Stakeholders

Shareholders

Customer

Employee

Supplier

Community

Good Returns

High Value Added Products/ Solutions

Well-being

Partnership

Give Back















RE100



CDP



Delta Thailand Recognition











GLOBAL

2021 - 2024 Dow Jones Sustainability World Index By S&P Global



2017 - 2021, 2023 - 2024 FTSE4Good Emerging Index By London Stock Exchange Group 2024
AA in ESG Ratings
By MSCI Global for Leadership in
Employee Management

REGION

2022 ASEAN Asset Class by ASEAN CG Scorecard Project



2024
ASEAN Energy Awards
Cutting-Edge Technology – Energy Efficient Building
ASEAN Centre for Energy



2024 ASEAN's Top Corporate Brand By Chulalongkorn University



2023 The Prime Minister's Best Industry Award By Ministry of Industry

OCAL



2017 - 2024 Thailand Energy Awards By The Ministry of Energy



2016 - 2024 Excellence in CG Score By IOD for CG Report



1Q/FY2025 Financial Performance



Financial Highlights

Unit: USD Million

Product Group	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24	4Q24	1Q25	2Q25	1H25	2H24	1H24	2020	2021	2022	2023	2024
Power Electronics	495	549	583	556	554	613	681	654	725	751	1,477	1,336	1,167	1,048	1,506	1,957	2,183	2,503
Mobility	231	278	372	299	305	317	324	302	287	294	582	625	622	207	397	605	1,179	1,248
Infrastructure	183	158	147	145	169	170	182	210	199	249	448	392	339	686	630	686	633	731
Automation	30	29	25	25	27	27	32	32	33	37	69	64	55	54	66	86	110	119
Others	1	1	1	1	1	1	0	1	1	3	4	1	2	4	4	3	4	3
Sale Revenue	940	1,014	1,129	1,027	1,057	1,128	1,219	1,199	1,245	1,334	2,579	2,419	2,185	1,999	2,603	3,337	4,109	4,604
YoY Growth	27%	25%	33%	9%	12%	11%	8%	17%	18%	18%	18%	12%	12%	22%	30%	28%	23%	12%
Gross Profit	195	237	257	241	232	310	347	274	321	339	661	621	542	488	539	791	930	1,162
0.000	20.8%	23.3%	22.8%	23.5%	21.9%	27.5%	28.4%	22.8%	25.8%	25.4%	25.6%	25.7%	24.8%	24.4%	20.7%	23.7%	22.6%	25.2%
Operating Profit	97	132	144	127	111	162	169	67	168	157	324	237	273	215	186	412	500	510
	10.4%	13.0%	12.8%	12.4%	10.5%	14.4%	13.9%	5.6%	13.5%	11.8%	12.6%	9.8%	12.5%	10.7%	7.2%	12.3%	12.2%	11.1%
Net Profit	106 11.3%		154 13.6%	131 12.7%	120 11.4%	178 15.8%	167 13.7%	64 5.3%	161 12.9%	139 10.5%	300 11.6%	231 9.5%	298 13.7%	225 11.3%	219 8.4%	434 13.0%	524 12.8%	529 11.5%
YoY Growth	26%	9%	36%	15%	14%	33%	9%	(51%)	34%	(22%)	1%	(19%)	24%	139%	(3%)	108%	21%	1%

Revenue Structure & Geographic Profile

Sales Revenue (USD million) 2024 5,000 13% 37.7% 26.9% 25.4% 30.2% _{28.2%} _{23.1%} 4,500 33.0% 15% 12.5% 11.2% 16.8% 17.8% 18.2% 22.1% 26% 23.4% 12.0% 4.000 30% 18.6% 9.3% 8.0% 3,500 3,000 2,500 2.000 1,500 13% 1,000 500 USA China Germany ■ India 1Q22 2Q22 3Q22 4Q22 1Q23 2Q23 3Q23 4Q23 1Q24 2Q24 3Q24 4Q24 1Q25 2Q25 2020 2021 2022 2023 2024 Ireland Singapore ■ Taiwan Norway

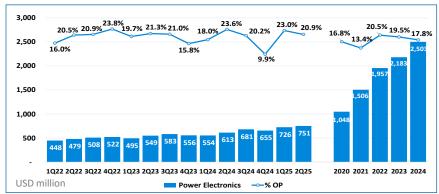


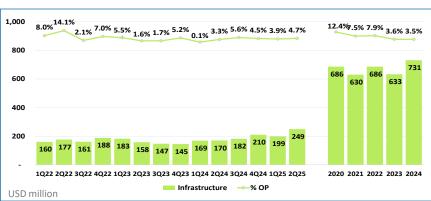
Others

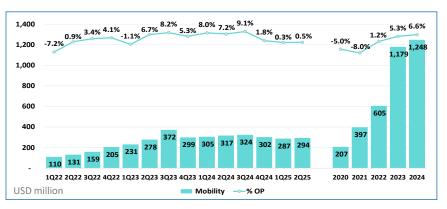
■ Nethelands

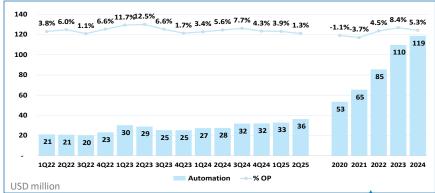
Mexico

Segmental Revenue Performance







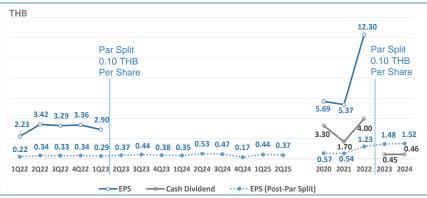


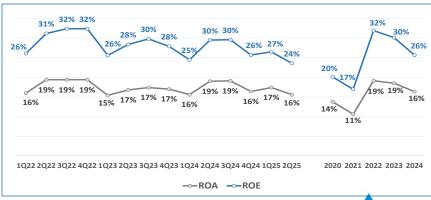


Profitability Performance











Smarter. Greener. Together.



ir.th@deltaww.com

To learn more about Delta, please visit www.DeltaThailand.com or scan the QR code



Products and Solutions

Committed to creating a cleaner and more energy-efficient tomorrow



Success Stories of Delta Group



Building control system for a luxury hotel in Tampa Bay



1.500 PV inverters for the largest ground-mounted solar park in Southern Germany.



EV charging solutions installed all across Europe



Modular UPS systems and InfraSuite Manager DCIM systems for cloud services provider in the Netherlands



VOLVO established Delta's charging stations at various dealership locations in Japan.



4.6 MW distributed solar power system with energy storage system in Ako, Japan



2MW/1MWh Energy Storage System for Xia Xing Power Station on Kinmen Island



Providing Low-Carbon and Sustainable Smart Community Management Platform for port of Taichung



Building management solutions for more than 180 buildings at a university in the eastern U.S.





Outdoor telecom power solutions with integrated operator in Africa



Renewable energy solutions for 104 Hospitals in Zimbabwe PV systems for a telecom under the UNDP's program



Modular containerized data center solution for a submarine cable landing station in Myanmar



Smart streetlight total solution including 21,000 LED streetlights for smart city project in Jakarta



Mobile plant-growing control system facilitating agricultural automation in New Zealand



Provide high-power modular UPS for the GDS ultra large scale data center in Johor, Malaysia.



Delta helps with intelligent management of stations along the ChengDu-GuiYang high-speed rail, improving passenger comfort and experience.



A robot workstation designed for FLYCO. comprehensively enhancing the intelligence of the production line



Delta Communication Charging Station and Charging Management System service ICBC Shanghai Data Center.



Delta DP 8K Projection creates a flying cinema for Longfu Temple cultural leisure district in Beijing



Energy Savings for Customers

From 2010 to 2023, Delta's high-efficiency products and solutions helped customers:



Electricity Consumption Savings of 45.5 B kWh

Carbon Emissions
Reduction

23.84 M Tons

This is equivalent to greenhouse gas emissions from:

18,873,553
gasoline-powered
passenger vehicles driven
for one year ?

Source: U.S. Environmental Protection Agency



Thailand







- Established in 1999
- Producing DC-DC
 Converters, Consumer
 Electronics Adaptor, Server,
 Networking, Telecom and
 Energy Storage Power
 Supplies
- R&D facility
- 778,250ft² (72,300m²)



- Established in 1990
- Producing Automotive
 Electronics
- 272,550ft² (25,320m²)



- Established in 2019
- ProducingNetworking Products
- 155,000ft² (14,400m²)





Thailand



- Established in 2024
- Mainly for EV and ICT-related products to meet growing demand
- Both manufacturing and RD facilities
- 327,223ft² (30,400m²)



- Established in 2001
- Producing DC Fans, EMI
 Filters, Magnetic
 Components and
 Solenoids/Valve
- R&D facility
- 376,600ft2 (35,000m2)



High-tech Parylene Coating Process



- Established in 2021
- Producing DC-DC Converters, Server, Networking and Storage Power Supply
- 531,758 ft2 (49,402m2)





Gurgaon Plant (Head Office)

India



- The company was established since 1992 with current building in operation since 2009
- Major products: Display solutions
- R&D facility
- 118,403ft² (11,000m²)



IGBC Certified
PLATINUM Green
Building in
association with
LEED



- Established: 2008
- Certified Gold rated Green Building
- Major products: Telecom Power Systems and UPS
- 215,284ft² (20,000m²)



IGBC Certified GOLD Green Building in association with LEED



India



- Fully operational: Q3 2023
- Main R&D center for India
- Products: Railways(PQC), EV, solar, two wheeler charging
- 209,896.5ft² (19,500m²)



- Established: 2020
- Mainly for EV and ICT related products to meet growing demand
- 2,530,836ft² (235,122m²)



Slovakia

Dubnica Plant





- Established since 2007
- Major products: High end Server Networking, Industrial,
 Medical, Solar Inverter, Telecom Power System, EV chargers
- Total land area: 72,000m²
- IMS: ISO 9001/14001, OHSAS 18001
- Medical: ISO 13485

- Established since 2022
- Major products: Cabinets, IT and Telecom Power Solutions
- Total land area: 5,100 m²



Germany



 Developing advanced power products for storage, server, telecom, networking, automotive and wind energy.





- Established since 2022
- Major products: Cabinets, IT and Telecom Power Solutions
- Total land area: 5,100 m²





Delta is Everywhere

We Provide the Answers with High Value Added Products & Solutions





Delta provides Mitsubishi Thailand with EV charger and battery solutions





Delta EV chargers in major Bangkok mall

Components



Power Chokes for Portable Devices / Cloud Computing / Automotive Ultra Small Sizes down to 1.2*1.0*0.6 mm3 Max Operating Temp. 180°C



Power Modules for Portable Devices / Cloud Computing / Industrial Applications Smallest Sizes down to 2.0*2.5*1.1 mm³



Power Magnetic Components for Portable Devices / Industrial / Automotive Applications



Current Sensing Resistors for Portable Devices / Automotive / Industrial Applications Small Sizes down to 0201mm High Wattage up to 36W



Automotive Shunt Sensor Modules High Accuracy ±0.1% / ASIL-C



EMI Filters / Solenoids



Power & System











DC-DC Converters



Edge Computing and Data Storage Power



Single-Phase UPS Systems





Power & System

Networking Power



Ethernet Switch and Router Power Supplies



Network Device Power Supplies





Workstation Computer and High-end Desktop Computer Power Supplies



Client Device Power

Surveillance and Safety Device Power Supplies



Multi-Function Printer Power Board



WiFi Router Adapter



CPE Power Supplies and PoE Injectors



Game Console Power Supplies



Portable Adapters



Portable Power Station



Power & System

Industrial Power Supplies

Medical Power Supplies

LED Drivers



Industrial Power Supplies



Medical Power Supplies



Roadway LED Drivers

Commercial LED Drivers



Signage LED Drivers

Outdoor LED Drivers



Industrial Adapters



DC-UPS & Redundancy Modules



Medical Adapters



Refrigerator / Freezer LED Drivers



Power & System

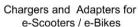
Low-Speed E-Mobility Power





Wireless Charging Systems for Industrial e-Vehicles







Battery Charging / Swapping Stations for e-Scooters / e-Bikes

Hydrogen Power Systems



Appliance Power and Power Tool Chargers







Power Tool Chargers







Home / Commercial Appliance Power and Control Boards



Fans & Thermal Management



Server, Storage, Industrial and Consumer Fans and Blowers



Thermal Management Products: Liquid and Air Cooling Solutions



Slim Vapor Chambers / Heat Pipes / Slim Fans and Blowers



Automotive Fans and Blowers / Thermal Management Products



Electronically Commutated Fans



Ventilation Fans / Heater Fans Fresh Air Systems / Circulation Fans



Climate Thermal Solution Products : Air Conditioners and Heat Exchangers



Innergie

A brand of A NELTA

Power Adapters



- One For All Series -30 W - 100 W





- Laptop Series-45 W - 280 W

Power Banks



Pocketcell 5,000 / 10,000 / 25,000 mAh



Mobile Power Stations 200 Wh / 400 Wh

Accessories



C-C Cables (Braided & Silicone)



WTPK (US, EU, UK, AU)



C-Converters



Wireless Magnetic Chargers



Mobility

EV Powertrain Systems

EV Power Electronics



400V On Board Chargers



800V On Board Chargers



400V Bi-Directional OBC



800V Bi-Directional OBC



400V DC/DC Converters



800V DC/DC Converters



On Board Generators



EVCC (Electric Vehicle Communication Controller)



Auxiliary Inverters



Mobility

EV Powertrain Systems

Traction





48V Traction Motors



400V Traction Inverters



OBCM-DCDC Integration



Bi-directional OBCM-DCDC Integration



400V Traction Motors



800V Traction Inverters



Inverter-OBCM-DCDC Integration



Inverter-OBCM-DCDC-EVCC Integration



800V Traction Motors



Integrated Motor Drives







Industrial Automation

Automation Integration

DIAEAP

Equipment Automation Program

DIASECS

Semiconductor Equipment Standard Communication and Control Application Software

DIACEX

Electronics Assembly Equipment Standard Communication and Control Application Software

Manufacturing Management — Intra-Plant Logistics



DIAMES

Manufacturing Execution System

DIAEMS

Equipment Management System

DIASPC

Statistical Process Control

DIASVP

Smart Visualization Platform

DIAAMS

Alarm Management System



DIAWMS

Warehouse Management System

DIAMCS

Material Control System

Energy Saving & Facility Monitoring



VTScada | DIAView

SCADA System

DIAEnergie

Industrial Energy Management System (IEMS)



Equipment Predictive Maintenance (PdM AI)





Industrial Automation

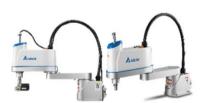
Smart Screwdrivers Robots **Smart Equipment**

- Electronics Assembly -

- Semiconductors -

- Passive Components -













SCARA Robots

Surface Mount Assembly

Customized Equipment

Wafer **Edge Grinding** Winding

Power Inductor







6-axis Articulated & Modular Robots



Insertion



DIATwin Digital Twin Machine Platform (RTM)



Wafer Edge Profile



SMT Six-Side Inspection



Industrial Automation

Network



IIoT Industrial Cloud Routers / Industrial Fieldbus Solutions



Industrial Network Solutions

Control



Industrial PCs (IPC / PPC)





Programmable Logic Controllers (PLC)



Robot Controllers



PLC-Based / Standalone Motion Controllers



Temperature Controllers

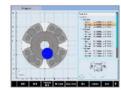


Human Machine Interfaces (HMI)





CNC Controllers



CAD / CAM Computer-Aided Design / Manufacturing



Industrial Automation

Drive & Motion —

Field Devices



AC Motor Drives



Servo Systems



Pressure Sensors



Optical Sensors



Motion Sensors



e-LSV / e-Bike / e-Scooter Powertrains



Planetary Gearboxes



Linear Motion



Industrial Cameras



Machine Vision Systems



Smart Power Meters













Building Automation

Al Surveillance





- Surveillance -

- Access -





Network Video Recorders

Access Controllers







Facial Recognition Cameras and Readers

Digital Building Management







- HVAC Control / Room Control / Lighting Control / Energy Management / Facility Maintenance-







Lighting Controllers and Modules







IoT Controllers / Automation Servers / I/O Controllers



Sensor Hubs



Network Thermostats



Multi-Sensors



Programmable Touch Panels













Building Automation

Healthy Environmental Management



Smart Community and City —



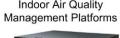














Energy Recovery Ventilation



Indoor Air Quality Monitors



UVC Disinfection Devices



Commercial Lights



Industrial Lights



Street Lights



ICT Infrastructure

Telecom Power Systems



Outdoor Individual Rectifiers



Remote Monitoring & Management Solutions (RMMS)



Renewable Hybrid Power Systems



SOHO Wireless Routers



Networking Systems

SMB / Enterprise Wireless APs



SMB / Enterprise Ethernet Switches



Controllers





SD-WAN



Next-Generation Firewalls (NGFW)



Data Center Ethernet Switches



Rectiverters 230Vac / 1500VA 48Vdc / 1200W

Inverters



Indoor Telecom Power Systems



Outdoor Telecom Power Systems



Automotive Ethernet Switches



Level 3/4-Autonomous Driving Systems



Chassis Ethernet Switches



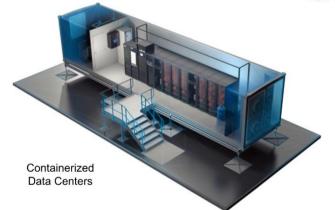


High Efficiency

Rectifiers

ICT Infrastructure

UPS & Data Center Infrastructure









Modular Data Centers



Power Train Units



Data Center Infrastructure Management (DCIM)



UPSs



Converged Power Systems



Precision Cooling



48/12Vdc Power Cores



Racks



Power Distribution Units (PDU)



Energy Infrastructure

EV Charging





DC Chargers



AC Chargers







DeltaGrid® EM **Energy Management** Systems



Renewables and Energy Storage

DeltaGrid® Gateway and Controllers



PV Inverters



Wind Power Converters



DC Fast Chargers



DeltaGrid® EVM **EV Charging Management** Systems



Prefabricated Energy Storage Systems



Power Conditioning Systems



Battery Energy Storage Systems



Industrial Solutions

- ::::

Automatic Test Systems





AC/DC EV Charger Automatic Test Systems



Power Supply **Automatic Test Systems**



High Voltage **Power Supplies**



Programmable DC Power Supplies

Power Supplies



Programmable **AC Power Sources**

Energy Recycling Systems

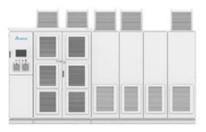


Energy-Recycling Burn-in Chambers



Energy Recycling Systems

High Power Motor Drives



Medium Voltage Drives



Image & Medical

Healthcare







Glucose Meters

Glucose Strips





Fingertip Pulse Oximeters



Electromechanical Drug Delivery Systems

Medical Testing Equipment



Automated Nucleic Acid Analysis Systems



Automated Multi-channel Nucleic Analysis Systems

Imaging Equipment





- · X-ray Sytems for Vets
- X-ray Generators for Humans





Preclinical Micro CT





- Optical Coherence Tomography
- Ultrasound Imaging Systems



Display Solutions

Display & Visualization



Distributive Vision Control Systems (DVCS)







LED Displays







Pocket & Personal Projectors



Portable Projectors



Home Cinema Projectors



Multimedia Projectors



Education Projectors



Large Venue Projectors



Novo Collaboration Solutions



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