

Corporate Mission

To provide innovative, clean and energy-efficient solutions for a better tomorrow.





Brand Promise

Smarter. Greener. Together.



Corporate Culture

Integrity Honestly dedicated to achieving quality with our work,

upholding the highest level of professional standards

and matching our words with action.

Innovation Looking ahead to discover future possibilities,

embracing continuous learning to innovate on creative

solutions and breaking through the status quo.

Collaboration Creating synergetic partnerships that achieve shared goals with agility and precision, putting partners, clients

and users at the center of our collaborative efforts.

Inclusion Open to diverse perspectives, respecting of differing

opinions and inclusive of various backgrounds that offer

unique contributions.

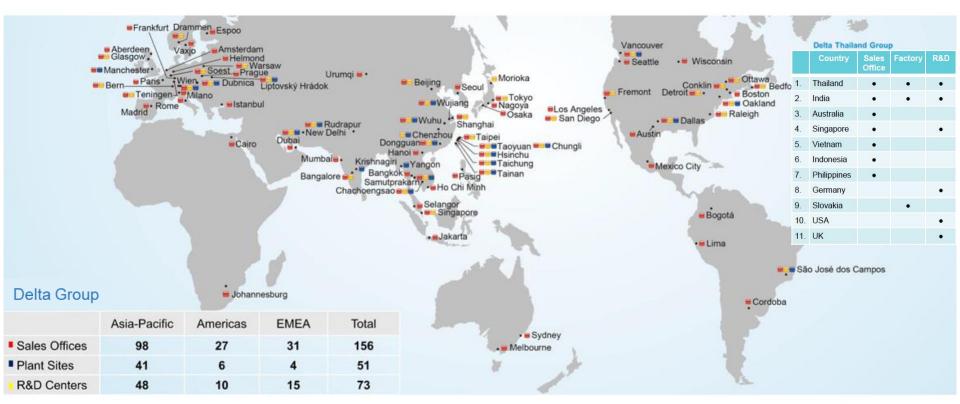
Empowerment Achieving our own success by empowering others to

realize their own goals, encouraging active and enthusiastic growth to fulfill everyone's potential.





Delta Group Global Operation





Delta Group Overview

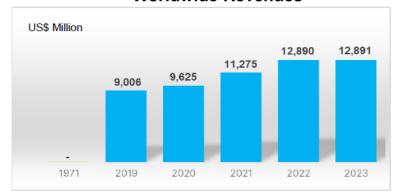
- Founded in 1971
- World's Leader in Switching Power Supplies and DC Brushless Fans
- Dedicated to providing:
 - Telecom Power Systems
 - Industrial Automation
 - Passive and Magnetic Components
 - Networking Products
 - Visual Displays
 - Data Center Infrastructure
 - Renewable Energy and Energy Storage
 - EV Charging Infrastructure



Bruce Cheng
Founder and Honorary Chairman

Yancey Hai Chairman

Worldwide Revenues



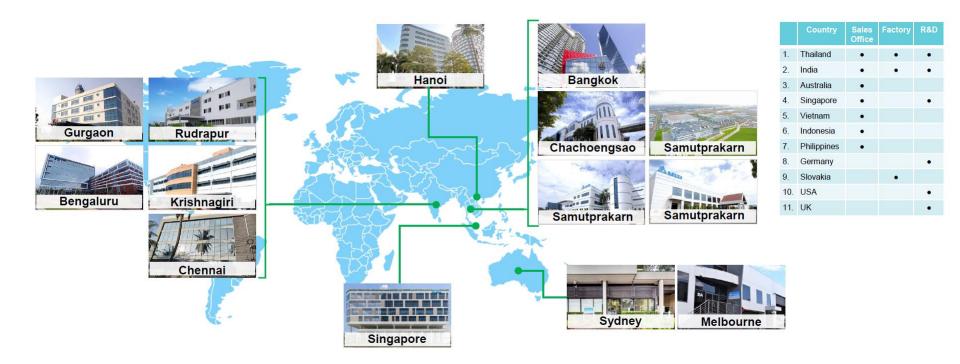


Delta Thailand Overview

- Founded in 1988
- Thailand's largest SET-listed electronics manufacturer on the Stock Exchange of Thailand
- Business management center for Southeast Asia,
 India and Australia/ New Zealand markets
- Product development management center with R&D centers in Bangkok (Thailand), Soest/
 Teningen (Germany), UK, USA, India
- Manufacturing management center to synergize advanced technologies and highly efficient production across manufacturing plants in Thailand, India, Slovakia



Delta Thailand Group Business Locations (SEA, India, Oceania)

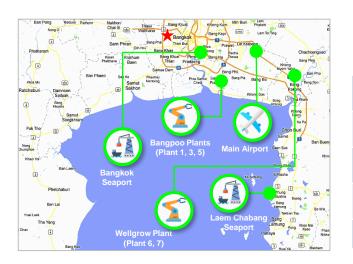




Delta Thailand Diversified Production Facilities

Strategic locations of Thailand factories

Delta Thailand's manufacturing plants are built near important seaports and international airport to ensure efficiency and security of logistics for global and regional delivery.



Country	Location	Occ %*	Product							
Thailand	Bangpoo: Plant 1	78%	Automotive Electronics Product							
	Bangpoo: Plant 3	84%	DNI Delta networking product Magnetics & Solenoids Product for Internal Use							
	Bangpoo: Plant 5	100%	IT/ Appliance/ Industrial Power Solutions/ Customer Design Power/ Communication & Information Solutions/ Industrial & Medical Power							
	Wellgrow: Plant 6	58%	DC Fan/ EMI Filter & Solenoids							
	Wellgrow: Plant 7	88%	Computer & Networking/ DC Power							
India	Gurgaon	88%	Display solutions products/ Industrial Automation							
	Rudrapur	99%	Telecom Power System/ UPS/ Wind Power Converter							
	Krishnagiri	82%	Power Supply/ Industrial Automation							
Slovakia	Nova Dubnica	75%	Medical & Industrial Power Supply/ Bulk Power/ Telecom Power System							
	Liptovsky Hradok	85%	Eltek Telecom Power System							

^{*} Occupancy As at 31 December 2023



Major Shareholders

A subsidiary of Delta Electronics, Inc. (Taiwan)

Top Shareholders (as of 8 March 2024)	Holding	%
DELTA ELETRONICS INT'L (SINGAPORE) PTE. LTD	5,344,793,060	42.85%
DELTA INTERNATIONAL HOLDING LIMITED	1,830,611,700	14.68%
CITI (NOMINEES) LIMITED-CBHK-PBGSG-RESTRICTED SHARES	1,728,454,200	13.86%
DELTA ELECTRONICS INC.	691,281,400	5.54%
THE HONGKONG AND SHANGHAI BANKING CORPORATION LIMITED, HONGKONG BRANCH	601,790,000	4.82%
RAFFLES NOMINEES (PTE) LIMITED	573,870,600	4.60%
UBS AG HONG KONG BRANCH	547,600,000	4.39%
THAI NVDR COMPANY LIMITED	320,132,271	2.57%
SOUTH EAST ASIA UK (TYPE C) NOMINEES LIMITED	106,444,359	0.85%
STATE STREET EUROPE LIMITED	84,806,422	0.68%
OTHERS	644,032,128	5.16%
Total Shareholdings	12,473,816,140	100.00%



Business Categories



Components
Power and System
Fans & Thermal Management



EV Powertrain Systems



Automation

Industrial Automation Building Automation



ICT Infrastructure Energy Infrastructure Display











Delta Green Solutions







Smart Green Factory

Green Factory + Smart Energy-saving Monitoring Solutions

Delta Electronics Thailand Plant 5 (HQ)



GOLD

LEED Certified Gold
Green Building

Thailand's 1st Green Industrial Factory







Accumulated Energy Savings (2014-2022)

30,223,376 kWh



Accumulated Solar Power Generation (2016-2022)

24,360,700 kWh



Accumulated Water Savings (2014-2022)

134,589 m³



Accumulated CO₂ Emission Reduction (2014-2022)

30,701 tCO₂e



Delta Solutions Address Global Megatrends

Rapid Urbanization

(City Infra and Smart Application)

Sustainable City and Building









Connectivity and e-Commerce









Energy Infrastructure







Manufacturing Expansion







Demographic Shift

(Population Bonus and Middle Class)





Climate Change
(Renewables and Energy Application)

Power Electronics

Power & System













DC-DC Converters

Edge Computing and Data Storage Power

Single-Phase UPS Systems





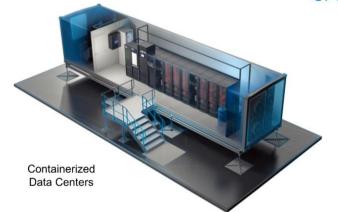




Infrastructure

ICT Infrastructure

UPS & Data Center Infrastructure





Micro Data Centers



Modular Data Centers



Power Train Units



Data Center Infrastructure Management (DCIM)



UPSs



Converged Power Systems



Precision Cooling



48/12Vdc Power Cores



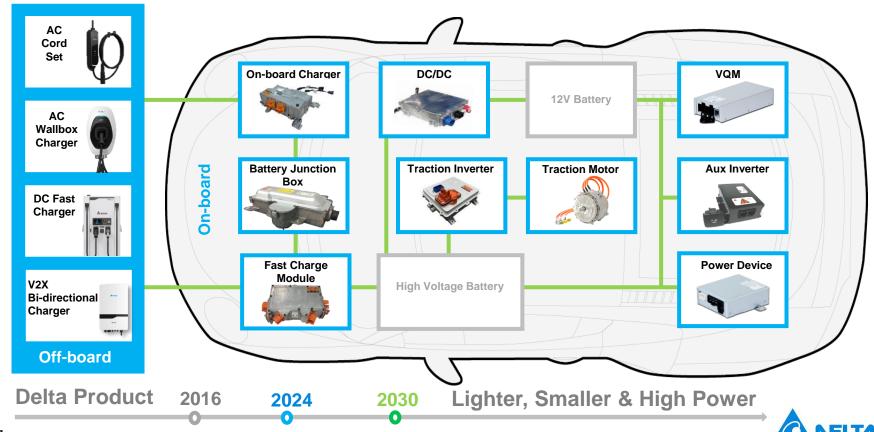
Racks



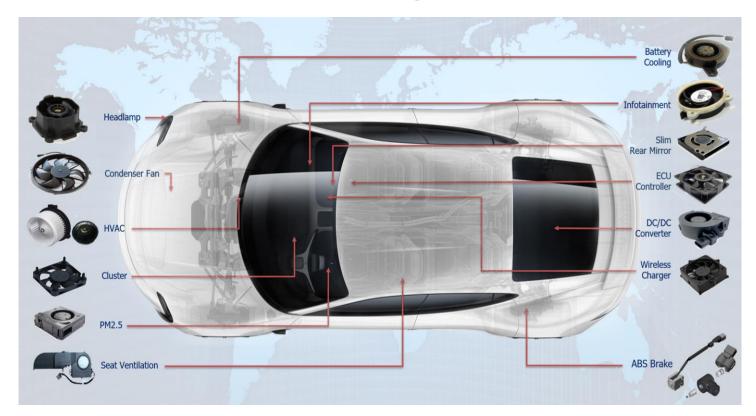
Power Distribution Units (PDU)



Delta Electric Vehicle Solutions



Delta Thermal Management Products





A Business Built on Sustainability

Environmental, Social, Governance

Mission Statement

"To provide innovative, clean and energy-efficient solutions for a better tomorrow."



Innovation

Eco-efficient operation

Partnership

Delivering Value Add for Stakeholders

Shareholders

Customer

Employee

Supplier

Community

Good Returns

High Value Added Products/ Solutions

Well-being

Partnership

Give Back















RE100







Delta Thailand ESG Recognitions











2021 - 2023 **Dow Jones Sustainability World Index** By S&P Global

2022 "A" Grade **Supplier Engagement Leader Bv CDP**

2017 - 2021, 2023 **FTSE4Good Emerging Index London Stock Exchange Group**

2022 **AA in ESG Ratings** By MSCI Global for Leadership in **Employee Management**

REGION

by ASEAN CG Scorecard Project



Large Industry- Energy Management By ASEAN Centre for Energy



2023 The Prime Minister's **Best Industry Award** By Ministry of Industry



2017 - 2023 **Thailand Energy Awards** By The Ministry of Energy



2019 Thailand's Top Corporate Brand Hall of Fame By Chulalongkorn University



2016 - 2022 **Excellence in CG Score** By IOD for CG Report



GLOBAL

LOCAL

4Q/FY2024 Financial Performance



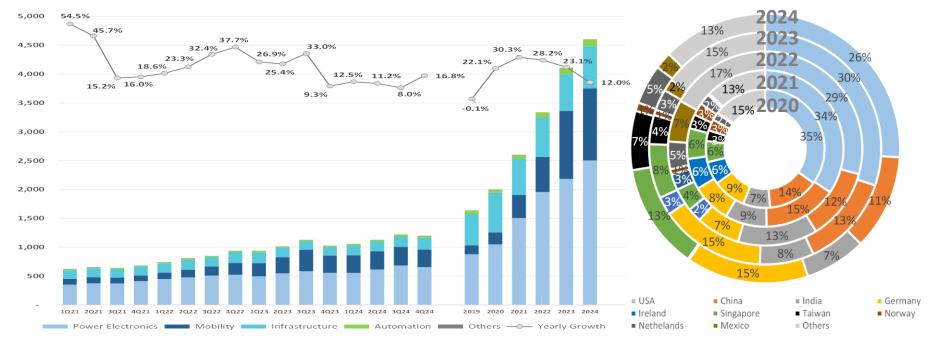
Financial Highlights

Unit: USD Million

Product Group	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24	4Q24	1H24	2H24	2022	2023	2024
Power Electronics	448	479	508	522	495	549	583	556	554	613	681	654	1,167	1,336	1,957	2,183	2,503
Mobility	110	131	159	205	231	278	372	299	305	317	324	302	622	625	605	1,179	1,248
Infrastructure	160	177	161	188	183	158	147	145	169	170	182	210	339	392	686	633	731
Automation	21	21	20	23	30	29	25	25	27	27	32	32	55	64	86	110	119
Others	2	1	0	1	1	1	1	1	1	1	0	1	2	1	3	4	3
Sale Revenue	741	809	849	939	940	1,014	1,129	1,027	1,057	1,128	1,219	1,199	2,185	2,419	3,337	4,109	4,604
YoY Growth	19%	23%	32%	38%	27%	25%	33%	9%	12%	11%	8%	17%	12%	12%	28%	23%	12%
Gross Profit	157	204	197	232	195	237	257	241	232	310	347	274	542	621	791	930	1,162
G. 555 1 . 5	21.3%	25.3%	23.2%	24.7%	20.8%	23.3%	22.8%	23.5%	21.9%	27.5%	28.4%	22.8%	24.8%	25.7%	23.7%	22.6%	25.2%
0 11 5 111	69	113	102	129	97	132	144	127	111	162	169	67	273	237	412	500	510
Operating Profit	9.3%		12.0%	13.7%	10.4%	13.0%	12.8%	12.4%	10.5%	14.4%	13.9%	5.6%	12.5%		12.3%	12.2%	
Net Profit	84 11.3%		113 13.3%			134 13.2%	154 13.6%	131 12.7%	120 11.4%	178 15.8%	167 13.7%	64 5.3%	298 13.7%	231 9.5%	434 13.0%	524 12.8%	529 11.5%
YoY Growth	46%	134%	145%	82%	26%	9%	36%	15%	14%	33%	9%	(51%)	24%	(19%)	108%	21%	1%
22 Delta Confid	22 Delta Confidential																

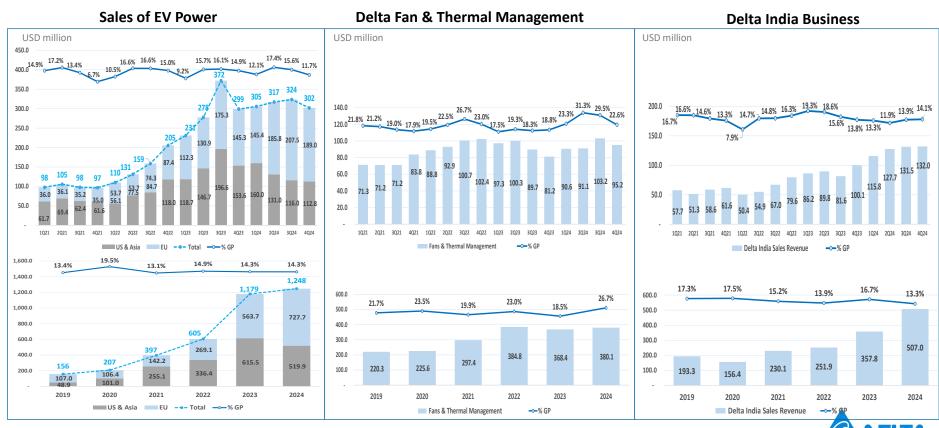
Revenue Structure & Geographic Profile

Sales Revenue (USD million)

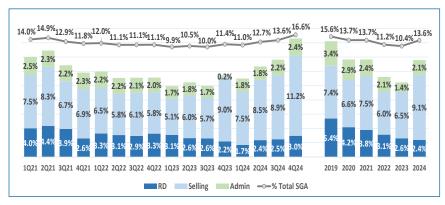


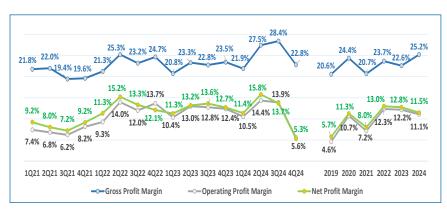


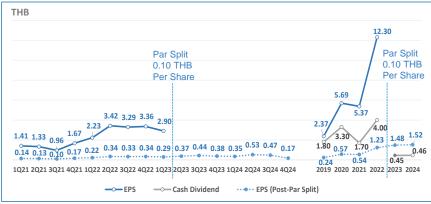
Segmental Revenue Performance

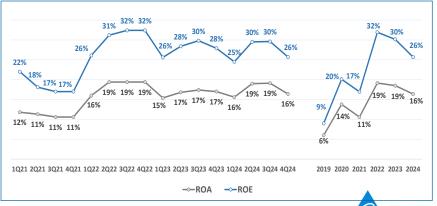


Profitability Performance









Smarter. Greener. Together.



ir.th@deltaww.com

To learn more about Delta, please visit www.DeltaThailand.com or scan the QR code



High Value Added Products & Solutions

To deliver best in class solutions with energy efficient and sustainable technology



Success Stories of Delta Group



Building control system for a luxury hotel in Tampa Bay



1.500 PV inverters for the largest ground-mounted solar park in Southern Germany.



EV charging solutions installed all across Europe



Modular UPS systems and InfraSuite Manager DCIM systems for cloud services provider in the Netherlands



EV Charging Station that is capable of assisting disaster response for the city of Yokohama



4.6 MW distributed solar power system with energy storage system in Ako, Japan



2MW/1MWh Energy Storage System for Xia Xing Power Station on Kinmen Island



Building management solutions provided by subsidiary Delta Controls for more than 180 buildings at a university in the eastern U.S.





Cross-system, cross-area building automation systems for Xi'an International Medical Center



Building management solution from subsidiary LOYTEC for Yangzhou Canal Grand Theater in China



High-power UPS solutions for Alibaba



Outdoor telecom power solutions with integrated PV systems for a telecom operator in Africa



Renewable energy solutions featuring subsidiary Eltek's Rectiverter for 104 Hospitals in Zimbabwe under the UNDP's program



Modular containerized data Smart streetlight total center solution for a submarine solution including 21,000 cable landing station in Myanmar



LED streetlights for smart city project in Jakarta



Mobile plant-growing control system facilitating agricultural automation in New Zealand



One of the world's largest video wall with 324 DLP 80" cubes and DVCS system in China



Cloud-based energy management system for a large home appliance factory



Energy Savings for Customers

From 2010 to 2022, Delta's high-efficiency products and solutions helped customers:



Electricity Consumption Savings of 39.9 B kWh

Carbon Emissions
Reduction
21.05 M Tons

This is equivalent to greenhouse gas emissions from:



Source: U.S. Environmental Protection Agency



Thailand







- Established in 1999
- Producing DC-DC
 Converters, Consumer
 Electronics Adaptor,
 Server, Networking,
 Telecom and Energy
 Storage Power Supplies
- R&D facility
- 778,250ft² (72,300m²)



- Established in 1990
- Producing Automotive Electronics
- 272,550ft² (25,320m²)



- Established in 2019
- ProducingNetworking Products
- 155,000ft² (14,400m²)



Highly automated component assembly



Thailand

Wellgrow Plant 6

- Established in 2001
- Producing DC Fans, EMI Filters, Magnetic Components and Solenoids/Valve
- R&D facility
- 376,600ft² (35,000m²)



Coating Process



- Established in 2021
- Producing DC-DC Converters, Server, Networking and Storage **Power Supply**
- 531,758 ft² (49,402m²)



GOLD

LEED Certified Gold Green Building



- To be operational in Q1' 2024
- Mainly for EV and ICT-related products to meet growing demand
- Both manufacturing and RD facilities
- 327,223ft² (30,400m²)



India

Gurgaon Plant (Head Office)



- The company was established since 1992 with current building in operation since 2009
- Major products: Display solutions
- R&D facility
- 118,403ft² (11,000m²)



IGBC Certified
PLATINUM Green
Building in
association with
LEED



- Established: 2008
- Certified Gold rated Green Building
- Major products: Telecom
 Power Systems and UPS
- 215,284ft² (20,000m²)



IGBC Certified GOLD Green Building in association with LEED



India



- Fully operational: Q3 2023
- Main R&D center for India
- Products: Railways(PQC), EV, solar, two wheeler charging
- 209,896.5ft² (19,500m²)



- Established: 2020
- Mainly for EV and ICT related products to meet growing demand
- 2,530,836ft² (235,122m²)



Slovakia

Dubnica Plant



- Established since 2007
- Major products: High end Server Networking, Industrial,
 Medical, Solar Inverter, Telecom Power System, EV chargers
- Total land area: 72,000m²
- IMS: ISO 9001/14001, OHSAS 18001
- Medical: ISO 13485



- Established since 2022
- Major products: Cabinets, IT and Telecom Power Solutions
- Total land area: 5,100 m²



Germany



 Developing advanced power products for storage, server, telecom, networking, automotive and wind energy.





- Established since 2022
- Major products: Cabinets, IT and Telecom Power Solutions
- Total land area: 5,100 m²





Delta is Everywhere

We Provide the Answers with High Value Added Products & Solutions





Delta provides Mitsubishi Thailand with EV charger and battery solutions





Delta EV chargers in major Bangkok mall

Components



Power Chokes for Portable Devices / Cloud Computing / Automotive Ultra Small Sizes down to 1.2*1.0*0.6 mm³ Max Operating Temp. 180°C



Optical Transceiver Modules



RF Modules



EMI Filters / Solenoids



Power Magnetic Components for Portable Devices / Industrial / Automotive Applications



Power Modules for Portable Devices / Cloud Computing / Industrial Applications Smallest Sizes down to 2.0*2.5*1.1 mm³



Current Sensing Resistors for Portable Devices /
Automotive / Industrial Applications
Small Sizes down to 0201mm High Wattage up to 36W
Automotive Shunt Sensor Modules
High Accuracy ±0.1% / ASIL-C



Miniaturization Fuse Resistance Protectors Small Sizes down to 4.0*3.0*0.85 mm³



Power & System







DC-DC Converters



Edge Computing and Data Storage Power



Single-Phase UPS Systems





Power & System

Networking Power



Ethernet Switch and Router Power Supplies



Network Device Power Supplies



Workstation Computer and High-end Desktop Computer Power Supplies



Surveillance and Safety Device Power Supplies

Client Device Power



Multi-Function Printer Power Board



WiFi Router Adapter



CPE Power Supplies and PoE Injectors



Game Console Power Supplies



Portable Adapters



Portable Power Station



Power & System

Industrial Power Supplies

Medical Power Supplies

LED Drivers



Industrial Power Supplies



Medical Power Supplies







Commercial LED Drivers



Signage LED Drivers



Roadway LED Drivers



Outdoor LED Drivers



Industrial Adapters



DC-UPS & Redundancy Modules



Medical Adapters



Refrigerator / Freezer LED Drivers



Power & System

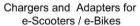
Low-Speed E-Mobility Power





Wireless Charging Systems for Industrial e-Vehicles







Battery Charging / Swapping Stations for e-Scooters / e-Bikes

Hydrogen Power Systems



Appliance Power and Power Tool Chargers







Power Tool Chargers







Home / Commercial Appliance Power and Control Boards



Fans & Thermal Management



Server, Storage, Industrial and Consumer Fans and Blowers



Thermal Management Products: Liquid and Air Cooling Solutions



Slim Vapor Chambers / Heat Pipes / Slim Fans and Blowers



Automotive Fans and Blowers / Thermal Management Products



Electronically Commutated Fans



Ventilation Fans / Heater Fans Fresh Air Systems / Circulation Fans



Climate Thermal Solution Products : Air Conditioners and Heat Exchangers



Innergie

A brand of A NELTA

Power Adapters



- One For All Series -30 W - 100 W





- Laptop Series-45 W - 280 W

Power Banks



Pocketcell 5,000 / 10,000 / 25,000 mAh



Mobile Power Stations 200 Wh / 400 Wh

Accessories



C-C Cables (Braided & Silicone)



WTPK (US, EU, UK, AU)



C-Converters



Wireless Magnetic Chargers



Mobility

EV Powertrain Systems

EV Power Electronics



400V On Board Chargers



800V On Board Chargers



400V Bi-Directional OBC



800V Bi-Directional OBC



400V DC/DC Converters



800V DC/DC Converters



On Board Generators



EVCC (Electric Vehicle Communication Controller)



Auxiliary Inverters



Mobility

EV Powertrain Systems

Traction





48V Traction Motors



400V Traction Inverters



OBCM-DCDC Integration



Bi-directional OBCM-DCDC Integration



400V Traction Motors



800V Traction Inverters



Inverter-OBCM-DCDC Integration



Inverter-OBCM-DCDC-EVCC Integration



800V Traction Motors



Integrated Motor Drives







Industrial Automation

Automation Integration

DIAEAP

Equipment Automation Program

DIASECS

Semiconductor Equipment Standard Communication and Control Application Software

DIACEX

Electronics Assembly Equipment Standard Communication and Control Application Software

Manufacturing Management — Intra-Plant Logistics



DIAMES

Manufacturing Execution System

DIAEMS

Equipment Management System

DIASPC

Statistical Process Control

DIASVP

Smart Visualization Platform

DIAAMS

Alarm Management System



DIAWMS

Warehouse Management System

DIAMCS

Material Control System

Energy Saving & Facility Monitoring



VTScada | DIAView

SCADA System

DIAEnergie

Industrial Energy Management System (IEMS)



Equipment Predictive Maintenance (PdM AI)





Industrial Automation

Smart Screwdrivers Robots **Smart Equipment**

- Electronics Assembly -



- Passive Components -













SCARA Robots

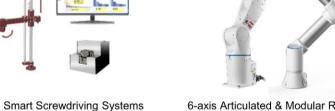
Surface Mount Assembly

Customized Equipment

Wafer **Edge Grinding**

Power Inductor Winding







6-axis Articulated & Modular Robots



Insertion



DIATwin Digital Twin Machine Platform (RTM)



Wafer Edge Profile



SMT Six-Side Inspection



Industrial Automation

Network



IIoT Industrial Cloud Routers / Industrial Fieldbus Solutions



Industrial Network Solutions

Control



Industrial PCs (IPC / PPC)





Programmable Logic Controllers (PLC)

Robot Controllers



Motion Controllers





Temperature Controllers

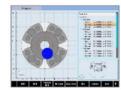


Human Machine Interfaces (HMI)





CNC Controllers



CAD / CAM Computer-Aided Design / Manufacturing



Industrial Automation

Drive & Motion

Field Devices



AC Motor Drives



Servo Systems



Pressure Sensors



Optical Sensors



Motion Sensors



e-LSV / e-Bike / e-Scooter Powertrains



Planetary Gearboxes



Linear Motion



Industrial Cameras



Machine Vision Systems



Smart Power Meters













Building Automation

Al Surveillance





- Surveillance -

- Access -











Facial Recognition Cameras and Readers

Digital Building Management









- HVAC Control / Room Control / Lighting Control / Energy Management / Facility Maintenance-







Lighting Controllers and Modules







IoT Controllers / Automation Servers / I/O Controllers



Sensor Hubs



Network Thermostats



Multi-Sensors



Programmable Touch Panels













Building Automation

Healthy Environmental Management



Smart Community and City —



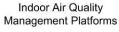














Energy Recovery Ventilation



Indoor Air Quality Monitors



UVC Disinfection Devices



Commercial Lights



Industrial Lights



Street Lights



Infrastructure ICT Infrastructure

Telecom Power Systems



Outdoor Individual Rectifiers



Remote Monitoring & Management Solutions (RMMS)



Renewable Hybrid Power Systems



SOHO Wireless Routers



Networking Systems

SMB / Enterprise Wireless APs



SMB / Enterprise Ethernet Switches



Controllers





SD-WAN



Next-Generation Firewalls (NGFW)



Data Center Ethernet Switches



Rectiverters 230Vac / 1500VA 48Vdc / 1200W

Inverters



Indoor Telecom Power Systems



Outdoor Telecom Power Systems



Automotive Ethernet Switches



Level 3/4-Autonomous Driving Systems



Chassis Ethernet Switches

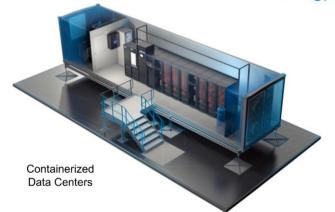


Rectifiers

High Efficiency

ICT Infrastructure

UPS & Data Center Infrastructure







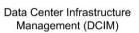


Micro Data Centers

Modular Data Centers

Power Train Units







UPSs



Converged Power Systems



Precision Cooling



48/12Vdc Power Cores



Racks Power Distribution Units (PDU)



Energy Infrastructure

EV Charging



DC Chargers



AC Chargers



V2X Chargers



DeltaGrid® EM Energy Management Systems



Renewables and Energy Storage

DeltaGrid® Gateway and Controllers



PV Inverters



Wind Power Converters



DC Fast Chargers



DeltaGrid® EVM EV Charging Management Systems



Prefabricated Energy Storage Systems



Power Conditioning Systems



Battery Energy Storage Systems



Industrial Solutions

Automatic Test Systems



AC/DC EV Charger Automatic Test Systems



Power Supply Automatic Test Systems

Power Supplies



High Voltage Power Supplies



Programmable DC Power Supplies



Programmable AC Power Sources

Energy Recycling Systems



Energy-Recycling Burn-in Chambers



Energy Recycling Systems

High Power Motor Drives



Medium Voltage Drives



Image & Medical

Healthcare







Glucose Meters

Glucose Strips





Fingertip Pulse Oximeters



Electromechanical Drug Delivery Systems

Medical Testing Equipment



Automated Nucleic Acid Analysis Systems



Automated Multi-channel Nucleic Analysis Systems

Imaging Equipment





- · X-ray Sytems for Vets
- X-ray Generators for Humans





Preclinical Micro CT





- Optical Coherence Tomography
- Ultrasound Imaging Systems



Infrastructure Diaples Calutions

Display Solutions

Display & Visualization



Distributive Vision Control Systems (DVCS)







LED Displays







Pocket & Personal Projectors



Portable Projectors



Home Cinema Projectors



Multimedia Projectors



Education Projectors



Large Venue Projectors



Novo Collaboration Solutions



Where You Can Find Us

www.deltathailand.com IR@deltathailand.com











